## 2016 Provider Satisfaction Report



## Mercy Maricopa Integrated Care

Project Number(s): 9116143

## Introduction

Your Sales Executive is John DiCesare (770-299-1406), and your Account Project Manager is Bridgette Boston (770-978-3173 ext. 1335). Should you have any questions or comments regarding any aspect of the survey or reporting process, please feel free to call either your Sales Executive or Account Project Manager.

Many organizations conduct the SPHA Provider Satisfaction Survey to monitor provider satisfaction levels and to respond to one or more NCQA Health Plan Accreditation Standards. The 2016 SPHA Provider Satisfaction Survey template was designed to support the following NCQA standards.
$\checkmark$ NCQA Standard QI 4 (Member Experience) currently directs managed care organizations, at least annually, to assess the practitioner's experience with the UM process. Organizations are expected to collect and analyze data and provider feedback in an effort to drive quality improvements.
$\checkmark$ NCQA Standard QI 8 (Continuity and Coordination of Medical Care) looks to managed care organizations to gather information, at least annually, to assess and identify opportunities to improve coordination of medical care across its delivery system. This includes conducting quantitative analysis of data and feedback.

The Provider Satisfaction Survey targets providers to measure their satisfaction with Mercy Maricopa Integrated Care. For comparison purposes, results are presented by Summary Rates. The Summary Rate is the sum of the proportion of respondents who selected the most positive response options ('Well above average' or 'Somewhat above average;' 'Yes;' 'Completely satisfied' or 'Somewhat satisfied;' and ' 8 ' ' 9 ' or '10') for the attribute.

Composite scores are calculated by taking the average Summary Rates of the attributes in the specified section. The following composites are included in the Mercy Maricopa Integrated Care survey:

All Other Plans (Comparative Rating)
Finance Issues
Utilization and Quality Management
Network/Coordination of Care
Health Plan Call Center Service Staff
Provider Relations
Chart 1 highlights key results from Mercy Maricopa Integrated Care's Provider Satisfaction Survey.

## Chart 1

Mercy Maricopa Integrated Care

| cos | Highest and Lowest Performing Questions | 2016 |  | 2016 Mean Scores** |  | 2015 SPHA B.o.B.*** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathrm{n}^{*}$ | SRS* | Mercy Maricopa | SPHA B.o.B. | Medicaid | Aggregate |
|  | Highest Scoring Questions |  |  |  |  |  |  |
|  | 6D. Quality of written communications, policy bulletins, and manuals. | 76 | 60.5\% | 3.75 | 3.35 | 33.2\% | 33.4\% |
|  | 2A. Consistency of reimbursement fees with your contract rates. | 73 | 58.9\% | 3.78 | 3.19 | 30.5\% | 31.3\% |
|  | 5B. Process of obtaining member information (eligibility, benefit coverage, copay amounts). | 64 | 57.8\% | 3.83 | 3.55 | 43.4\% | 44.2\% |
|  | Lowest Scoring Questions |  |  |  |  |  |  |
|  | 4A. The number of specialists in this health plan's provider network. | 59 | 44.1\% | 3.58 | 3.10 | 27.0\% | 28.0\% |
|  | 4B. The quality of specialists in this health plan's provider network. | 59 | 39.0\% | 3.47 | 3.34 | 32.9\% | 34.3\% |
|  | 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 56 | 32.1\% | 3.38 | 3.26 | 27.0\% | 28.1\% |



[^0]
## Table of Contents

1. EXECUTIVE SUMMARY ..... 1-1
2. METHODOLOGY ..... 2-1
Sampling Methodology ..... 2-1
Response Rate ..... 2-1
Profile of Survey Respondents ..... 2-3
Charts $2 A-2 C$. ..... 2-3
3. SUMMARY OF BENCHMARK COMPARISONS ..... 3-1
Charts 3A-3E. ..... 3-2
4. COMPOSITE ANALYSES ..... 4-1
Charts 4A-4F. ..... 4-1
5. GLOBAL PROPORTIONS ..... 5-1
Charts 5A-5C ..... 5-1
6. SEGMENTATION ANALYSES ..... 6-1
Charts 6A-6F ..... 6-1
7. TECHNICAL NOTES ..... 7-1
8. MERCY MARICOPA INTEGRATED CARE SURVEY TOOL ..... 8-1
9. COMMENTS ..... 9-1
10. BANNER TABLES ..... 10-1
11. GLOSSARY OF TERMS ..... 11-1
12. APPENDIX A: QUESTION SUMMARIES ..... 12-1
Charts A. 1 - A. 10 ..... 12-1

## 1. Executive Summary

SPH Analytics (SPHA), a National Committee for Quality Assurance (NCQA) Certified Survey Vendor, was selected by Mercy Maricopa Integrated Care to conduct its 2016 Provider Satisfaction Survey. Information obtained from these surveys allows plans to measure how well they are meeting their providers' expectations and needs. Based on the data collected, this report summarizes the results and assists in identifying plan strengths and opportunities.

SPHA followed a two-wave mail and Internet ${ }^{1}$ with phone follow-up survey methodology to administer the Provider Satisfaction Survey from September to November of 2016. A total of 86 surveys were completed ( 32 mail, 15 Internet, and 39 phone), yielding a response rate of $12.8 \%$ for the mail/Internet data component and $16.0 \%$ for the phone data component. Please refer to the Methodology (Section 2) for further detail on the calculation of response rates.

The chart below presents 2016 Summary Rates² for Mercy Maricopa Integrated Care's composites and key attributes. Data and significance testing for trend years (if applicable) and the 2015 SPH Analytics Medicaid Book of Business are also provided for comparison.

| Composites/Attributes | 2016 <br> Summary <br> Rates | 2015 SPHA <br> Medicaid BoB <br> Summary <br> Rates $^{3}$ | $*$ |
| :--- | :---: | :---: | :---: |
| All Other Plans (Comparative Rating) | $55.6 \%$ | $35.9 \%$ | $\uparrow$ |
| Finance Issues | $51.4 \%$ | $32.7 \%$ | $\uparrow$ |
| Utilization and Quality Management | $48.8 \%$ | $32.6 \%$ | $\uparrow$ |
| Network/Coordination of Care | $38.4 \%$ | $29.0 \%$ |  |
| Health Plan Call Center Service Staff | $56.6 \%$ | $40.3 \%$ | $\uparrow$ |
| Provider Relations | $52.3 \%$ | $37.7 \%$ | $\uparrow$ |
| Recommend to Other Physicians' Practices | $85.1 \%$ | $84.0 \%$ |  |

${ }^{*} \downarrow \uparrow$ Indicates a significant difference when compared to the 2015 SPH Analytics Medicaid Book of Business.

[^1]
## Presentation of Results

> Summary Rate is the proportion of respondents who selected the most positive response options ('Well above average' or 'Somewhat above average;' 'Yes;' 'Completely satisfied' or 'Somewhat satisfied;' and ' 8 ' ' 9 ' or ' 10 ') for the attribute.
$>$ Attributes are the individual questions that focus on specific characteristics of the health plan.
$>$ Composites are calculated by taking the average of the Summary Rates of the attributes in the specified section.
> 2015 SPH Analytics Medicaid Book of Business consists of data from 46 plans representing 13,436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.
> 2015 SPH Analytics Aggregate Book of Business consists of data from 55 plans representing 17,370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

## 2016 Provider Satisfaction Composites

All Other Plans (Comparative Rating)
This item asks the respondent to rate Mercy Maricopa Integrated Care compared to all other plans with which the provider contracts.

## Finance Issues

This composite addresses the consistency of reimbursement fees with contract rates, accuracy and timeliness of claims processing, and resolution of claims payment problems or disputes.

## Utilization and Quality Management

This composite measures access to knowledgeable Utilization Management staff, procedures and timeliness for obtaining pre-certification/referral/authorization information, the health plan's facilitation/support of appropriate clinical care for patients, access to Case/Care Managers from this health plan, and the degree to which the plan covers and encourages preventive care and wellness.

## Network/Coordination of Care

This composite addresses the number and quality of specialists, as well as the timeliness of feedback/reports from specialists, in this health plan's provider network.

## Health Plan Call Center Service Staff

This composite measures the ease of reaching health plan call center staff over the phone, the process of obtaining member information (eligibility, benefit coverage, co-pay amounts), the helpfulness of health plan call center staff in obtaining referrals for patients in their care, and overall satisfaction with the health plan's call center service.

## Provider Relations

This composite addresses the quality of the provider orientation process and of written communications, policy bulletins, and manuals. If a Provider Relations representative
from the health plan is assigned to the practice, providers are also asked about the representative's ability to answer questions and resolve problems.

## Overall Satisfaction

Respondents are asked if they would recommend Mercy Maricopa Integrated Care to other physicians' practices. One open-ended question allows respondents to comment on what Mercy Maricopa Integrated Care can do to improve its service to their organization.

## 2. Methodology

SPHA utilized a two-wave mail and Internet ${ }^{4}$ with phone follow-up survey methodology to administer the Provider Satisfaction Survey:

| Survey Administration Tasks | Date |
| :--- | :---: |
| First questionnaire, including the web address to complete the survey <br> online, is sent to each provider's office. | $9 / 12 / 2016$ |
| Second questionnaire, including the web address to complete the <br> survey online, is sent to each provider's office. | $10 / 3 / 2016$ |
| Telephone calls by CATI (computer-assisted telephone interviews) are <br> conducted for non-respondents. | $10 / 24 / 2016$ |
| Data collection ends. | $11 / 28 / 2016$ |

## Sampling Methodology

Mercy Maricopa Integrated Care provided SPHA with a database consisting of 406 Mercy Maricopa Integrated Care providers. SPHA then cleaned the database by removing any records with duplicate names or NPIs. From the database of unique providers, all records were sampled. A total of 86 mail, Internet, and phone surveys were completed.

## Response Rate

Mercy Maricopa Integrated Care's sample size is 406. SPH Analytics collected 86 surveys ( 32 mail, 15 Internet, and 39 phone) from the eligible provider population from September to November of 2016. After adjusting for ineligible members, your mail/Internet survey response rate is $12.8 \%$, and your phone survey response rate is $16.0 \%$. A response rate is only calculated for those providers who are eligible and able to respond.

The mail/Internet survey was distributed to a sample of 406 providers, and a total of 39 surveys were considered ineligible. Mail surveys are considered ineligible if returned for the following reasons: bad address with no forwarding information, provider is deceased, or if the provider no longer participates with the health plan. The chart on the following page shows the number of ineligible mail surveys for these disposition categories.

At the pre-determined date, follow-up phone calls were made to office managers of nonrespondent practices by means of the CATI system. As a result, 282 office managers were included in the database for the phone follow-up data collection component. From this sample of office managers, 39 surveys were completed. Phone surveys are considered ineligible if they meet one of the disposition categories listed in the table on the following page.

[^2]| Survey Methodology | Ineligible Disposition | N |
| :---: | :---: | :---: |
| Mail/Internet Component | Bad Address with no forwarding information | 39 |
|  | Deceased, Not Eligible | 0 |
| TOTAL MAILINTERNET INELIGIBLE SURVEYS |  | $\mathbf{3 9}$ |


| Survey Methodology | Ineligible Disposition | N |
| :---: | :---: | :---: |
| Phone Component | Deceased | 0 |
|  | No Eligible Respondent | 6 |
|  | Wrong Number | 5 |
|  | Fax/Pager/Modem/Data Line | 5 |
|  | Not in Service | 0 |
|  | Disconnected | 11 |
|  | Number Changed | 11 |
|  | Cell Phone | 0 |

To calculate the response rate, ineligible surveys are subtracted from the sample size:
$\frac{\text { Completed surveys }}{\text { Sample size - Ineligible surveys }}=$ Response rate

Using the final figures from Mercy Maricopa Integrated Care's Provider Satisfaction Survey, the numerators and denominators used to compute your response rates are as follows:

## Mail/Internet Component

$\frac{32 \text { (mail) }+15 \text { (Internet) }}{406 \text { (sample) }-39 \text { (ineligible) }}=12.8 \%$
Phone Component
$\frac{39 \text { (phone) }}{282 \text { (sample) }-38 \text { (ineligible) }}=16.0 \%$

## Profile of Survey Respondents

The demographic characteristics of surveyed respondents should be representative of your provider population. Page 2A illustrates the percentage of respondents by demographic category within your respondent group:

Area of Medicine (A)
Physicians in Practice (B)
Years in Practice (C)
Portion of Managed Care Volume Represented by Health Plan (D)
Survey Respondent (E)
V Insurance Participation (G)
Page 2B provides the demographic proportions for Mercy Maricopa Integrated Care compared to trend data (if applicable) while page 2C provides the percentage of respondents by demographic category and is compared to the 2015 SPH Analytics Medicaid Book of Business.

A z-test determines significant differences between the percentages, which are highlighted to help identify how your plan's population compares to the benchmark. See the Technical Notes for more information on this topic.

Charts 2A-2C

## Profile of Survey Respondents

Mercy Maricopa Integrated Care
Survey Demographics
Provider Satisfaction Survey
86 Total Respondents


[^3]Profile of Survey Respondents
Demographic Trending
Mercy Maricopa Integrated Care


[^4]Profile of Survey Respondents
Mercy Maricopa Integrated Care
Benchmark Comparisons
Provider Satisfaction Survey

| 86 Total Respondents |  |  | Current |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | mographic | Category | 2016 | 2015 SPHA Book of Business Benchmark* | Significance Testing** |
|  |  |  |  | Medicaid | Plan to Medicaid Benchmark |
| 40000000कक | Area of Medicine (A) | Primary Care <br> Specialty <br> Behavioral Health Clinician | $\begin{aligned} & 13.8 \% \\ & 40.0 \% \\ & 85.0 \% \end{aligned}$ | $\begin{gathered} 59.8 \% \\ 44.5 \% \\ 9.7 \% \end{gathered}$ |  |
|  |  |  |  |  | $\downarrow$ |
|  |  |  |  |  | $\uparrow$ |
|  |  |  |  |  |  |
|  | Physicians in Practice (B) | Solo <br> 2-5 physicians <br> More than 5 physicians | $\begin{aligned} & 25.4 \% \\ & 41.3 \% \\ & 33.3 \% \end{aligned}$ | $\begin{aligned} & 37.4 \% \\ & 39.7 \% \\ & 22.9 \% \end{aligned}$ | $\downarrow$ |
|  |  |  |  |  | $\leftrightarrow$ |
|  |  |  |  |  | $\uparrow$ |
|  | Years in Practice (C) | Less than 5 years <br> 5-15 years <br> 16 years or more | $\begin{aligned} & 25.6 \% \\ & 42.7 \% \\ & 31.7 \% \end{aligned}$ | $\begin{aligned} & 20.5 \% \\ & 35.4 \% \\ & 44.1 \% \end{aligned}$ | $\leftrightarrow$ |
|  |  |  |  |  | $\leftrightarrow$ |
|  |  |  |  |  | $\downarrow$ |
|  |  |  |  |  |  |
|  | Portion of Managed Care Volume Represented by Health Plan (D) | $\begin{aligned} & 0-10 \% \\ & 11-20 \% \\ & 21-100 \% \end{aligned}$ | $\begin{gathered} 6.4 \% \\ 2.6 \% \\ 91.0 \% \end{gathered}$ | $\begin{aligned} & 43.2 \% \\ & 22.1 \% \\ & 34.7 \% \end{aligned}$ | $\downarrow$ |
|  |  |  |  |  | $\downarrow$ |
|  |  |  |  |  | $\uparrow$ |
|  |  |  |  |  |  |
|  | Survey Respondent (E) | Physician <br> Behavioral Health Clinician Office Manager Nurse/Other staff | $\begin{gathered} 3.6 \% \\ 15.7 \% \\ 31.3 \% \\ 49.4 \% \end{gathered}$ | $\begin{gathered} 15.7 \% \\ 3.3 \% \\ 48.0 \% \\ 33.0 \% \end{gathered}$ | $\downarrow$ |
|  |  |  |  |  | - |
|  |  |  |  |  | $\downarrow$ |
|  |  |  |  |  | $\uparrow$ |
|  |  |  |  |  |  |
|  | Insurance Participation (G) | $\begin{aligned} & 3 \text { or fewer } \\ & 4 \text { to } 7 \\ & 8 \text { to } 11 \\ & 12 \text { to } 15 \end{aligned}$ <br> More than 15 | $\begin{gathered} 36.0 \% \\ 28.0 \% \\ 10.7 \% \\ 9.3 \% \\ 16.0 \% \end{gathered}$ | $\begin{gathered} 2.0 \% \\ 9.1 \% \\ 17.1 \% \\ 15.5 \% \\ 56.3 \% \end{gathered}$ | - |
|  |  |  |  |  | $\uparrow$ |
|  |  |  |  |  | $\stackrel{ }{\leftrightarrow}$ |
|  |  |  |  |  | $\leftrightarrow$ |
|  |  |  |  |  | $\downarrow$ |
|  |  |  |  |  |  |

[^5]2016 Final Report for Mercy Maricopa Integrated Care
Provider Satisfaction Survey

## 3. Summary of Benchmark Comparisons

Questions are combined into composite categories comprising a particular service area managed by your plan. These composites, the questions that make up the composites (attributes), and rating questions are shown on the following benchmark pages.

Page 3A Summary of Benchmark Comparisons
Displays a comparison of Mercy Maricopa Integrated Care's Summary Rates to the Summary Rates of the 2015 SPH Analytics Medicaid and Aggregate Books of Business. Significant differences are highlighted.
Page 3B $\quad$ Trend Comparisons - Graphical Representation $\quad$ Graphical presentation comparing Mercy Maricopa Integrated Care's 2016 composite Summary Rates to trend results (if applicable).

Page 3C Benchmark Comparisons - Percentiles
Displays a comparison of Mercy Maricopa Integrated Care's Summary Rates to the Summary Rate Percentiles of the 2015 SPH Analytics Medicaid Book of Business Percentiles. Attributes at or above the $75^{\text {th }}$ percentile are shaded green, attributes at or above the $50^{\text {th }}$ percentile but below the $75^{\text {th }}$ percentile are shaded yellow, and attributes below the $25^{\text {th }}$ percentile are shaded red. Attributes at or above the $25^{\text {th }}$ percentile but below the $50^{\text {th }}$ percentile and those attributes without a comparable benchmark are not shaded.

Page 3D Benchmark Comparisons - Physician and Office Manager Respondents The chart on page 3D compares Mercy Maricopa Integrated Care's Summary Rates from Physician and Office Manager respondents as defined by question E, 'Please mark who is completing this survey' (response options: Physician, Behavioral Health Clinician, Office Manager, Nurse, Other staff) to the Summary Rates of Physician and Office Manager respondents from the 2015 SPH Analytics Medicaid Respondent-Level Benchmark. Significant differences are highlighted.

Page 3E Benchmark Comparisons - Primary Care and Specialty Respondents The chart on page 3E compares Mercy Maricopa Integrated Care's Summary Rates from respondents in the Primary Care and Specialty areas of medicine as defined by question A, 'Please indicate your area of medicine' (response options: Primary Care, Specialty, and Behavioral Health Clinician) to the Summary Rates of Primary Care and Specialty area of medicine respondents from the 2015 SPH Analytics Medicaid Respondent-Level Benchmark. Significant differences are highlighted.

A brief description of each benchmark is included in the below table:

| Benchmark | Definition | Contains Data From |
| :---: | :---: | :---: |
| 2015 SPH Analytics Medicaid Book of Business | Contains data from all eligible Medicaid Provider Satisfaction surveys for which SPHA collected data. Calculated on the plan level. | - 46 plans <br> - 13,436 respondents |
| 2015 SPH Analytics Medicaid RespondentLevel Benchmark | Contains data from all eligible Medicaid Provider Satisfaction surveys for which SPHA collected data. Calculated on the respondent level. |  |
| 2015 SPH Analytics Aggregate Book of Business | Contains data from all eligible Aggregate Provider Satisfaction surveys for which SPHA collected data. Calculated on the plan level. | - 55 plans <br> - 17,370 respondents |

Charts 3A-3E

Summary of Benchmark Comparisons
Mercy Maricopa Integrated Care
Composites and Attributes - Summary Rate Scores


* Summary Rates represent the most favorable response percentage(s).
** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information.
Note 1: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; Cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; No shading denotes that there was no significant difference between the percentages, there is no benchmark, or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.
Note 2: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

86 Total Respondents


Note 1: The Overall Satisfaction composite represents only Q7A, 'Would you recommend Mercy Maricopa Integrated Care' to other physicians' practices. Note 2: The Provider Relations composite is the average of Q6B through Q6D. It does not include Q6A, 'Do you have a Provider Relations representative from this health plan assigned to your practice?'

| Composite/Attribute | 2016 Mercy Maricopa Summary Rate Score* | Percentile Ranking | $\begin{aligned} & 2015 \text { SPHA } \\ & \text { B.o.B. } \\ & \text { Summary } \\ & \text { Rate** } \end{aligned}$ | 2015 SPHA Medicaid B.o.B. Percentiles |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 25th | 50th | 75th | 90th |
| Overall Satisfaction |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 85.1\% | 47th | 84.0\% | 78.4\% | 85.2\% | 91.7\% | 94.8\% |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 55.6\% | 88th | 35.9\% | 26.7\% | 33.7\% | 44.2\% | 56.1\% |
| Finance Issues | 51.4\% | 97th | 32.7\% | 26.4\% | 30.1\% | 38.9\% | 49.7\% |
| 2A. Consistency of reimbursement fees with your contract rates. | 58.9\% | 99th | 30.5\% | 22.5\% | 28.5\% | 37.9\% | 46.9\% |
| 2B. Accuracy of claims processing. | 46.6\% | 79th | 35.1\% | 27.8\% | 32.0\% | 40.4\% | 53.6\% |
| 2C. Timeliness of claims processing. | 47.9\% | 85th | 35.1\% | 27.4\% | 32.5\% | 40.6\% | 51.8\% |
| 2D. Resolution of claims payment problems or disputes. | 52.1\% | 97th | 30.0\% | 22.8\% | 28.6\% | 35.4\% | 45.4\% |
| Utilization and Quality Management | 48.8\% | 88th | 32.6\% | 24.1\% | 30.8\% | 40.6\% | 49.6\% |
| 3A. Access to knowledgeable UM staff. | 51.4\% | 94th | 30.9\% | 21.9\% | 29.0\% | 38.1\% | 48.0\% |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 47.5\% | 88th | 31.5\% | 23.4\% | 29.6\% | 39.3\% | 50.2\% |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 45.8\% | 87th | 32.0\% | 24.2\% | 30.7\% | 39.5\% | 49.3\% |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 47.1\% | 90th | 31.1\% | 23.1\% | 29.5\% | 39.1\% | 46.9\% |
| 3E. Access to Case/Care Managers from this health plan. | 49.3\% | 94th | 30.8\% | 22.4\% | 30.2\% | 38.4\% | 46.1\% |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 51.5\% | 81st | 39.6\% | 30.6\% | 38.0\% | 46.4\% | 56.0\% |
| Network/Coordination of Care | 38.4\% | 75th | 29.0\% | 21.4\% | 26.3\% | 37.5\% | 42.7\% |
| 4A. The number of specialists in this health plan's provider network. | 44.1\% | 89th | 27.0\% | 18.4\% | 23.2\% | 34.9\% | 44.2\% |
| 4B. The quality of specialists in this health plan's provider network. | 39.0\% | 67th | 32.9\% | 24.3\% | 30.0\% | 42.3\% | 47.4\% |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 32.1\% | 79th | 27.0\% | 22.1\% | 25.2\% | 31.3\% | 39.4\% |
| Health Plan Call Center Service Staff | 56.6\% | 90th | 40.3\% | 30.3\% | 38.1\% | 50.9\% | 56.5\% |
| 5A. Ease of reaching health plan call center staff over the phone. | 56.3\% | 91st | 38.7\% | 29.8\% | 36.2\% | 48.3\% | 55.2\% |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 57.8\% | 87th | 43.4\% | 35.2\% | 43.5\% | 50.5\% | 58.9\% |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 56.5\% | 90th | 38.2\% | 28.1\% | 35.5\% | 47.3\% | 56.1\% |
| 5D. Overall satisfaction with health plan's call center service. | 55.9\% | 83rd | 41.0\% | 31.3\% | 39.6\% | 49.2\% | 59.1\% |
| Provider Relations | 52.3\% | 81st | 37.7\% | 27.3\% | 35.9\% | 45.5\% | 57.4\% |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 85.7\% | 94th | 53.1\% | 41.9\% | 52.3\% | 62.3\% | 78.7\% |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 50.0\% | 45th | 49.9\% | 38.0\% | 51.6\% | 63.0\% | 66.6\% |
| 6C. Quality of provider orientation process. | 46.3\% | 83rd | 30.1\% | 20.8\% | 27.4\% | 36.5\% | 50.3\% |
| 6D. Quality of written communications, policy bulletins, and manuals. | 60.5\% | 96th | 33.2\% | 23.2\% | 30.1\% | 40.8\% | 54.6\% |

JAt or above the 75th percentile.
JAt or above the 50th percentile, but below the 75th percentile.

- At or above the 25th percentile, but below the 50th percentile; or no benchmark.

JBelow the 25th percentile.

* Summary Rate Scores represent the most favorable response percentage(s).
** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical
Notes for more information.
Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

| Composite/Attribute | 2016 Mercy Maricopa Physicians Only |  | 2015 SPHA Medicaid <br> Respondent-Level Benchmark** (Physicians Only) SRS* | 2016 Mercy Maricopa Office Managers Only |  | 2015 SPHA Medicaid Respondent-Level Benchmark** (Office Managers Only) SRS* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valid n | SRS* |  | Valid n | SRS* |  |
| Overall Satisfaction |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 2 | 100.0\% | 80.2\% | 25 | 92.0\% | 86.6\% |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 3 | 100.0\% | 48.7\% | 23 | 69.6\% | 36.8\% |
| Finance Issues |  | 62.5\% | 45.3\% |  | 47.8\% | 34.0\% |
| 2A. Consistency of reimbursement fees with your contract rates. | 2 | 0.0\% | 42.8\% | 19 | 63.2\% | 32.1\% |
| 2B. Accuracy of claims processing. | 2 | 100.0\% | 47.8\% | 19 | 31.6\% | 36.2\% |
| 2C. Timeliness of claims processing. | 2 | 100.0\% | 47.5\% | 19 | 31.6\% | 36.9\% |
| 2D. Resolution of claims payment problems or disputes. | 2 | 50.0\% | 43.3\% | 20 | 65.0\% | 30.8\% |
| Utilization and Quality Management |  | 83.3\% | 43.3\% |  | 49.3\% | 33.6\% |
| 3A. Access to knowledgeable UM staff. | 2 | 100.0\% | 41.7\% | 23 | 52.2\% | 32.1\% |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 2 | 100.0\% | 41.1\% | 21 | 47.6\% | 32.7\% |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 2 | 100.0\% | 41.5\% | 21 | 47.6\% | 32.5\% |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 2 | 100.0\% | 43.6\% | 23 | 43.5\% | 31.4\% |
| 3E. Access to Case/Care Managers from this health plan. | 2 | 100.0\% | 42.3\% | 23 | 47.8\% | 31.9\% |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 2 | 0.0\% | 49.6\% | 21 | 57.1\% | 41.3\% |
| Network/Coordination of Care |  | 66.7\% | 41.8\% |  | 37.4\% | 28.7\% |
| 4A. The number of specialists in this health plan's provider network. | 2 | 50.0\% | 39.2\% | 19 | 42.1\% | 27.0\% |
| 4B. The quality of specialists in this health plan's provider network. | 2 | 50.0\% | 46.4\% | 19 | 36.8\% | 32.4\% |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 2 | 100.0\% | 40.0\% | 18 | 33.3\% | 26.7\% |
| Health Plan Call Center Service Staff |  | 62.5\% | 46.5\% |  | 75.4\% | 42.2\% |
| 5A. Ease of reaching health plan call center staff over the phone. | 2 | 50.0\% | 44.7\% | 23 | 69.6\% | 40.1\% |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 2 | 50.0\% | 47.5\% | 21 | 76.2\% | 46.5\% |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 2 | 50.0\% | 46.5\% | 21 | 81.0\% | 39.9\% |
| 5D. Overall satisfaction with health plan's call center service. | 2 | 100.0\% | 47.0\% | 24 | 75.0\% | 42.3\% |
| Provider Relations |  | 66.7\% | 49.3\% |  | 60.0\% | 41.1\% |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 2 | 50.0\% | 49.3\% | 22 | 95.5\% | 62.2\% |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 1 | 0.0\% | 60.7\% | 21 | 57.1\% | 54.9\% |
| 6C. Quality of provider orientation process. | 1 | 100.0\% | 42.4\% | 20 | 55.0\% | 33.0\% |
| 6D. Quality of written communications, policy bulletins, and manuals. | 2 | 100.0\% | 44.7\% | 25 | 68.0\% | 35.3\% |

* Summary Rate Scores (SRS) represent the most favorable response option(s).
 respondent-level results. Please see the Technical Notes for further detail.

 insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.
Note 2: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.


## 11 Total Primary Care Respondents

32 Total Specialty Respondents

| Composite/Attribute | 2016 Mercy Maricopa Primary Care Only |  | 2015 SPHA Medicaid <br> Respondent-Level Benchmark** (Primary Care Only) SRS* | 2016 Mercy Maricopa Specialty Only |  | 2015 SPHA Medicaid Respondent-Level Benchmark** (Specialty Only) SRS* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valid n | SRS* |  | Valid n | SRS* |  |
| Overall Satisfaction |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 7 | 71.4\% | 86.2\% | 28 | 78.6\% | 83.8\% |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 11 | 45.5\% | 38.8\% | 29 | 58.6\% | 36.8\% |
| Finance Issues |  | 56.3\% | 35.7\% |  | 45.4\% | 32.2\% |
| 2A. Consistency of reimbursement fees with your contract rates. | 8 | 62.5\% | 33.2\% | 27 | 55.6\% | 29.9\% |
| 2B. Accuracy of claims processing. | 8 | 50.0\% | 38.1\% | 27 | 33.3\% | 34.1\% |
| 2C. Timeliness of claims processing. | 8 | 50.0\% | 38.2\% | 27 | 40.7\% | 34.8\% |
| 2D. Resolution of claims payment problems or disputes. | 8 | 62.5\% | 33.4\% | 27 | 51.9\% | 30.1\% |
| Utilization and Quality Management |  | 45.2\% | 35.3\% |  | 38.2\% | 33.8\% |
| 3A. Access to knowledgeable UM staff. | 7 | 28.6\% | 33.5\% | 28 | 50.0\% | 32.4\% |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 8 | 50.0\% | 33.1\% | 22 | 31.8\% | 34.2\% |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 8 | 50.0\% | 33.3\% | 22 | 31.8\% | 34.3\% |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 7 | 57.1\% | 33.6\% | 23 | 34.8\% | 32.1\% |
| 3E. Access to Case/Care Managers from this health plan. | 7 | 42.9\% | 33.4\% | 23 | 39.1\% | 32.3\% |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 7 | 42.9\% | 45.0\% | 24 | 41.7\% | 37.4\% |
| Network/Coordination of Care |  | 56.7\% | 30.9\% |  | 25.8\% | 30.3\% |
| 4A. The number of specialists in this health plan's provider network. | 5 | 60.0\% | 29.8\% | 22 | 27.3\% | 27.9\% |
| 4B. The quality of specialists in this health plan's provider network. | 5 | 60.0\% | 34.6\% | 22 | 27.3\% | 34.3\% |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 6 | 50.0\% | 28.3\% | 22 | 22.7\% | 28.7\% |
| Health Plan Call Center Service Staff |  | 29.8\% | 42.5\% |  | 53.5\% | 42.2\% |
| 5A. Ease of reaching health plan call center staff over the phone. | 7 | 28.6\% | 40.9\% | 22 | 45.5\% | 40.5\% |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 7 | 28.6\% | 46.6\% | 20 | 55.0\% | 45.5\% |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 6 | 33.3\% | 40.2\% | 21 | 57.1\% | 40.5\% |
| 5D. Overall satisfaction with health plan's call center service. | 7 | 28.6\% | 42.2\% | 23 | 56.5\% | 42.2\% |
| Provider Relations |  | 52.4\% | 44.1\% |  | 57.0\% | 38.2\% |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 6 | 66.7\% | 66.1\% | 24 | 83.3\% | 52.8\% |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 4 | 50.0\% | 56.4\% | 20 | 55.0\% | 52.3\% |
| 6C. Quality of provider orientation process. | 6 | 50.0\% | 36.9\% | 25 | 48.0\% | 29.2\% |
| 6D. Quality of written communications, policy bulletins, and manuals. | 7 | 57.1\% | 39.1\% | 28 | 67.9\% | 32.9\% |

* Summary Rate Scores (SRS) represent the most favorable response option(s).
** The 2015 SPH Analytics Medicaid Book of Business Benchmark consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians. These benchmark comparisons are based on respondent-level results. Please see the Technical Notes for further detail.
Note 1: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to benchmark data; Cells highlighted in green denote current year plan percentage is significantly higher when compared to benchmark data; No shading denotes that there was no significant difference between the percentages, there is no benchmark, or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.
Note 2: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.


## 4. Composite Analyses

The Composite Analyses section provides in-depth examination of the following composite features:
$\square$ Response Level Percentages - graphical display of composite responses. This graph provides a breakdown of the composite response distributions for current and trend data (if applicable), namely, 'Well above average,' 'Somewhat above average,' 'Average,' and 'Somewhat/Well below average' for all composites.
$\square$ Composite Level (Summary Rate) - graphical display of the composite and benchmark Summary Rate Scores. This graph plots where the composite Summary Rate Score falls in relation to trend data (if applicable) and the 2015 Medicaid and Aggregate benchmark Summary Rate Scores.
$\square$ Top Box Scores - displays the top response percentages. Top Box Scores and valid n's for 2016 are compared to trend data (if applicable) and the 2015 Medicaid and Aggregate benchmark Top Box Scores.

V Summary Rate Scores - displays the top two response percentages. Summary Rate Scores and valid n's for 2016 are compared to trend data (if applicable) and the 2015 Medicaid and Aggregate benchmark Summary Rate Scores.

Summary Rate and Top Box Scores for 2016 are compared to the 2015 SPH Analytics Medicaid Book of Business percentile scores. Percentile threshold rankings are displayed for the average, $25^{\text {th }}$ percentile, $50^{\text {th }}$ percentile, $75^{\text {th }}$ percentile, and $90^{\text {th }}$ percentile. Plan scores are displayed as they emerge along the percentile continuum with an explanation of findings.

## Charts 4A - 4F

Composite Analysis
Comparative Rating - Top Box and Summary Rate Scores
Provider Satisfaction Survey
81 Total Comparative Rating Respondents



|  | Attribute | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 这 |  | n | Top Box Score* | n | Top Box Score* | n | Top Box Score* | Medicaid | Aggregate |
| - | Comparative Rating |  |  |  |  |  |  |  |  |
| $\bigcirc$ | 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 81 | 32.1\% |  |  |  |  | 16.9\% | 17.0\% |


| $\begin{array}{\|c} * \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{array}$ | Attribute | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | n | SRS* | n | SRS* | n | SRS* | Medicaid | Aggregate |
|  | Comparative Rating |  |  |  |  |  |  |  |  |
| $\stackrel{\pi}{\approx}$ | 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 81 | 55.6\% |  |  |  |  | 35.9\% | 37.0\% |



[^6]Composite Analysis
Finance Issues - Top Box and Summary Rate Scores
Provider Satisfaction Survey
73 Total Finance Issues Respondents



[^7]Composite Analysis
Utilization and Quality Management - Top Box and Summary Rate Scores
Provider Satisfaction Survey
72 Total Utilization and Quality Management Respondents


|  | Composite and Attributes | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | n | Top Box Score* | n | Top Box Score* | n | Top Box Score* | Medicaid | Aggregate |
|  | Utilization and Quality Management |  | 26.7\% |  |  |  |  | 14.7\% | 15.1\% |
|  | 3A. Access to knowledgeable UM staff. | 72 | 26.4\% |  |  |  |  | 13.4\% | 14.0\% |
|  | 3B. Procedures for obtaining pre-certification/referral/authorization information. | 61 | 21.3\% |  |  |  |  | 13.7\% | 14.3\% |
|  | 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 59 | 16.9\% |  |  |  |  | 14.2\% | 14.7\% |
|  | 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 68 | 32.4\% |  |  |  |  | 13.8\% | 14.1\% |
|  | 3E. Access to Case/Care Managers from this health plan. | 67 | 32.8\% |  |  |  |  | 13.9\% | 14.3\% |
|  | 3F. Degree to which the plan covers and encourages preventive care and wellness. | 66 | 30.3\% |  |  |  |  |  |  |
|  | Composite and Attributes | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
|  |  | n | SRS* | n | SRS* | n | SRS* | Medicaid | Aggregate |
|  | Utilization and Quality Management |  | 48.8\% |  |  |  |  | 32.6\% | 33.4\% |
|  | 3A. Access to knowledgeable UM staff. | 72 | 51.4\% |  |  |  |  | 30.9\% | 32.0\% |
|  | 3B. Procedures for obtaining pre-certification/referral/authorization information. | 61 | 47.5\% |  |  |  |  | 31.5\% | 32.3\% |
|  | 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 59 | 45.8\% |  |  |  |  | 32.0\% | 33.0\% |
|  | 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 68 | 47.1\% |  |  |  |  | 31.1\% | 31.9\% |
|  | 3E. Access to Case/Care Managers from this health plan. | 67 | 49.3\% |  |  |  |  | 30.8\% | 31.4\% |
|  | $3 F$. Degree to which the plan covers and encourages preventive care and wellness. | 66 | 51.5\% |  |  |  |  | 39.6\% | 39.7\% |


| 2015 SPHA Book of Business Top Box Percentiles - UQM Composite |  | Your 2016 Top Box Summary Rate for the Utilization and Quality Management composite is $26.7 \%$, which is significantly above SPHA's 2015 Medicaid Book of Business Top Box Summary Rate Score of $14.7 \%$. |
| :---: | :---: | :---: |
| $20 \%$ $10 \%$ |  |  |
| 0\% | Top Box Scores |  |
| 60\% | 2015 SPHA Book of Business Percentiles - UQM Composite |  |
| $40 \%$ $20 \%$ |  | Your 2016 Summary Rate for the Utilization and Quality Management composite is $48.8 \%$, which is significantly above SPHA's 2015 Medicaid Book of Business Summary Rate Score of $32.6 \%$. |
| 0\% | Summary Rate |  |

[^8]Composite Analysis
Network/Coordination of Care - Top Box and Summary Rate Scores
59 Total Network/Coordination of Care Respondents

| Network/Coordination of Care Composite - Response Level |  |  |  |
| :---: | :---: | :---: | :---: |
| 100\% |  |  |  |
|  |  | 20.7\% |  |
| 80\% |  | 17.7\% |  |
| 60\% |  |  |  |
| 40\% |  | 51.2\% |  |
| 20\% |  |  |  |
| 0\% |  | 10.4\% |  |
|  | 2016 |  |  |
|  | $\square$ Well above average $\square$ Average |  | Somewhat above average Somewhat/Well below average |



| $\begin{gathered} \text { * } \\ 0 \\ \mathbf{3} \\ 0 \\ 0 \\ 0 \end{gathered}$ | Composite and Attributes | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | n | Top Box Score* | n | Top Box Score* | n | Top Box Score* | Medicaid | Aggregate |
|  | Network/Coordination of Care |  | 20.7\% |  |  |  |  | 12.4\% | 12.9\% |
| - | 4A. The number of specialists in this health plan's provider network. | 59 | 22.0\% |  |  |  |  | 11.5\% | 11.9\% |
|  | 4B. The quality of specialists in this health plan's provider network. | 59 | 20.3\% |  |  |  |  | 14.5\% | 15.2\% |
|  | 4 C . The timeliness of feedback/reports from specialists in this health plan's provider network. | 56 | 19.6\% |  |  |  |  | 11.2\% | 11.5\% |
| Summary Rate Scores* | Composite and Attributes | 2016 |  | 2015 |  | 2014 |  | 2015 SPHA Book of Business** |  |
|  |  | n | SRS* | n | SRS* | n | SRS* | Medicaid | Aggregate |
|  | Network/Coordination of Care |  | 38.4\% |  |  |  |  | 29.0\% | 30.1\% |
|  | 4A. The number of specialists in this health plan's provider network. | 59 | 44.1\% |  |  |  |  | 27.0\% | 28.0\% |
|  | 4B. The quality of specialists in this health plan's provider network. | 59 | 39.0\% |  |  |  |  | 32.9\% | 34.3\% |
|  | 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 56 | 32.1\% |  |  |  |  | 27.0\% | 28.1\% |



[^9]68 Total Health Plan Call Center Service Staff Respondents



[^10]Composite Analysis

76 Total Provider Relations Respondents



[^11]
## 5. Global Proportions

Pages 5A through 5C provide a graphical presentation of the percentage of providers who chose each response option. ${ }^{5}$ The charts present the composite percentages, as well as the percentages for each attribute that make up the composite.

Global proportions are a useful tool to understand a provider's satisfaction, dissatisfaction, or neutrality when they rate a particular service or service area. Summary Rate Scores alone are not as complete an indication of performance given that they do not show a distribution of responses across all response categories.

|  | Summary Rate Score |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Well above <br> average | Somewhat above <br> average | Average | Somewhat/Well <br> below average |
| Case 1 | $65 \%$ | $10 \%$ | $20 \%$ | $5 \%$ |
| Case 2 | $15 \%$ | $60 \%$ | $15 \%$ | $10 \%$ |

The above chart demonstrates two cases in which a high Summary Rate becomes less revealing. In Case 1, a relatively large percentage of providers are found to be very satisfied ('Well above average'). In Case 2, a large proportion of the Summary Rate responses are 'Somewhat above average,' rather than the more favorable response of 'Well above average.' When reviewing cases one and two, the first case shows a higher average rating than the second, even though the Summary Rates are equal (both $75 \%$ ).

Charts 5A - 5C

[^12]Global Proportions
Composite/Attribute Response Distributions
86 Total Respondents

| Comparative Rating | Valid n | Well above average Average | Somewhat above averageWell/Somewhat below average |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 81 | 32\% | 23\% | 37\% | 7\% |


| Utilization and Quality Management | Valid n | $\square$ Well above average $\square$ Somewhat above average <br> $\square$ Average $\square$ Well/Somewhat below average |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 27\% | 22\% | 37\% | 14\% |
| 3A. Access to knowledgeable UM staff. | 72 | 26\% | 25\% | 33\% | 15\% |
| 3B. Procedures for obtaining precertification/referral/authorization information. | 61 | 21\% | 26\% | 39\% | 13\% |
| 3C. Timeliness of obtaining precertification/referral/authorization information. | 59 | 17\% | \% | 37\% | 17\% |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 68 | 32\% | 15\% | 43\% | 10\% |
| 3E. Access to Case/Care Managers from this health plan. | 67 | 33\% | 16\% | 34\% | 16\% |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 66 | 30\% | 21\% | 36\% | 12\% |

[^13]Global Proportions
Mercy Maricopa Integrated Care
Composite/Attribute Response Distributions
86 Total Respondents


| Health Plan Call Center Service Staff | Valid n | $\square$ Well above average $\square$ Somewhat above average <br> $\square$ Average $\square$ Well/Somewhat below average |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 28\% | 29\% | 35\% | 9\% |
| 5A. Ease of reaching health plan call center staff over the phone. | 64 | 23\% | 33\% | 36\% | 8\% |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 64 | 34\% | 23\% | 34\% | 8\% |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 62 | 29\% | 27\% | 34\% | 10\% |
| 5D. Overall satisfaction with health plan's call center service. | 68 | 25\% | 31\% | 35\% | 9\% |

[^14]Composite/Attribute Response Distributions
86 Total Respondents


## 6. Segmentation Analyses

The database provided by Mercy Maricopa Integrated Care includes demographic information, and the Provider Satisfaction Survey asks demographic questions about the respondent's medical practice, which facilitates a market segmentation of the providers. The charts beginning on page 6A present Summary Rate Scores organized across the following demographics:
$\square \quad$ Area of Medicine (A)
$\square$ Physicians in Practice (B)
$\quad$ Years in Practice (C)

- Portion of Managed Care Volume Represented by Health Plan (D)
$\square \quad$ Survey Respondent (E)
- Insurance Participation (G)

The percentages represent the Summary Rate for each segment of the demographic category. For example, in the table below, the Summary Rate for 7A, Would you recommend Mercy Maricopa Integrated Care to other physicians' practices?,' is the percentage of respondents who selected 'Yes.'

The interpretation of this example would be, "Of the respondents who have been in practice less than five years, $94.1 \%$ would recommend Mercy Maricopa Integrated Care, while $77.4 \%$ of respondents who have been in practice five to 15 years and $87.5 \%$ of respondents who have been in practice 16 years or more would recommend with Mercy Maricopa Integrated Care."

| Years in Practice | Less than <br> 5 years | $5-15$ <br> years | 16 years <br> or more |
| :--- | :---: | :---: | :---: |
| 7A. Would you recommend Mercy Maricopa <br> Integrated Care to other physicians' practices? | $94.1 \%$ | $77.4 \%$ | $87.5 \%$ |

Results on the following pages are provided for individual attributes and for each composite. Caution is recommended when making comparisons between segments with a small valid n (less than 30), as the results may not be representative of the population.

Charts 6A-6F

Segmentation Analysis
Plan Summary Rates by Area of Medicine (A)
86 Total Respondents

| Composite/Attribute | Primary Care |  | Specialty |  | $\begin{aligned} & \frac{\text { Behavioral }}{\text { Health }} \\ & \underline{\text { Clinician }} \end{aligned}$ |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{\|c} \text { Valid } \\ \mathrm{n}^{* *} \end{array}$ | \% | Valid n** | \% | $\begin{array}{\|c\|} \hline \text { Valid } \\ n^{* *} \end{array}$ | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 7 | 71.4\% | 28 | 78.6\% | 60 | 86.7\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 11 | 45.5\% | 29 | 58.6\% | 65 | 55.4\% | NA |
| Finance Issues |  | 56.3\% |  | 45.4\% |  | 54.4\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 8 | 62.5\% | 27 | 55.6\% | 57 | 59.6\% | NA |
| 2B. Accuracy of claims processing. | 8 | 50.0\% | 27 | 33.3\% | 57 | 54.4\% | NA |
| 2C. Timeliness of claims processing. | 8 | 50.0\% | 27 | 40.7\% | 56 | 51.8\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 8 | 62.5\% | 27 | 51.9\% | 56 | 51.8\% | NA |
| Utilization and Quality Management |  | 45.2\% |  | 38.2\% |  | 52.4\% | NA |
| 3A. Access to knowledgeable UM staff. | 7 | 28.6\% | 28 | 50.0\% | 59 | 47.5\% | NA |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 8 | 50.0\% | 22 | 31.8\% | 50 | 54.0\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 8 | 50.0\% | 22 | 31.8\% | 48 | 52.1\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 7 | 57.1\% | 23 | 34.8\% | 56 | 53.6\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 7 | 42.9\% | 23 | 39.1\% | 55 | 52.7\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 7 | 42.9\% | 24 | 41.7\% | 53 | 54.7\% | NA |
| Network/Coordination of Care |  | 56.7\% |  | 25.8\% |  | 42.7\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 5 | 60.0\% | 22 | 27.3\% | 47 | 46.8\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 5 | 60.0\% | 22 | 27.3\% | 47 | 42.6\% | NA |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 6 | 50.0\% | 22 | 22.7\% | 44 | 38.6\% | NA |
| Health Plan Call Center Service Staff |  | 29.8\% |  | 53.5\% |  | 54.1\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 7 | 28.6\% | 22 | 45.5\% | 52 | 53.8\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 7 | 28.6\% | 20 | 55.0\% | 52 | 55.8\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 6 | 33.3\% | 21 | 57.1\% | 50 | 54.0\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 7 | 28.6\% | 23 | 56.5\% | 55 | 52.7\% | NA |
| Provider Relations |  | 52.4\% |  | 57.0\% |  | 49.6\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 6 | 66.7\% | 24 | 83.3\% | 59 | 83.1\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 4 | 50.0\% | 20 | 55.0\% | 49 | 49.0\% | NA |
| 6C. Quality of provider orientation process. | 6 | 50.0\% | 25 | 48.0\% | 52 | 42.3\% | NA |
| 6D. Quality of written communications, policy bulletins, and manuals. | 7 | 57.1\% | 28 | 67.9\% | 61 | 57.4\% | NA |

* Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included.
** Valid $n$ refers to the total number of respondents answering the item within the subgroup under the column heading. Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

Segmentation Analysis
Plan Summary Rates by Physicians in Practice (B)
86 Total Respondents

| Composite/Attribute | Solo |  | $\frac{2-5}{\text { physicians }}$ |  | $\begin{aligned} & \text { More than } 5 \\ & \text { physicians } \end{aligned}$ |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Valid } \\ & \mathrm{n}^{* *} \end{aligned}$ | \% | $\begin{array}{\|c} \text { Valid } \\ \mathrm{n}^{* *} \end{array}$ | \% | $\begin{array}{\|c} \begin{array}{c} \text { Valid } \\ n^{* *} \end{array} \\ \hline \end{array}$ | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 16 | 87.5\% | 23 | 78.3\% | 17 | 88.2\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 15 | 73.3\% | 25 | 60.0\% | 20 | 40.0\% | NA |
| Finance Issues |  | 63.6\% |  | 46.3\% |  | 50.5\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 15 | 80.0\% | 21 | 47.6\% | 18 | 61.1\% | NA |
| 2B. Accuracy of claims processing. | 15 | 46.7\% | 21 | 52.4\% | 18 | 50.0\% | NA |
| 2C. Timeliness of claims processing. | 15 | 46.7\% | 20 | 45.0\% | 18 | 55.6\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 16 | 81.3\% | 20 | 40.0\% | 17 | 35.3\% | NA |
| Utilization and Quality Management |  | 53.3\% |  | 49.6\% |  | 39.5\% | NA |
| 3A. Access to knowledgeable UM staff. | 15 | 66.7\% | 22 | 54.5\% | 17 | 29.4\% | NA |
| 3B. Procedures for obtaining pre-certification/referra//authorization information. | 16 | 50.0\% | 20 | 50.0\% | 11 | 36.4\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 14 | 42.9\% | 20 | 50.0\% | 11 | 45.5\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 15 | 46.7\% | 23 | 52.2\% | 15 | 40.0\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 15 | 53.3\% | 22 | 50.0\% | 14 | 42.9\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 15 | 60.0\% | 22 | 40.9\% | 14 | 42.9\% | NA |
| Network/Coordination of Care |  | 50.0\% |  | 38.0\% |  | 26.7\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 15 | 53.3\% | 17 | 47.1\% | 14 | 28.6\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 15 | 46.7\% | 16 | 37.5\% | 15 | 26.7\% | NA |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 14 | 50.0\% | 17 | 29.4\% | 12 | 25.0\% | NA |
| Health Plan Call Center Service Staff |  | 83.1\% |  | 51.1\% |  | 40.0\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 15 | 80.0\% | 22 | 45.5\% | 12 | 50.0\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 14 | 85.7\% | 22 | 54.5\% | 14 | 42.9\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 15 | 80.0\% | 21 | 52.4\% | 13 | 38.5\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 15 | 86.7\% | 23 | 52.2\% | 14 | 28.6\% | NA |
| Provider Relations |  | 76.6\% |  | 54.8\% |  | 39.3\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 13 | 84.6\% | 23 | 82.6\% | 16 | 93.8\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 10 | 70.0\% | 19 | 52.6\% | 15 | 40.0\% | NA |
| 6C. Quality of provider orientation process. | 14 | 78.6\% | 20 | 45.0\% | 16 | 25.0\% | NA |
| 6D. Quality of written communications, policy bulletins, and manuals. | 16 | 81.3\% | 24 | 66.7\% | 17 | 52.9\% | NA |

* Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included.
** Valid $n$ refers to the total number of respondents answering the item within the subgroup under the column heading. Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

Segmentation Analysis
Plan Summary Rates by Years in Practice (C)
86 Total Respondents

| Composite/Attribute | $\frac{\text { Less than } 5}{\text { years }}$ |  | 5-15 years |  | $\frac{16 \text { years or }}{\text { more }}$ |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valid n** | \% | Valid n** | \% | Valid $\mathrm{n}^{* *}$ | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 17 | 94.1\% | 31 | 77.4\% | 24 | 87.5\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 21 | 66.7\% | 33 | 54.5\% | 24 | 50.0\% | NA |
| Finance Issues |  | 53.3\% |  | 51.6\% |  | 50.0\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 15 | 53.3\% | 32 | 59.4\% | 23 | 60.9\% | NA |
| 2B. Accuracy of claims processing. | 15 | 60.0\% | 32 | 43.8\% | 23 | 43.5\% | NA |
| 2C. Timeliness of claims processing. | 15 | 53.3\% | 31 | 48.4\% | 23 | 43.5\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 15 | 46.7\% | 31 | 54.8\% | 23 | 52.2\% | NA |
| Utilization and Quality Management |  | 60.8\% |  | 38.1\% |  | 50.5\% | NA |
| 3A. Access to knowledgeable UM staff. | 15 | 60.0\% | 31 | 48.4\% | 24 | 45.8\% | NA |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 15 | 60.0\% | 27 | 37.0\% | 18 | 50.0\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 15 | 60.0\% | 26 | 38.5\% | 17 | 41.2\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 15 | 60.0\% | 29 | 34.5\% | 23 | 52.2\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 16 | 68.8\% | 28 | 35.7\% | 22 | 50.0\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 16 | 56.3\% | 26 | 34.6\% | 22 | 63.6\% | NA |
| Network/Coordination of Care |  | 56.2\% |  | 23.6\% |  | 42.1\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 13 | 61.5\% | 26 | 26.9\% | 19 | 52.6\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 14 | 50.0\% | 26 | 23.1\% | 18 | 50.0\% | NA |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 14 | 57.1\% | 24 | 20.8\% | 17 | 23.5\% | NA |
| Health Plan Call Center Service Staff |  | 60.0\% |  | 56.9\% |  | 56.3\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 14 | 57.1\% | 27 | 59.3\% | 22 | 54.5\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 16 | 62.5\% | 25 | 52.0\% | 22 | 63.6\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 14 | 64.3\% | 27 | 55.6\% | 20 | 55.0\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 16 | 56.3\% | 28 | 60.7\% | 23 | 52.2\% | NA |
| Provider Relations |  | 67.7\% |  | 45.4\% |  | 49.5\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 16 | 62.5\% | 29 | 93.1\% | 22 | 90.9\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. |  | 60.0\% | 27 | 44.4\% | 19 | 47.4\% | NA |
| 6C. Quality of provider orientation process. | 12 | 66.7\% | 31 | 38.7\% | 21 | 42.9\% | NA |
| 6D. Quality of written communications, policy bulletins, and manuals. | 17 | 76.5\% | 32 | 53.1\% | 24 | 58.3\% | NA |

* Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included.
** Valid n refers to the total number of respondents answering the item within the subgroup under the column heading.
Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

Segmentation Analysis
Plan Summary Rates by Portion of Managed Care Volume Represented by Health Plan (D)
86 Total Respondents

| Composite/Attribute | 0-10\% |  | 11-20\% |  | 21-100\% |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valid ${ }^{* *}$ | \% | Valid $\mathrm{n}^{* *}$ | \% | $\begin{array}{\|c} \hline \text { Valid } \\ \mathrm{n}^{* *} \\ \hline \end{array}$ | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 5 | 80.0\% | 2 | 100.0\% | 63 | 85.7\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? |  | 50.0\% | 2 | 50.0\% | 68 | 58.8\% | NA |
| Finance Issues |  | 37.5\% |  | 0.0\% |  | 53.1\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 4 | 50.0\% | 1 | 0.0\% | 64 | 60.9\% | NA |
| 2B. Accuracy of claims processing. | 4 | 50.0\% | 1 | 0.0\% | 64 | 48.4\% | NA |
| 2C. Timeliness of claims processing. | 4 | 25.0\% | 1 | 0.0\% | 63 | 49.2\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 4 | 25.0\% | 1 | 0.0\% | 63 | 54.0\% | NA |
| Utilization and Quality Management |  | 55.0\% |  | 0.0\% |  | 49.6\% | NA |
| 3A. Access to knowledgeable UM staff. | 5 | 60.0\% | 2 | 0.0\% | 62 | 51.6\% | NA |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 4 | 50.0\% | 1 | 0.0\% | 53 | 49.1\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 4 | 50.0\% | 1 | 0.0\% | 51 | 47.1\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 4 | 50.0\% | 1 | 0.0\% | 60 | 48.3\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 5 | 60.0\% | 1 | 0.0\% | 58 | 50.0\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 5 | 60.0\% | 1 | 0.0\% | 56 | 51.8\% | NA |
| Network/Coordination of Care |  | 11.1\% |  | 0.0\% |  | 39.6\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 3 | 33.3\% | 2 | 0.0\% | 51 | 45.1\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 2 | 0.0\% | 2 | 0.0\% | 52 | 40.4\% | NA |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. |  | 0.0\% | 2 | 0.0\% | 48 | 33.3\% | NA |
| Health Plan Call Center Service Staff |  | 41.7\% |  | 0.0\% |  | 60.0\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 3 | 33.3\% | 2 | 0.0\% | 55 | 61.8\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). |  | 33.3\% | 1 | 0.0\% | 56 | 62.5\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. |  | 66.7\% | 1 | 0.0\% | 55 | 56.4\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 3 | 33.3\% | 2 | 0.0\% | 59 | 59.3\% | NA |
| Provider Relations |  | 93.3\% |  | 0.0\% |  | 51.8\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? |  | 66.7\% | 2 | 100.0\% | 61 | 85.2\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. |  | 100.0\% | 2 | 0.0\% | 51 | 49.0\% | NA |
| 6C. Quality of provider orientation process. |  | 100.0\% | 2 | 0.0\% | 57 | 43.9\% | NA |
| 6D. Quality of written communications, policy bulletins, and manuals. | 5 | 80.0\% | 2 | 0.0\% | 64 | 62.5\% | NA |

[^15]
## Segmentation Analysis

Mercy Maricopa Integrated Care
Plan Summary Rates by Survey Respondent (E)
Provider Satisfaction Survey
86 Total Respondents

| Composite/Attribute | Physician |  | BehavioralClinicianClater |  | Office Manager |  | $\frac{\text { Nurse/Other }}{\text { staff }}$ |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{\|c\|} \hline \text { Valid } \\ \mathrm{n}^{* *} \\ \hline \end{array}$ | \% | $\begin{array}{\|c\|} \hline \text { Valid } \\ \mathrm{n}^{* *} \\ \hline \end{array}$ | \% | $\begin{aligned} & \hline \text { Valid } \\ & \mathrm{n}^{* *} \\ & \hline \end{aligned}$ | \% | $\begin{array}{\|c\|} \hline \text { Valid } \\ \mathrm{n}^{* *} \\ \hline \end{array}$ | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 2 | 100.0\% | 11 | 100.0\% | 25 | 92.0\% | 35 | 74.3\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 3 | 100.0\% | 12 | 75.0\% | 23 | 69.6\% | 40 | 40.0\% | NA |
| Finance Issues |  | 62.5\% |  | 64.6\% |  | 47.8\% |  | 47.5\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 2 | 0.0\% | 12 | 66.7\% | 19 | 63.2\% | 38 | 57.9\% | NA |
| 2B. Accuracy of claims processing. | 2 | 100.0\% | 12 | 58.3\% | 19 | 31.6\% | 38 | 47.4\% | NA |
| 2C. Timeliness of claims processing. | 2 | 100.0\% | 12 | 66.7\% | 19 | 31.6\% | 37 | 45.9\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 2 | 50.0\% | 12 | 66.7\% | 20 | 65.0\% | 36 | 38.9\% | NA |
| Utilization and Quality Management |  | 83.3\% |  | 62.0\% |  | 49.3\% |  | 41.4\% | NA |
| 3A. Access to knowledgeable UM staff. | 2 | 100.0\% | 12 | 58.3\% | 23 | 52.2\% | 34 | 47.1\% | NA |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 2 | 100.0\% | 9 | 55.6\% | 21 | 47.6\% | 28 | 39.3\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 2 | 100.0\% | 7 | 42.9\% | 21 | 47.6\% | 28 | 42.9\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 2 | 100.0\% | 11 | 54.5\% | 23 | 43.5\% | 31 | 41.9\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 2 | 100.0\% | 10 | 70.0\% | 23 | 47.8\% | 31 | 41.9\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 2 | 0.0\% | 11 | 90.9\% | 21 | 57.1\% | 31 | 35.5\% | NA |
| Network/Coordination of Care |  | 66.7\% |  | 63.3\% |  | 37.4\% |  | 26.3\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 2 | 50.0\% | 10 | 70.0\% | 19 | 42.1\% | 27 | 33.3\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 2 | 50.0\% | 10 | 60.0\% | 19 | 36.8\% | 27 | 29.6\% | NA |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 2 | 100.0\% | 10 | 60.0\% | 18 | 33.3\% | 25 | 16.0\% | NA |
| Health Plan Call Center Service Staff |  | 62.5\% |  | 63.9\% |  | 75.4\% |  | 39.6\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 2 | 50.0\% | 10 | 60.0\% | 23 | 69.6\% | 27 | 44.4\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 2 | 50.0\% | 10 | 80.0\% | 21 | 76.2\% | 29 | 37.9\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 2 | 50.0\% | 9 | 55.6\% | 21 | 81.0\% | 28 | 39.3\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 2 | 100.0\% | 10 | 60.0\% | 24 | 75.0\% | 30 | 36.7\% | NA |
| Provider Relations |  | 66.7\% |  | 65.0\% |  | 60.0\% |  | 43.1\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 2 | 50.0\% | 11 | 81.8\% | 22 | 95.5\% | 33 | 84.8\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 1 | 0.0\% | 9 | 55.6\% | 21 | 57.1\% | 27 | 44.4\% | NA |
| 6C. Quality of provider orientation process. | 1 | 100.0\% | 11 | 72.7\% | 20 | 55.0\% | 33 | 33.3\% | NA |
| 6D. Quality of written communications, policy bulletins, and manuals. | 2 | 100.0\% | 12 | 66.7\% | 25 | 68.0\% | 35 | 51.4\% | NA |

* Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included.
** Valid n refers to the total number of respondents answering the item within the subgroup under the column heading.
Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

| Composite/Attribute | 3 or fewer |  | 4 to 7 |  | 8 to 11 |  | 12 to 15 |  | More than 15 |  | Range* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valid $n^{* *}$ | \% | Valid n** | \% | Valid n** | \% | Valid n** | \% | Valid n** | \% |  |
| Overall Satisfaction |  |  |  |  |  |  |  |  |  |  |  |
| 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? | 24 | 83.3\% | 21 | 100.0\% | 6 | 83.3\% | 6 | 83.3\% | 9 | 77.8\% | NA |
| All Other Plans (Comparative Rating) |  |  |  |  |  |  |  |  |  |  |  |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 27 | 63.0\% | 19 | 68.4\% | 8 | 50.0\% | 7 | 28.6\% | 11 | 36.4\% | NA |
| Finance Issues |  | 52.8\% |  | 55.0\% |  | 45.2\% |  | 54.2\% |  | 40.3\% | NA |
| 2A. Consistency of reimbursement fees with your contract rates. | 23 | 56.5\% | 20 | 65.0\% | 7 | 71.4\% | 6 | 66.7\% | 9 | 33.3\% | NA |
| 2B. Accuracy of claims processing. | 23 | 47.8\% | 20 | 55.0\% |  | 42.9\% | 6 | 50.0\% |  | 33.3\% | NA |
| 2C. Timeliness of claims processing. | 23 | 52.2\% | 20 | 40.0\% |  | 50.0\% | 6 | 50.0\% | 8 | 50.0\% | NA |
| 2D. Resolution of claims payment problems or disputes. | 22 | 54.5\% | 20 | 60.0\% | 6 | 16.7\% | 6 | 50.0\% | 9 | 44.4\% | NA |
| Utilization and Quality Management |  | 57.2\% |  | 51.2\% |  | 21.7\% |  | 34.4\% |  | 47.1\% | NA |
| 3A. Access to knowledgeable UM staff. | 24 | 58.3\% | 21 | 61.9\% | 6 | 16.7\% | 5 | 40.0\% | 8 | 25.0\% | NA |
| 3B. Procedures for obtaining pre-certification/referral/authorization information. | 20 | 50.0\% | 20 | 55.0\% |  | 0.0\% | 4 | 25.0\% | 8 | 62.5\% | NA |
| 3C. Timeliness of obtaining pre-certification/referral/authorization information. | 18 | 44.4\% | 20 | 50.0\% |  | 0.0\% | 4 | 25.0\% | 8 | 62.5\% | NA |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 23 | 52.2\% | 20 | 50.0\% |  | 40.0\% | 6 | 50.0\% | 7 | 42.9\% | NA |
| 3E. Access to Case/Care Managers from this health plan. | 21 | 61.9\% | 20 | 45.0\% |  | 40.0\% | 6 | 33.3\% | 8 | 50.0\% | NA |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 21 | 76.2\% | 20 | 45.0\% | 6 | 33.3\% | 6 | 33.3\% | 5 | 40.0\% | NA |
| Network/Coordination of Care |  | 36.3\% |  | 35.2\% |  | 26.7\% |  | 71.7\% |  | 35.6\% | NA |
| 4A. The number of specialists in this health plan's provider network. | 19 | 42.1\% | 18 | 38.9\% | 5 | 40.0\% | 4 | 75.0\% | 6 | 50.0\% | NA |
| 4B. The quality of specialists in this health plan's provider network. | 19 | 31.6\% | 18 | 38.9\% |  | 40.0\% | 4 | 100.0\% | 6 | 16.7\% | NA |
| $4 C$. The timeliness of feedback/reports from specialists in this health plan's provider network. | 17 | 35.3\% | 18 | 27.8\% | 4 | 0.0\% | 5 | 40.0\% | 5 | 40.0\% | NA |
| Health Plan Call Center Service Staff |  | 60.1\% |  | 76.3\% |  | 35.0\% |  | 40.8\% |  | 32.1\% | NA |
| 5A. Ease of reaching health plan call center staff over the phone. | 21 | 57.1\% | 17 | 82.4\% | 5 | 40.0\% | 5 | 40.0\% | 8 | 25.0\% | NA |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 21 | 66.7\% | 16 | 68.8\% |  | 60.0\% | 6 | 50.0\% | 8 | 37.5\% | NA |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 20 | 60.0\% | 17 | 76.5\% |  | 20.0\% | 5 | 40.0\% | 7 | 28.6\% | NA |
| 5D. Overall satisfaction with health plan's call center service. | 23 | 56.5\% | 18 | 77.8\% | 5 | 20.0\% | 6 | 33.3\% | 8 | 37.5\% | NA |
| Provider Relations |  | 60.5\% |  | 66.3\% |  | 22.2\% |  | 55.6\% |  | 35.4\% | NA |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 23 | 87.0\% | 19 | 78.9\% | 6 | 100.0\% | 5 | 80.0\% | 8 | 87.5\% | NA |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 19 | 63.2\% | 15 | 60.0\% |  | 16.7\% | 4 | 75.0\% | 7 | 28.6\% | NA |
| 6C. Quality of provider orientation process. | 24 | 58.3\% | 19 | 57.9\% | 6 | 16.7\% | 4 | 25.0\% | 6 | 33.3\% | NA |
| 6 D . Quality of written communications, policy bulletins, and manuals. | 25 | 60.0\% | 21 | 81.0\% | 6 | 33.3\% | 6 | 66.7\% | 9 | 44.4\% | NA |

* Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included
** Valid $n$ refers to the total number of respondents answering the item within the subgroup under the column heading.
Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.


## 7. Technical Notes

Presented alphabetically by subject area

## Composite Categories

The Mercy Maricopa Integrated Care Provider Satisfaction Survey includes eight composite categories. Each composite category represents an overall aspect of plan quality and is comprised of similar questions. For each composite, an overall score is computed. The composite score is the average of the Summary Rates of the questions comprising a composite. For example, the Finance Issues composite is the average of the Summary Rates of questions 2A through 2D.

## Demographic Categories

SPHA collapses several of the practice characteristic variables into fewer segments than those defined by the survey. The consolidation of these categories with small samples allows for more valid between-group statistical comparisons.

## Mean Score

Mean Scores are an average of all responses. They are calculated by assigning a value of five to the most favorable response option, a four to the next most favorable response option, and so on until a value of one is reached. These values are assuming that there are five response options. If there are a different number of response options, the most favorable response option receives a value equal to the total number of response options. When every response receives a value, the values are averaged to give the Mean Score.

## Multiple Mark Response

Some questions allow for respondents to mark multiple response options. As a result, response options to these questions typically add up to more than 100\%. Also note that Multiple Mark Responses contain an extra row of information in the Banner Tables called 'Total Valid Responses,' which displays the total number of responses given.

## Response Rate

The formula for determining the response rate is:

$$
\frac{\text { Completed surveys }}{\text { Final sample size - Ineligible surveys }}=\text { Response rate }
$$

For a mail and Internet with phone follow-up survey methodology, the following dispositions are considered ineligible: deceased, not eligible, bad address, wrong number, fax/pager/modem/data line, not in service, number changed, cell phone, and disconnected.

## Rounding of Data

For many survey questions, you will often see listed response distribution percentages that do not add to exactly $100 \%$. In some cases, they may add to $99.9 \%$ and in others to $100.1 \%$. This tends to cause some concern, as it gives the appearance of a valid

2016 Final Report for Mercy Maricopa Integrated Care
Provider Satisfaction Survey
response being omitted or even counted twice. The following explanation is provided as a means to understanding how rounding affects the percentages shown in the report.

The key to understanding how rounding affects listed percentages is to know that the survey question's entire valid response set is being accounted for. That is, although the percentages do not add to exactly $100 \%$, the entire response set is represented in the percentages shown.

In many cases, dividing a number of responses by the total number of valid responses provides a percentage that will go out to an infinite number of decimal places. An example of this is dividing one by three: No matter how many decimal places this quotient is taken out, it will always be a continuous string of three's. As a result, we see the following when adding each of the item response percentages:

| Response 1: | $\mathrm{n}=1$ | .3 | .33 | .333 | .3333 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Response 2: | $\mathrm{n}=1$ | .3 | .33 | .333 | .3333 |
| Response 3: | $\mathrm{n}=1$ | .3 | $\underline{3}$ | $\frac{.33}{.9}$ | $\underline{.333}$ |
|  |  | .3393 | $\underline{.999}$ | $\frac{.3999}{.99}$ |  |

It is evident that no matter how many decimal places we take our quotient out, we will never be able to add the results to exactly ' 1 ' (or $100 \%$ ), even though all ' 3 ' responses are included in the percentage calculation. Through consultation with a number of our clients, SPHA has determined that using a single decimal place in the reporting of percentages provides an adequate level of detail. Typically, when percentages are calculated in our report applications, all decimal places are computed, but only the first decimal place is actually shown. As such, adding rounded single-digit decimals may not equal $100 \%$. If the same figures were taken out an additional decimal place, however, they might then add to exactly $100 \%$. Or, as the example above shows, they may never equal an even $100 \%$. Finally, when rounding, SPHA employs the standard practice of rounding down any number from one to four and rounding up any number from five to nine.

## Sampling Error

Sampling error can be thought of as the extent to which survey results may differ from what would be obtained if every eligible member in the sample had been surveyed. The size of such error depends largely on the percentage distributions (i.e., the number of respondents selecting each answer category) and the number of members surveyed. The more disproportionate the percentage distributions or the larger the sample size is, the smaller the error.

The following tables may be used in estimating approximate sampling error. The first table shows the range (plus or minus the figure shown) within which the population percentage could be expected to lay 95 out of 100 times a sample of that size and percentage distribution would be selected. The second table shows the range (plus or minus the figure shown) within which the population percentage could be expected to lay 90 out of 100 times a sample of that size and percentage distribution would be selected.

2016 Final Report for Mercy Maricopa Integrated Care Provider Satisfaction Survey

| 95\% Confidence Interval <br> Approximate Half Width ( + -) for Population Percent |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Valid | Percentage Distribution |  |  |  |  |
| Responses | 50/50 | 60/40 | 70/30 | 80/20 | 90/10 |
| 50 | 13.9 | 13.6 | 12.7 | 11.1 | 8.3 |
| 100 | 9.8 | 9.6 | 9.0 | 7.8 | 5.9 |
| 200 | 6.9 | 6.8 | 6.4 | 5.5 | 4.2 |
| 300 | 5.7 | 5.5 | 5.2 | 4.5 | 3.4 |
| 400 | 4.9 | 4.8 | 4.5 | 3.9 | 2.9 |
| 500 | 4.4 | 4.3 | 4.0 | 3.5 | 2.6 |
| 750 | 3.6 | 3.5 | 3.3 | 2.9 | 2.1 |
| 850 | 3.4 | 3.3 | 3.1 | 2.7 | 2.0 |
| $90 \%$ Confidence IntervalApproximate Half Width ( $+/-$ ) for Population Percent |  |  |  |  |  |
| Valid | Percentage Distribution |  |  |  |  |
| Responses | 50/50 | 60/40 | 70/30 | 80/20 | 90/10 |
| 50 | 11.6 | 11.4 | 10.7 | 9.3 | 7.0 |
| 100 | 8.2 | 8.1 | 7.5 | 6.6 | 4.9 |
| 200 | 5.8 | 5.7 | 5.3 | 4.7 | 3.5 |
| 300 | 4.7 | 4.7 | 4.4 | 3.8 | 2.8 |
| 400 | 4.1 | 4.0 | 3.8 | 3.3 | 2.5 |
| 500 | 3.7 | 3.6 | 3.4 | 2.9 | 2.2 |
| 750 | 3.0 | 2.9 | 2.8 | 2.4 | 1.8 |
| 850 | 2.8 | 2.8 | 2.6 | 2.3 | 1.7 |

The sampling error table is used in the following manner. Assume that 'Willingness to recommend health plan' received a Summary Rate of seventy percent (70.0\%) from a sample of 500 valid responses. For a $95 \%$ confidence interval, look at the table where the sample size of 500 intersects the percentage distribution of 70/30. The margin of error for this sample size is four percentage points (4.0\%). Therefore, on average, in 95 out of 100 similar samples, the $95 \%$ confidence interval (e.g., $66.0 \%$ to $74.0 \%$ ) will span the true unknown population percentage.

## Statistical Significance

A statistically significant hypothesis testing result means that - based on the sample(s), conditions/assumptions, and level of significance - there is sufficient evidence to conclude the alternate hypothesis. For example, when testing for a difference between a population Summary Rate and a set constant score (SPH Analytics Book of Business), statistical significance would mean that there is sufficient support for the statement that there is a difference between the population Summary Rate and the set constant score. As another example, when testing to see if there is a difference between last year's population Summary Rate and this year's population Summary Rate-statistical significance would mean that there is sufficient evidence for the statement that the population Summary Rates are different.

2016 Final Report for Mercy Maricopa Integrated Care
Provider Satisfaction Survey

Throughout the report, statistically significant results are denoted through green and red highlighted cells. Green cells indicate that the current year score has significantly increased compared to previous years or is significantly above the SPHA benchmark. Red cells indicated that the current year score has significantly decreased compared to previous years or is significantly below the SPHA benchmark.

## Summary Rates

All survey questions have specific response options designated for inclusion in Summary Rate scoring. These scores are computed as the proportion of favorable responses to the total number of valid responses for each question. For example, the rating questions' Summary Rates are computed using the following proportion:

> | Well above average + Somewhat above average |
| :---: |
| Well above average + Somewhat above average + Average + |
| Somewhat below average + Well below average |

## SPH Analytics Aggregate Book of Business (2015)

The 2015 SPH Analytics Aggregate Book of Business is a benchmark that is comprised of data from 55 plans representing 17,370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

## SPH Analytics Medicaid Book of Business (2015)

The 2015 SPH Analytics Medicaid Book of Business is a benchmark that is comprised of data from 46 plans representing 13,436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

## SPH Analytics Medicaid Respondent-Level Benchmark (2015)

The 2015 SPH Analytics Medicaid Respondent-Level Benchmark contains respondentlevel data from 46 plans representing 13,436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. This benchmark segments results by Survey Respondent (Physician and Office Manager) and Area of Medicine (Primary Care and Specialty) and is shown on the respondent-level, meaning that ratings from the respondents are averaged to compute the Summary Rate.

## Valid n

The term valid n is used to show the number of respondents giving a valid response to a particular question. It gives information only on the question it refers to and no others. Valid responses are those that actually rate an attribute. They do not include responses such as 'N/A' because a response of 'N/A' does not rate an attribute. The difference in value between the valid $n$ and the total number of respondents completing the survey is a result of removing invalid responses and respondents submitting a survey but not answering that particular question.

## Z-Test

To test for true differences in population score(s), statistical inference methods are applied. In particular, hypothesis testing is done to draw conclusions about differences

2016 Final Report for Mercy Maricopa Integrated Care Provider Satisfaction Survey
in scores between a population and a set constant (e.g., a Summary Rate versus SPH Analytics Book of Business score). The hypothesis of no difference is rejected if the absolute value of the test statistic exceeds a critical value corresponding to a level of significance. The test statistic used depends on which of these types of hypothesis tests are performed.

When checking for a statistically significant difference between a Summary Rate for a population and a set constant score-with various conditions/assumptions-SPHA uses the statistic test that follows:

$$
z=\frac{\hat{p}-p_{0}}{\sqrt{\frac{p_{0} q_{0}}{n}}}
$$

$$
\begin{aligned}
& \hat{p}=\text { Summary Rate from the sample } \\
& p_{0}=\text { Set constant score for comparison } \\
& q_{0}=1-(\text { Set constant score })=\left(1-p_{0}\right) \\
& n=\text { Sample size }
\end{aligned}
$$

For hypothesis testing of composites, n equals the maximum denominator of the composite questions. With a large sample size (generally $\mathrm{n}>30$, technically $n p_{0} \geq 5$ and $n q_{0} \geq 5$ ), the z-statistic has a distribution that can be treated as the standard normal distribution. Thus, the hypothesis that the population 'Summary Rate' equals the set constant score, $p_{0}$, is rejected at a 0.05 level of significance when the absolute value of the z-statistic exceeds 1.96 (obtained from cumulative standard normal distribution table).

The second hypothesis-testing situation involves testing for statistically significant differences between two population percents (or proportions), e.g., two population Summary Rates. When comparing the population percentages (or proportions)-with various conditions/ assumptions-the appropriate test statistic is the z-statistic as follows:

$$
z=\frac{\hat{p}_{1}-\hat{p}_{2}}{\sqrt{\hat{p} \hat{q}\left(\frac{1}{n_{1}}+\frac{1}{n_{2}}\right)}}
$$

$\hat{p}_{1}=$ Summary Rate from the $1^{\text {st }}$ sample
$\hat{p}_{2}=$ Summary Rate from the $2^{\text {nd }}$ sample
$n_{1}=$ Size of the sample from the $1^{\text {st }}$ population
$n_{2}=$ Size of the sample from the $2^{\text {nd }}$ population
$\hat{p}=$ Pooled Summary Rate, $\hat{p}=\frac{n_{1} \hat{p}_{1}+n_{2} \hat{p}_{2}}{n_{1}+n_{2}}$
$\hat{q}=1$ - (Pooled Summary Rate)

For hypothesis testing of composites, $n$ equals the maximum denominator of the composite questions. With large sample sizes $\left(n_{1} \hat{p}_{1} \geq 5, n_{1}\left(1-\hat{p}_{1}\right) \geq 5, n_{2} \hat{p}_{2} \geq 5\right.$, and
$\left.n_{2}\left(1-\hat{p}_{2}\right) \geq 5\right)$ the $z$-statistic has a distribution that can be treated as the standard normal distribution. Thus, the hypothesis that the populations under comparison have equal population Summary Rates is rejected at a 0.05 level of significance when the absolute value of the z-statistic exceeds 1.96 (obtained from cumulative standard normal distribution table).

2016 Final Report for Mercy Maricopa Integrated Care Provider Satisfaction Survey

## 8. Mercy Maricopa Integrated Care Survey Tool

## aetna

## PHYSICIAN SATISFACTION SURVEY

Please answer the following questions about
A. Please indicate your area of medicine.
(Mark all that apply
$\square_{\mathrm{A}}$ Primary Ca
$\square_{c}^{B}$ Sehavioral Health Clinician
B. How many physicians are in your practice? $\square_{1}$ Solo
$\square_{2}^{1} 2-5$ physicians
$\nabla_{3}$ More than 5 physicians
C. How many years have you been in this practice?
$\square_{1}$ Less than 5 years
$\square_{2}^{1}$ Less than 5
$\square_{3} \quad 16$ years or more
D. What portion of your managed care volume is represented by Mercy Maricopa Integrated Care?
$\square$, None
$\square_{2} 10 \%$ or less
$\square_{3}^{2} 11-20 \%$
$\square_{4}^{3} \quad 21-30 \%$
$\square_{5}^{5} 31-50 \%$
$\square_{6} \square_{7} 51-75 \%$
E. Please mark who is completing this survey
(Mark only one)
$\square 1$ Physician
$\square_{2}$ Behavioral Health Clinician
$\square 3$ Office Manage
$\square 4$ Nurse
F. What is your preferred method of receiving
communications from this health plan?
$\square_{1}$ Mail
$\square_{1}$ Mail ${ }_{2}$ Telephone
$\square_{3}$ Fax
$\square_{4}$ Online portal
$\square_{5}^{4}$ E-mail (Please indicate your e-mail address):

$$
\begin{aligned}
& \square_{6} \text { In person from your Provider Representative } \\
& \square_{7} \text { Other }
\end{aligned}
$$

Other
G. Please indicate the number of insurance companies with which you or your practice participates.
$\square_{1} 3$ or fewer
$\square_{2} 4$ to 7
$\square_{3} 8$ to 11
$\square_{4} 12$ to 15
$\square_{5}$ More than 15

Comparative Rating
This first question asks you to think about Mercy Maricopa Integrated Care in comparison to all This first question asks you to think about M
of the other health plans that you work with.

1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with?

Finance Issues

## These questions ask about Finance Issues.

Please rate Mercy Maricopa Integrated Care in the following service areas when compared to Please rate Mercy Maricopa Integrated Care in the fo
your experience with other health plans you work with.
2A. Consistency of reimbursement fees with your contract rates. $\qquad$
2B. Accuracy of claims processing. $\begin{array}{llllll}\square & \square & \square & \square_{3} & \square_{4} & \square\end{array} \square_{6}$
2C. Timeliness of claims processing $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$

2D. Resolution of claims payment problems or disputes.
$\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$

## Utilization and Quality Management

These questions ask about Utilization and Quality Management.
lease rate Mercy Maricopa integrated Care in the following service areas when compared to your experience with other heath plans you work with.


3A. Access to knowledgeable UM staff
$\square_{2} \quad \square_{3} \square_{4} \quad \square_{5} \stackrel{\square}{\square}_{6}^{\square}$
3B. Procedures for obtaining pre-certification/referral/authorization information. ............... $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
3C. Timeliness of obtaining pre-certification/referral/authorization information. . . . . . . . . . . . . . $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \square_{6}$
3D. The health plan's facilitation/support of appropriate clinical care for patients. ............. $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \square_{6}$
3E. Access to Case/Care Managers from this health plan. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
3F. Degree to which the plan covers and encourages preventive care and wellness.......... $\square_{1} \square_{2} \square_{3} \square_{4} \square_{5} \square_{6}$

## Network/Coordination of Care

## These questions ask about Mercy Maricopa Integrated Care's network providers.

Please rate Mercy Maricopa Integrated Care in the following service areas when compared to
your experience with other health plans you work with.
4A. The number of specialists in this health plan's provider network. . . . . . . . . . . . . . . . . . . . . $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
4B. The quality of specialists in this health plan's provider network. . . . . . . . . . . . . . . . . . . . $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
4C. The timeliness of feedback/reports from specialists in this health plan's provider network... . $\quad \square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$

## Health Plan Call Center Service Staff

These questions ask about your experiences when calling
Mercy Maricopa Integrated Care's call center.
ricopa integrated Care's call center.
Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with.
5A. Ease of reaching health plan call center staff over the phone.
$\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts).
5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care.
$\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
$\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$

## Provider Relations

## These questions ask about your experiences with Mercy Maricopa Integrated Care's Provider

 Relations department.Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with
6A. Do you have a Provider Relations representative from this health plan assigned
$\square_{1}$ Yes ............................. to Question 6B
No ................................... to Question 6C

6B. Provider Relations representative's ability to answer questions and resolve problems. ..... $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$
6C. Quality of provider orientation process. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5} \quad \square_{6}$


## Overall Satisfaction

These questions ask about your overall satisfaction with Mercy Maricopa Integrated Care.
Additionally, please rate your satisfaction with the other plans listed and provide feedback on how Mercy Maricopa Integrated Care can improve
7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices? $\square_{1}$ Yes
$\square_{2}$ No
8. What can Mercy Maricopa Integrated Care do to improve its service to your organization?
$\qquad$
$\qquad$


## Provider Portal

These questions ask about Aetna's Provider Portal. This is the secure site that you access with a username and password. Please rate Aetna in the following service areas when compared to your experience with other health plans you work with.
9A. Have you logged into and used the Aetna Provider Portal?
$\square_{1}$ Yes
$\square_{2}$ No
Go to Question 9B
Go to Question 9B
Thank you. Please return the completed survey in the postage-paid envelope.

Thinking of your experiences with Aetna's Provider Portal, please rate your satisfaction with the following:
$\begin{array}{llllll}\square_{1} & \square_{2} & \square_{3} & \square_{4} & \square_{5}\end{array}$
9B. Finding information you needed regarding member eligibility. $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5}$
9C. Finding information you needed regarding claim payments or remittance advices..
9D. Finding information you needed regarding the patient (member) Gaps in Care Report.
$\square_{1}$ Completely dissatisfied
$\square_{3}$ Somewhat dissatisfied
$\square_{4}$ Somewhat satisfied
$\square_{5}^{4}$ Completely satisfied from my health plan

9E. The portal's prior authorization, requirement submissions, and confirmations functions. .... $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5}$
9F. The portal's reporting functions. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . ........... $\square_{1} \quad \square_{2} \quad \square_{3} \quad \square_{4} \quad \square_{5}$
9G. Are there any functions that you would like to see added to the Provider Portal?
$\qquad$

9 H . Using any number from 0 to 10 , where 0 is the worst experience and 10 is the best experience, what number would you use to rate your overall experience with the Provider Portal?

| 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |

## 9. Comments

Open-ended questions often provide valuable insight into topics not specifically addressed on the survey tool. Respondents can give feedback regarding issues, concerns, compliments, and praise based upon their interaction with the health plan or simply provide additional demographic information. The 2016 Mercy Maricopa Integrated Care survey tool includes four open-ended questions:
$\checkmark$ QF. What is your preferred method of receiving communications from this health plan? E-mail address.
$\checkmark$ Q8. What can Mercy Maricopa Integrated Care do to improve its service to your organization?
$\checkmark$ Q9G. Are there any functions that you would like to see added to the Provider Portal?
$\checkmark$ Q9I. What can Aetna do to improve your experience with the Provider Portal?
Verbatim comments for open-ended questions are included within an Excel data file (9116143 Comments Report). To preserve confidentiality, these comments are separated into two tabs. The first tab of the Excel file includes response for QF and is indexed by the following database fields provided by Mercy Maricopa Integrated Care:

- Provider NPI
- Title
- Practice Name

The second tab of the Excel file includes responses to Q8, Q9G, and Q9I, and is indexed by the following key questions and demographics to provide more information about the individual respondent:
$\checkmark$ Area of Medicine (A)
$\checkmark$ Physicians in Practice (B)
$\checkmark$ Years in Practice (C)
$\checkmark$ Portion of Managed Care Volume Represented by Health Plan (D)
$\checkmark$ Survey Respondent (E)
$\checkmark$ Insurance Participation (G)

## 10. Banner Tables

The tables in the following section show detailed results for each question in your survey. Responses are organized across the banner table by various practice characteristics. In order to aid you in viewing the data contained in these tables, the following explanation is provided.

The different categories by which the data are 'sliced' are presented as column headers. Each category has a set of possible response choices that are listed immediately below the headers. The left-most column in each table is labeled 'Total' and shows results for the entire set of valid responses.

On the left side of the page, you will see three row headers: 'Total,' 'Total Answering,' and 'No Answer.' 'Total' represents the number of possible responses that meet the criteria for inclusion into the given question. For questions that are asked of all respondents, this figure will typically equal the valid number of responses to the current survey. 'Total Answering' shows how many of the total respondents provided valid answers to the given question. Finally, 'No Answer' is the number of individuals who did not respond to the question, even though they were eligible to do so.

You will notice that, in some cases, a survey response choice shows only the number of respondents providing that answer with no percentage. These response options are not considered valid responses by standard analytical practice and are therefore omitted from the percentage calculations.

In some tables, an additional row is added to show Summary Rates and is labeled 'Summary Rate.' These scores are a single question response or combination of question responses considered to be favorable. It is included at the bottom of each of these tables and is shown with the response option or options that make up the score listed beside it.

Information regarding the statistical testing of results is shown in the lower left corner of each table. The first line displays the Comparison Groups. These are the columns (denoted by uppercase letters and separated by a slash (/)) in which statistical tests are run. Columns (B) and (C), for example, show results for the Primary Care and Specialty groups. These columns are compared in the statistical test to each other, but not to any other columns. If a letter is present, whether uppercase or lowercase, its corresponding percentage is significantly higher than the specified percentages within its comparison group.

The second line shows the type or types of statistical tests that are included in the table. The last two lines define the meaning of the uppercase and lowercase letters. If a percentage has an uppercase letter beneath it, a significant difference exists at the $95 \%$ level of confidence. A lowercase letter denotes a significant difference at the $90 \%$ level of confidence. A banner table example is presented on the following page with key points noted.

|  | AREA OF MEDICINE |  |  |
| :---: | :---: | :---: | :---: |
|  | Total | Primary Care | Specialty |
|  | (A) | (B) | (C) |
| Total | $433{ }^{1}$ | 22 | 407 |
| Total Answering | $\begin{array}{r} 429^{2} \\ 100.0 \% \end{array}$ | $\begin{array}{r} 22 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 403 \\ 100.0 \% \end{array}$ |
| No Answer | $4^{3}$ | - | 4 |
| Yes | 198 | 6 | 189 |
|  | 46.2\% | 27.3\% | $\begin{gathered} 46.9 \% \\ B^{4} \end{gathered}$ |
| No | 231 | 16 | 214 |
|  | 53.8\% | 72.7 | 53.1\% |
|  |  | $\mathrm{C}^{5}$ |  |

1. For the given question, 433 respondents were eligible to answer. For questions asked of all respondents, this figure will equal the number of complete surveys. In other cases, it will equal the number of appropriate responses to a gate question. Gate questions are those that filter out respondents who would not logically be able to answer follow-up questions. For example, respondents who say that they do not have a personal doctor would not be able to provide a doctor rating, and so they are filtered out of the response set for the rating question.
2. Of those who were eligible to answer this question, 429 provided a valid response.
3. Four respondents - all Specialists - who were eligible to answer the question did not provide an answer.
4. Specialists provided a significantly higher percentage of 'Yes' responses than PCPs.

The ' $B$ ' below the percentage refers to the group in column $B$ - in this case, PCPs - and signifies that the $46.9 \%$ is significantly higher than the $27.3 \%$. Because the ' $B$ ' is capitalized, we know that the difference is significant at the $95 \%$ level.
5. PCPs provided a significantly higher percentage of 'No' responses. As in the previous note, the ' C ' refers to the group in column C - Specialists - and is significant at 95\%.

```
table of CONTENTS
Demographics
Page 1 A. Please indicate your area of medicine. (Mark all that apply)
Page 2 B. How many physicians are in your practice?
Page 3 C. How many years have you been in this practice?
Page 4 D. What portion of your managed care volume is represented by Mercy Maricopa Integrated Care?
Page 5 E. Please mark who is completing this survey. (Mark only one)
Page 6 F. What is your preferred method of receiving communications from this health plan?
Page 7 G. Please indicate the number of insurance companies with which you or your practice participates.
Page 8 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with?
Page 9 2A. Consistency of reimbursement fees with your contract rates
Page 10 2B. Accuracy of claims processing.
Page 11 2C. Timeliness of claims processing
Page 12 2D. Resolution of claims payment problems or disputes
Page 13 3A. Access to knowledgeable UM staff.
Page 14 3B. Procedures for obtaining pre-certification/referral/authorization information.
Page 15 3C. Timeliness of obtaining pre-certification/referral/authorization information
Page 16 3D. The health plan's facilitation/support of appropriate clinical care for patients.
Page 17 3E. Access to Case/Care Managers from this health plan.
Page 18 3F. Degree to which the plan covers and encourages preventive care and wellness.
Page 19 4A. The number of specialists in this health plan's provider network.
Page 20 4B. The quality of specialists in this health plan's provider network
Page 21 4C. The timeliness of feedback/reports from specialists in this health plan's provider network.
Page 22 5A. Ease of reaching health plan call center staff over the phone
Page 23 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts)
Page 24 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care.
Page 25 5D. Overall satisfaction with health plan's call center service
Page 26 6A. Do you have a Provider Relations representative from this health plan assigned to your practice?
Page 27 6B. Provider Relations representative's ability to answer questions and resolve problems.
Page 28 6C. Quality of provider orientation process
Page 29 6D. Quality of written communications, policy bulletins, and manuals.
Page 30 7A. Would you recommend Mercy Maricopa Integrated Care to other physicians' practices?
Page 31 9A. Have you logged into and used the Aetna Provider Portal?
Page 32 9B. Finding information you needed regarding member eligibility
```


## Mercy Maricopa Integrated Care

Mercy Maricopa Integrated Care
Provider Satisfaction Survey (9116143)
table of contents

Page 33 9C. Finding information you needed regarding claim payments or remittance advices
Page 34 9D. Finding information you needed regarding the patient (member) Gaps in Care Report.
Page 35 9E. The portal's prior authorization, requirement submissions, and confirmations functions.
Page 36 9F. The portal's reporting functions.
Page 37 9H. What number would you use to rate your overall experience with the Provider Portal?
A. Please indicate your area of medicine. (Mark all that apply)

|  |  | $\begin{aligned} & \text {------ A } \\ & \text {---- } \end{aligned}$ | Area of dicine | ----- | $\begin{aligned} & \text { - Phys } \\ & \text {--- Pr } \end{aligned}$ | sicians ractice | $\begin{aligned} & s \text { in }- \\ & \text { e } \end{aligned}$ | Pr | Years i Practic | $\begin{aligned} & \text { in }- \\ & \text { cice } \end{aligned}$ | ---- м | naged <br> Volum | Care |  | Survey | Responden |  |  | Insura | ce Par | cipati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } . \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
| Total Eligible | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Valid Responses | 111 | 27 | 59 | 99 | 16 | 35 | 33 | 32 | 41 | 36 | 6 | 3 | 92 | 4 | 16 | 38 | 52 | 32 | 25 | 10 | 10 | 21 |
| Total Respondents | 80 | 11 | 32 | 68 | 15 | 26 | 20 | 21 | 32 | 25 | 5 | 2 | 67 | 3 | 13 | 26 | 37 | 26 | 20 | 7 | 6 | 11 |
|  | 100.0\% | 100.0\% | 100.0\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Primary Care | 11 | 11 | 6 | 10 | 1 |  | 4 | 6 | 1 | 4 | - | - - | 8 | 1 | - | ${ }^{3}$ | 7 | 1 | 1 | - | 2 | 4 |
|  | 13.8\% | 100.0\% | 18.8\% | 14.7\% | 6.7\% | 15.4\% | 20.0\% | 28.6\% | 3.1\% | 16.0\% |  |  | 11.9\% | 33.3\% |  | 11.5\% | 18.9\% | 3.8\% | 5.0\% |  | 33.3\% | 36.4\% |
| Specialty | 32 | 6 | 32 | 21 | 4 | 9 | 10 | 8 | 15 | 8 | 3 | 1 | 26 | 1 | 4 | 14 | 13 | 8 | 9 | 4 | 2 | 7 |
|  | 40.0\% | 54.5\% | 100.0\% | 30.9\% | 26.7\% | 34.6\% | 50.0\% | 38.1\% | 46.98 | 32.0\% | 60.0\% | 50.0\% | $38.8 \%$ | 33.3\% | 30.8\% | 53.8\% | 35.18 | 30.8\% | 45.0\% | 57.1\% | 33.3\% | 63.6\% |
| Behavioral Health | 68 | 10 | 21 | 68 | 11 | 22 | 19 | 18 | 25 | 24 | 3 | 2 | 58 | 2 | 12 | 21 | 32 | 23 | 15 | 6 | 6 | 10 |
| Clinician | 85.0\% | 90.9\% | 65.6\% | 100\% | 73.3\% | 84.6\% | 95.0\% | 85.7\% | 78.1\% | 96.0\% | 60.0\% | 100.0\% | 86.6\% | 66.7\% | 92.3\% | 80.8\% | 86.5\% | 88.5\% | 75.0\% | 85.7\% | 100.0\% | 90.9\% |

B. How many physicians are in your practice?


|  | Total <br> Answering |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Primry } \\ & \text { Care } \end{aligned}$ | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{array}{r} 5-15 \\ \mathrm{yrs} \end{array}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | 82 | 11 | 31 | 67 | 16 | 26 | 21 | 21 | 35 | 26 | ${ }^{4}$ | ${ }^{2}$ | 71 | 3 | 12 | 26 | 40 | 27 | 20 | 8 | 7 | 11 |
|  | 100.0\% | 100.0\% | 100.0\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| No Answer | 4 | - | 1 | 1 | - | - | - | - | - | - | 1 | - | - | - | 1 | - | 1 | - | 1 | - | - | 1 |
| Less than 5 years | 21 | 6 | 8 | 18 | 1 | 11 |  | 21 | - | - | 1 | - | 16 | 3 | 2 | 7 | 9 | 6 | 6 | 2 | 2 | 1 |
|  | 25.6\% | 54.5\% | 25.8\% | 26.9\% | 6.3\% | $\underset{\text { EG }}{42.38}$ | 14.3\% | 100\% |  |  | 25.0\% |  | 22.5\% | $100 \%$ | 16.7\% | 26.9\% | 22.5\% | 22.2\% | 30.0\% | 25.0\% | 28.6\% | 9.1\% |
| 5-15 years | 35 | 1 | 15 | 25 | 10 | 10 | 10 | - | 35 | - | 1 | - | 34 | - | 5 | 10 | 20 | 12 | 9 | 4 | 2 | 5 |
|  | 42.7\% | 9.1\% | 48.4\% | $37.3 \%$ | 62.5\% | 38.5\% | 47.6\% |  | 100\% |  | 25.0\% |  | 47.9\% |  | 41.7\% | 38.5\% | 50.0\% | 44.4\% | 45.0\% | 50.0\% | 28.6\% | 45.5\% |
| 16 years or more | 26 | 4 | 8 | 24 |  | 5 | 8 | - | - | 26 | 2 | 2 | 21 | - | 5 | 9 | 11 | 9 | 5 | 2 | 3 | 5 |
|  | 31.7\% | 36.4\% | 25.8\% | 35.8\% | 31.3\% | 19.2\% | 38.1\% |  |  | 100\% | 50.0\% | 100.0\% | $29.6 \%$ |  | 41.7\% | 34.6\% | 27.5\% | 33.3\% | 25.0\% | 25.0\% | 42.9\% | 45.5\% |


|  |  | $\begin{aligned} & \text {----- A1 } \\ & \text {---- Mer } \end{aligned}$ | Area of edicine |  | - Phys | sicians ractice |  |  | ars i actic | ice |  | naged Volum |  |  | ey | ponde |  |  | Insur | Par | cipat |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\stackrel{\mathrm{BH}}{\mathrm{Clin} .}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \mathrm{yrs} \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (8) | (R) | (S) | (T) | (U) | (V) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | - 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 78 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 30 \\ 100.08 \end{array}$ | $\begin{array}{r} 63 \\ 100 \% \end{array}$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100 \% \end{array}$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | $\begin{array}{r} 35 \\ 100 \% \end{array}$ | $\begin{array}{r} 25 \\ 100 \% \end{array}$ | $\begin{array}{r} 5 \\ 100 \% \end{array}$ | $100.0 \frac{2}{0}$ | $\begin{array}{r} 71 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 24 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 38 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 26 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $100.0 \%$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ |
| No Answer | 8 | 3 | 2 | 5 | - | 2 | - | 4 | - | 1 | - | - | - | - | 1 | 2 | 3 | 1 | - | - | 1 | 1 |
| None | 2 $2.6 \%$ | - | $\begin{array}{r} 1 \\ 3.3 \% \end{array}$ | $\begin{array}{r} 2 \\ 3.2 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 5.9 \% \end{array}$ |  |  | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ | - | - | - | - | - | $\begin{array}{r} 2 \\ 5.3 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 9.5 \% \end{array}$ | - | - | - |
| 10\% or less | $\begin{array}{r} 3 \\ 3.8 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 6.7 \% \end{array}$ | $\begin{array}{r} 1 \\ 1.6 \% \end{array}$ |  | $4.2 \frac{1}{8}$ | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 2.9 \% \end{array}$ | $\begin{gathered} 2 \\ 8.0 \% \end{gathered}$ | $\begin{array}{r} 3 \\ 60.0 \% \end{array}$ | - | - | - | - | $4.2 \frac{1}{8}$ |  | $\begin{array}{r} 2 \\ 7.7 \% \end{array}$ | - | - | - | 9.1\% |
| 11-20\% | $\begin{array}{r} 2 \\ 2.6 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 3.3 \% \end{array}$ | $\stackrel{2}{2.2 \%}$ |  | $\begin{array}{r} 1 \\ 4.2 \% \end{array}$ | - |  |  | $\begin{array}{r} 2 \\ 8.0 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 4.2 \% \end{array}$ | 2.6\% | $\begin{array}{r} 1 \\ 3.8 \% \end{array}$ | 4.8\% | - | - | - |
| 21-30\% | $\begin{array}{r} 3 \\ 3.8 \% \end{array}$ | - | - | $\begin{array}{r} 2 \\ 3.2 \% \end{array}$ | $\begin{array}{r} 1 \\ 6.3 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ |  | $\begin{array}{r} 2 \\ 5.7 \% \end{array}$ | $\begin{array}{r} 1 \\ 4.0 \% \end{array}$ | - | - | $\begin{array}{r} 3 \\ 4.2 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 4.2 \% \end{array}$ | 5.3\% | - | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | 9.1\% |
| $31-50 \%$ | $\begin{array}{r} 8 \\ 10.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 3 \\ 10.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 11.1 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 4.2 \% \end{array}$ | $\begin{array}{r} 3 \\ 14.3 \% \end{array}$ |  | $\begin{array}{r} 5 \\ 14.3 \% \end{array}$ | $\begin{array}{rr} 5 \\ 8 & 12.0 \% \end{array}$ | - | - | $\begin{array}{r} 8 \\ 11.3 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 3 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 4 \\ 10.5 \% \end{array}$ | $\begin{array}{r} 4 \\ 15.4 \% \end{array}$ | 4.8\% | $\begin{array}{r} 2 \\ 25.0 \% \end{array}$ | - | 9.1\% |
| 51-75\% | $\begin{array}{r} 13 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 5 \\ 62.5 \% \\ D \end{array}$ | $\begin{array}{r} 10 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 12 \\ 19.0 \% \end{array}$ | 6.38 | 2 $8.3 \%$ | $\begin{array}{r} 9 \\ 42.9 \% \\ E F \end{array}$ |  | $\begin{array}{r} 7 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 20.0 \% \end{array}$ | - | - | $\begin{array}{r} 13 \\ 18.38 \end{array}$ | - | $\begin{array}{r} 3 \\ 25.0 \% \end{array}$ | 8.3\% | $\begin{array}{r} 8 \\ 21.1 \% \end{array}$ | $\begin{array}{r} 3 \\ 11.5 \% \end{array}$ | 4.8\% | $\begin{array}{r} 2 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | 6 $54.5 \%$ RSu |
| 76-100\% | $\begin{array}{r} 47 \\ 60.38 \end{array}$ | $\begin{array}{r} 2 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 13 \\ 43.3 \% \end{array}$ | $\begin{array}{r} 37 \\ 58.7 \% \\ B \end{array}$ | $\begin{array}{r} 14 \\ 87.5 \% \\ G \end{array}$ | $\begin{array}{r} 19 \\ 79.2 \% \\ G \end{array}$ | $\begin{array}{r} 7 \\ 33.38 \end{array}$ | $\begin{array}{r} 15 \\ 88.2 \% \\ \text { IJ } \end{array}$ | $\begin{array}{r} 20 \\ 57.1 \% \end{array}$ | $\begin{array}{r} 12 \\ 48.0 \% \end{array}$ | - | - | $\begin{array}{r} 47 \\ 66.2 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \\ \text { OPQ } \end{array}$ | $\begin{array}{r} 8 \\ 66.7 \% \end{array}$ | $\begin{array}{r} 16 \\ 66.7 \% \end{array}$ | $\begin{array}{r} 19 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 16 \\ 61.5 \% \\ \mathrm{v} \end{array}$ | $\begin{array}{r} 15 \\ 71.4 \frac{2}{8} \\ v \end{array}$ | 50.0\% | $\begin{array}{r} 4 \\ 66.7 \frac{2}{\mathrm{C}} \\ \mathrm{v} \end{array}$ | 18.2\% ${ }^{2}$ |


|  |  | ----- | Area of dicine | ----- | - Phys | sicians | $\mathrm{s} \text { in }$ |  |  | Years <br> Practic |  | --- | naged |  |  | vey | spond | t -- |  | Insura | ce Part | cipati | ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } . \end{gathered}$ | Solo | 2-5 | >5 |  | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) |  | (H) | (1) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 |  | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 83 \\ 100.08 \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 32 \\ 100.0 \% \end{array}$ | 67 $100 \%$ | 16 $100 \%$ | $\begin{array}{r} 26 \\ 100 \% \end{array}$ | 21 $100 \%$ |  |  | $\begin{array}{r} 35 \\ 100 \% \end{array}$ | $\begin{array}{r} 25 \\ 100 \% \end{array}$ | $\begin{array}{r} 5 \\ 100 \% \end{array}$ | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 70 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 13 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 26 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 41 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 27 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ |
| No Answer | 3 | - | - | 1 | - | - | - |  | - | - | 1 | - | - | 1 | - | - | - | - | - | 1 | - | - | 1 |
| Physician | 3 3.68 |  | $\begin{array}{r} 1 \\ 3.1 \% \end{array}$ |  |  | $\begin{array}{r} 3 \\ 11.5 \% \end{array}$ |  |  |  |  |  | - | - | $\begin{array}{r} 3 \\ 4.3 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | - | - | - | - | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | - | - | - |
| Behavioral Health Clinician | 13 $15.7 \%$ | - | $\begin{array}{r} 4 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 12 \\ 17.9 \% \end{array}$ | $\begin{array}{r} 4 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 11.5 \% \end{array}$ | $\begin{array}{r} 3 \\ 14.3 \% \end{array}$ |  |  | $\begin{array}{r} 5 \\ 14.3 \% \end{array}$ | $\begin{array}{r} 5 \\ 20.0 \% \end{array}$ | - | - | $\begin{array}{r} 12 \\ 17.1 \% \end{array}$ | - | $\begin{array}{r} 13 \\ 100.0 \% \end{array}$ | - | - | $\begin{array}{r} 8 \\ 29.6 \frac{8}{5} \\ \mathrm{~Sv} \end{array}$ | 5.0\% | 12.5\% | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | 9.1\% ${ }^{1}$ |
| Office Manager | 26 31.38 | 27.3\% | 14 $43.8 \%$ | 31.38 | $\begin{array}{r} 8 \\ 50.0 \frac{8}{6} \\ \hline \end{array}$ | $\begin{array}{r} 8 \\ 30.8 \% \end{array}$ | 19.0\% |  |  | $\begin{array}{r} 10 \\ 28.6 \% \end{array}$ | 36.0\% | 20.0\% | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 22 \\ 31.4 \% \end{array}$ | - | - | $\begin{array}{r} 26 \\ 100.0 \% \end{array}$ | - | $\begin{array}{r} 8 \\ 29.6 \% \end{array}$ | 40.08 ${ }_{\text {r }}$ | 12.5\% | $42.9{ }^{3}$ | 46.48 |
| Nurse | 2.4\% ${ }^{2}$ | 9.1\% | 6.3\% ${ }^{2}$ | $\begin{array}{r} 1 \\ 1.5 \% \end{array}$ | - | - | 9.5\% |  |  | $\begin{array}{r} 1 \\ 2.9 \% \end{array}$ | $\begin{array}{r} 1 \\ 4.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 1.4 \% \end{array}$ | - | - | - | $\begin{array}{r} 2 \\ 4.9 \% \end{array}$ | - | - | - | - | $\begin{array}{r} 2 \\ 18.2 \% \end{array}$ |
| Other staff | $\begin{array}{r} 39 \\ 47.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 54.5 \% \end{array}$ | $\begin{array}{r} 11 \\ 34.4 \% \end{array}$ | $\begin{array}{r} 31 \\ 46.38 \end{array}$ | 25.0\% ${ }^{4}$ | $\begin{array}{r} 12 \\ 46.2 \% \end{array}$ | $\begin{array}{r} 12 \\ 57.1 \% \\ \mathrm{E} \end{array}$ |  | 2.9\% | $\begin{array}{r} 19 \\ 54.3 \% \end{array}$ | $\begin{array}{r} 10 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 60.08 \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 32 \\ 45.7 \% \end{array}$ | - | - | - | $\begin{array}{r} 39 \\ 95.1 \% \end{array}$ | $\begin{array}{r} 11 \\ 40.7 \% \end{array}$ | $45.0{ }^{9}$ | 6 $75.0 \%$ rv | 42.93 | \% ${ }^{4}$ |

F. What is your preferred method of receiving communications from this health plan?

|  | Total <br> Answering |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \mathrm{yrs} \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | 78 | 11 | 25 | 65 | 13 | 23 | 21 | 19 | 30 | 26 | 5 | 2 | 64 | 2 | 12 | 21 | 40 | 24 | 17 | 8 | 7 | 12 |
|  | 100.0\% | 100.0\% | 100.0\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| No Answer | 8 | - | 7 | 3 | 3 | 3 | - | 2 | 5 | - | - | - - | 7 | 1 | 1 | 5 | 1 | 3 | 4 | - | - | - |
| Mail | 15 | 3 | 4 | 9 | 3 | 5 | 3 | 5 | - | 4 | 3 | - | 9 | 1 | 1 | 3 | 10 | 4 | 3 | 1 | 3 | 1 |
|  | 19.2\% | 27.3\% | 16.0\% | 13.8\% | 23.1\% | 21.7\% | 14.3\% | 26.3\% | 20.0\% | 15.4\% | 60.0\% |  | 14.1\% | 50.0\% | 8.3\% | 14.3\% | 25.0\% | 16.7\% | 17.6\% | 12.5\% | 42.9\% | 8.3\% |
|  |  |  |  |  |  |  |  |  |  |  | M |  |  |  |  |  |  |  |  |  | v |  |
| Telephone | 3 | - | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | 3 | - | 1 | 2 | - | - | 2 | - | 1 | - |
|  | 3.8\% |  | 8.0\% | 1.5\% | 7.7\% | 4.3\% | 4.8\% | 5.3\% | 3.3\% | 3.8\% |  |  | 4.7\% |  | 8.3\% | 9.5\% |  |  | 11.8\% |  | 14.3\% |  |
| Fax | 6 | 3 | 3 | 6 | 1 | - | 2 | 4 | 1 | 1 | - | - | 5 | - | 1 | 2 | 3 | 2 | - | 1 | - | 1 |
|  | 7.7\% | 27.3\% | 12.0\% | 9.2\% | 7.7\% |  | 9.5\% | 21.1\% | 3.3\% | 3.8\% |  |  | 7.8\% |  | 8.38 | 9.5\% | 7.5\% | 8.3\% |  | 12.5\% |  | 8.3\% |
|  |  |  |  |  |  |  |  | ij |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Online portal | 7 | - | 2 | 6 | - |  | 2 | 2 | 5 | - | - | - | 7 | - | 1 | 1 | 5 | 3 | 1 | - | - | 1 |
|  | 9.0\% |  | 8.0\% | 9.2\% |  | 17.4\% | 9.5\% | 10.5\% | 16.7\% |  |  |  | 10.9\% |  | 8.3\% | $4.8 \%$ | 12.5\% | 12.5\% | 5.9\% |  |  | 8.3\% |
| E-mail | 41 | 2 | 11 | 39 | 8 |  | 11 | 7 | 15 | 18 | 2 | 2 | 36 | 1 | 8 | 13 | 18 | 15 | 11 | 5 | 2 | 6 |
|  | 52.6\% | 18.2\% | 44.0\% | 60.0\% | 61.5\% | 47.8\% | 52.4\% | $36.8 \%$ | 50.0\% | 69.2\% | 40.0\% | 100.08 | 56.3\% | 50.0\% | 66.7\% | 61.9\% | 45.0\% | 62.5\% | 64.7\% | 62.5\% | 28.6\% | 50.0\% |
|  |  |  | b | B |  |  |  |  |  | H |  | км |  |  |  |  |  | u | u |  |  |  |
| In person from your |  | 3 |  | 4 | - |  | 2 | - | 2 | 2 | - | - - | 4 | - | - | - | 4 | - | - | 1 | 1 | 3 |
| Provider Representative | 7.7\% | 27.3\% | 12.0\% | 6.2\% |  | 8.7\% | 9.5\% |  | 6.7\% | 7.7\% |  |  | 6.3\% |  |  |  | 10.0\% |  |  | 12.5\% | 14.3\% | 25.0\% |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - - | - | - | - | - | - | - | - | - | - |

G. Please indicate the number of insurance companies with which you or your practice participates.

|  |  |  | Area of dicine |  | - P- Pr | sicians ractice |  |  | Years Practic | $\begin{aligned} & \text { in --- } \\ & \text { co } \end{aligned}$ | --- м | naged Volume | re |  | vey | Responden | nt ---- |  | Insur | Par | ipat | -------- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 75 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 30 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 60 \\ 100 \% \end{array}$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 22 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100 \% \end{array}$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | $\begin{array}{r} 32 \\ 100 \% \end{array}$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | $\begin{array}{r} 5 \\ 100 \% \end{array}$ | $100.0 \frac{2}{0}$ | $\begin{array}{r} 65 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 24 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 35 \\ 100.0 \% \end{array}$ | 27 $100 \%$ | $\begin{array}{r} 21 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ |
| No Answer | 11 | 3 | 2 | 8 | - | 4 | 1 | 4 | 3 | 2 | - | - | 6 | 1 | 1 | 2 | 6 | - | - | - | - | - |
| 3 or fewer | 27 | 1 | 8 | 23 | 8 | 6 | 4 | 6 | 12 | 9 | 2 | 1 | 23 | - | 8 | ${ }^{8}$ | 11 | 27 | - | - | - | - |
|  | 36.0\% | 12.5\% | 26.7\% | 38.38 b | $\begin{array}{r} 50.08 \\ \mathrm{~g} \end{array}$ | $27.3 \%$ | 20.0\% | 35.3\% | 37.5\% | 37.5\% | 40.0\% | 50.0\% | 35.4\% |  | $\begin{array}{r} 66.7 \% \\ \text { PQ } \end{array}$ | 33.3\% | 31.4\% | 100\% |  |  |  |  |
| 4 to 7 | 21 | 1 | 9 | 15 | 7 | 7 | 2 | 6 | 9 | 5 | 2 | 1 | 18 | 2 | 1 | 8 | 9 | - | 21 | - | - | - |
|  | 28.0\% | 12.5\% | 30.0\% | 25.0\% | $43.8 \%$ $G$ | $\begin{array}{r} 31.8 \% \\ \mathrm{~g} \end{array}$ | 10.0\% | 35.3\% | 28.1\% | 20.8\% | 40.0\% | 50.0\% | 27.7\% | $\begin{gathered} 100 \% \\ \text { OPQ } \end{gathered}$ | 8.3\% | 33.3\% | 25.7\% |  | 100.0\% |  |  |  |
| 8 to 11 | 8 | - | 4 | 6 | - |  | 3 | 2 | 4 | 2 | - | - | 8 | - | 1 | 1 | 6 | - | - | 8 | - | - |
|  | 10.7\% |  | 13.3\% | 10.0\% |  | 18.2\% | 15.0\% | 11.8\% | 12.5\% | 8.3\% |  |  | 12.3\% |  | 8.3\% | 4.2\% | 17.1\% |  |  | 100.0\% |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | p |  |  |  |  |  |
| 12 to 15 | 7 | 2 | 2 | 6 | - |  | 3 | 2 | 2 | 3 | - | - | 6 | - | 1 |  | 3 | - | - | - | 7 | - |
|  | 9.3\% | 25.0\% | 6.7\% | 10.0\% |  | 18.2\% | 15.0\% | 11.8\% | 6.3\% | 12.5\% |  |  | 9.2\% |  | 8.3\% | 12.5\% | 8.6\% |  |  |  | 100.0\% |  |
| More than 15 | 12 | 4 |  | 10 | 1 |  | 8 | 1 | 5 | 5 | 1 | - | 10 | - | 1 | 4 | 6 | - | - | - | - |  |
|  | 16.0\% | 50.0\% | 23.3\% | 16.7\% | 6.3\% | 4.5\% | 40.0\% | 5.9\% | 15.6\% | $20.8 \%$ | 20.0\% |  | 15.4\% |  | 8.3\% | 16.7\% | 17.1\% |  |  |  |  | 100.0\% |
|  |  | d |  |  |  |  | Ef |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with?

|  |  |  | Area of |  | - Phys | sician | is in |  | Years | in - | $M \bar{c}$ | anaged | re |  | Survey | esponde |  |  | Insur | ce Parti | ipati | ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry <br> Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{array}{r} 5-15 \\ \text { yrs } \end{array}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 81 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 29 \\ 100.0 \% \end{array}$ | 65 $100 \%$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 25 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100 \% \end{array}$ | $\begin{array}{r} 33 \\ 100 \% \end{array}$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | $\begin{array}{r} 4 \\ 100 \% \end{array}$ | $100.0 \%$ | $\begin{array}{r} 68 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 40 \\ 100.0 \% \end{array}$ | 27 $100 \%$ | $\begin{array}{r} 19 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ |
| No Answer | 4 | - | 2 | 2 | 1 | - | 1 | - | 1 | 2 | 1 | - | 2 | - | 1 | 2 | 1 | - | 1 | - | - | 1 |
| Well below average | $3.7 \%$ | 9.1 \% | 6.98 | ${ }^{2}$ | - | ${ }^{1}$ | ${ }^{1}$ | - | 6.18 | 4.2 | ${ }^{1}$ | - | 2.98 | - | - | 4.38 | $5.0{ }^{\text {a }}$ | . ${ }^{1}$ | - | - | . ${ }^{1}$ | 18 |
|  | 3.7\% | 9.1\% | 6.9\% | 3.1\% |  | 4.0\% | 5.0\% |  | 6.1\% | 4.2\% | 25.0\% |  | 2.9\% |  |  | 4.3\% | 5.0\% | 3.7\% |  |  | 14.3\% | 9.1\% |
| Somewhat below average | 3 $3.7 \%$ | 9.1\% | 1 3.48 | $\stackrel{2}{2.1 \%}$ | - | $\begin{array}{r} 1 \\ 4.0 \% \end{array}$ | $10.0 \frac{2}{\circ}$ | - | $\begin{gathered} 1 \\ 3.0 \% \end{gathered}$ | $\begin{array}{r} 2 \\ 8.3 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | 2.9\% | - | - | - | 7.5\% ${ }^{3}$ | - | 5.3\% ${ }^{1}$ | - | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | 9.1\% ${ }^{1}$ |
| Average | 30 | 4 | ${ }^{9}$ | 25 | 4 |  | 9 | 7 | 12 | 9 | 1 | - | 24 | - |  | ${ }^{6}$ | 19 | 9 | 5 | 4 | 3 | 5 |
|  | 37.0\% | 36.4\% | 31.0\% | 38.5\% | 26.7\% | 32.0\% | 45.0\% | 33.3\% | 36.4\% | 37.5\% | 25.0\% |  | 35.3\% |  | 25.0\% | 26.1\% | $\begin{gathered} 47.5 \% \\ p \end{gathered}$ | 33.3\% | 26.3\% | 50.0\% | 42.9\% | 45.5\% |
| Somewhat above average | 19 | 1 | 10 | 13 | 5 | 3 | 4 | 4 | 10 | 5 | - | 1 | 18 | - |  | 10 | 5 | 9 | 8 | - | - | 1 |
|  | 23.5\% | 9.1\% | 34.5\% | 20.0\% | 33.3\% | 12.0\% | 20.0\% | 19.0\% | 30.3\% | 20.8\% |  | 50.0\% | 26.5\% |  | 25.0\% | 43.5\% | 12.5\% | 33.38 | 42.1\% v |  |  | 9.1\% |
| Well above average | 26 | 4 | 7 | 23 | 6 | 12 | 4 | 10 | 8 | 7 | 2 | - | 22 | 3 | ${ }^{6}$ | 6 | 11 | 8 | 5 | 4 | 2 | 3 |
|  | 32.1\% | 36.4\% | 24.1\% | 35.4\% | 40.0\% | 48.0\% | 20.0\% | 47.6\% | 24.2\% | 29.2\% | 50.0\% |  | 32.4\% | $\begin{gathered} 100 \% \\ \mathrm{OPQ} \end{gathered}$ | 50.0\% | 26.1\% | 27.5\% | 29.6\% | 26.3\% | 50.0\% | 28.6\% | 27.3\% |
| Not Applicable | 1 | - | 1 | 1 | - | 1 | - | - | 1 | - | - | - | 1 | - | - | 1 | - | - | 1 | - | - | - |
| Summary Rate - Well above average/Somewhat above average | 45 | 5 | 17 | 36 | 11 | 15 | 8 | 14 | 18 | 12 | 2 | 1 | 40 | 3 | 9 | 16 | 16 | 17 | 13 | 4 | 2 |  |
|  | 55.6\% | 45.5\% | 58.6\% | 55.4\% | 73.3\% | 60.0\% | 40.0\% | 66.7\% | 54.5\% | 50.0\% | 50.0\% | 50.0\% | 58.8\% | 100\% | 75.0\% | 69.6\% | 40.0\% | 63.0\% | 68.48 | 50.0\% | 28.6\% | 36.4\% |
|  |  |  |  |  | G |  |  |  |  |  |  |  |  | OPQ | Q | 8 |  | u | Uv |  |  |  |


|  |  |  | Area of edicine | -- | - Phys | sician ractice | is in | P | Years Pract |  | ---- | naged C volume |  |  | y | sponde |  |  | nsur | Par | cipatio |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\stackrel{\mathrm{BH}}{\mathrm{Clin} .}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \mathrm{yrs} \end{aligned}$ | $\begin{gathered} 5-15 \\ \text { yrs } \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (8) | (R) | (S) | (T) | (U) | (V) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 73 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 27 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 57 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 32 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 4 \\ 100 \% \end{array}$ | $\begin{array}{r} 1 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 64 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 19 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 38 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $100.0 \frac{9}{8}$ |
| No Answer | 9 | 2 | 3 | 7 | 1 | 4 | 2 | 4 | 2 | 2 | 1 | - | 5 | 1 | 1 | 4 | 2 | 2 | - | 1 | 1 | 3 |
| Well below average | $\begin{array}{r} 3 \\ 4.1 \% \end{array}$ | $\begin{array}{r} 2 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 11.1 \% \end{array}$ | $\begin{array}{r} 3 \\ 5.3 \% \end{array}$ |  |  | $\begin{array}{r} 2 \\ 11.1 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 3.1 \% \end{array}$ | $\begin{array}{r} 2 \\ 8.7 \% \end{array}$ | - | - | $\begin{array}{r} 2 \\ 3.1 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 5.3 \% \end{array}$ | 2 $5.3 \%$ | - | - | - | - | $\begin{array}{r} 2 \\ 22.2 \% \end{array}$ |
| Somewhat below average | $\begin{array}{r} 9 \\ 12.3 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 7.4 \% \end{array}$ | $\begin{array}{r} 7 \\ 12.38 \end{array}$ | $\begin{array}{r} 2 \\ 13.3 \% \end{array}$ | $19.0 \frac{4}{4}$ | $\begin{array}{r} 1 \\ 5.6 \% \end{array}$ | $\begin{array}{r} 1 \\ 6.7 \% \end{array}$ | $\begin{array}{r} 6 \\ 18.8 \% \\ j \end{array}$ | $\begin{array}{r} 1 \\ 4.3 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 100.0 \frac{8}{\mathrm{M}} \end{array}$ | $\begin{array}{r} 7 \\ 10.98 \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | - | - | $\begin{array}{r} 7 \\ 18.4 \% \end{array}$ | $13.0 \frac{3}{8}$ | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 11.1 \% \end{array}$ |
| Average | $\begin{array}{r} 18 \\ 24.7 \% \end{array}$ | $\begin{array}{r} 1 \\ 12.5 \% \end{array}$ | 25.9\% ${ }^{7}$ | $\begin{array}{r} 13 \\ 22.8 \% \end{array}$ | 6.7\% $\begin{array}{r}1 \\ \hline\end{array}$ | $\begin{array}{r} 7 \\ 33.3 \frac{7}{E} \end{array}$ | $\begin{array}{r} 4 \\ 22.2 \% \end{array}$ | 40.0\% ${ }^{6}$ | $18.8 \%$ | $\begin{array}{r} 6 \\ 26.1 \% \end{array}$ | $\begin{array}{r} 2 \\ 50.0 \% \end{array}$ | - | $\begin{array}{r} 16 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 33.38 \end{array}$ | $31.6 \%$ | $\begin{array}{r} 7 \\ 18.48 \end{array}$ | $\begin{array}{r} 7 \\ 30.4 \% \end{array}$ | $\begin{array}{r} 5 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | $\begin{array}{r} 2 \\ 33.38 \end{array}$ | $\begin{array}{r} 3 \\ 33.3 \% \end{array}$ |
| Somewhat above average | $\begin{array}{r} 14 \\ 19.2 \% \end{array}$ | 37.5\% ${ }^{3}$ | 18.5\% | $\begin{array}{r} 11 \\ 19.3 \% \end{array}$ | 6.7\% | 19.0\% | $\begin{array}{r} 6 \\ 33.3 \frac{6}{E} \end{array}$ | 26.7\% ${ }^{4}$ | $\begin{array}{r} 4 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 4 \\ 17.4 \% \end{array}$ | $\begin{array}{r} 2 \\ 50.0 \% \end{array}$ |  | $\begin{array}{r} 10 \\ 15.6 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 16.7 \% \end{array}$ | 5.38 ${ }^{1}$ | $\begin{array}{r} 11 \\ 28.9 \% \\ P \end{array}$ | 8.7\% | 15.0\% ${ }^{3}$ | 3 42.98 $r$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 11.1 \% \end{array}$ |
| Well above average | $\begin{array}{r} 29 \\ 39.7 \% \end{array}$ | $\begin{array}{r} 2 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 10 \\ 37.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 40.4 \% \end{array}$ | $\begin{array}{r} 11 \\ 73.38 \\ \text { FG } \end{array}$ | $\begin{array}{r} 6 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 5 \\ 6 \\ 8 \\ 27.8 \% \end{array}$ | $\begin{array}{r} 4 \\ 26.7 \% \end{array}$ | $\begin{array}{r} 15 \\ 46.9 \% \end{array}$ | $\begin{array}{r} 10 \\ 43.5 \% \end{array}$ | - |  | $\begin{array}{r} 29 \\ 45.3 \% \end{array}$ | - | $50.0 \frac{6}{6}$ | $\begin{array}{r} 11 \\ 57.9 \% \\ Q \end{array}$ | $\begin{array}{r} 11 \\ 28.9 \% \end{array}$ | $\begin{array}{r} 11 \\ 47.8 \% \end{array}$ | $\begin{array}{r} 10 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 22 \\ 22.2 \% \end{array}$ |
| Not Applicable | 4 | 1 | 2 | 4 | - | 1 | 1 | 2 | 1 | 1 | - | 1 | 2 | - | - | 3 | 1 | 2 | 1 | - | - | - |
| Summary Rate - Well above average/Somewhat above average | $\begin{array}{r} 43 \\ 58.98 \end{array}$ | 62.5\% | 15 $55.6 \%$ | 34 $59.6 \%$ | 12 80.08 F | $\begin{array}{r} 10 \\ 47.6 \% \end{array}$ | $\begin{array}{r} 11 \\ 61.1 \% \end{array}$ | 8 53.38 | $\begin{array}{r} 19 \\ 59.4 \% \end{array}$ | $\begin{array}{r} 14 \\ 60.9 \% \end{array}$ | $\begin{array}{r} 2 \\ 50.0 \% \end{array}$ |  | $\begin{array}{r} 39 \\ 60.9 \% \end{array}$ | - | $\begin{array}{r} 8 \\ 66.7 \% \end{array}$ | 12 $63.2 \%$ | 22 57.98 | $\begin{array}{r} 13 \\ 56.5 \% \end{array}$ | 13 65.08 v | 71.4\% | $\begin{array}{r} 4 \\ 66.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 33.3 \% \end{array}$ |


|  |  |  | ea of | ----- | Ph | cian | in |  |  | Years | n |  | aged | Care --- |  | vey | Responden | n ---- |  | Insuran | Par | ipati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total Answering | $\begin{aligned} & \text { Primry } \\ & \text { Care } \end{aligned}$ | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } . \end{gathered}$ | Solo | 2-5 | >5 |  | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $16$ yrs+ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) |  | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 |  | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 73 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 27 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 57 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100 \% \end{array}$ |  | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 32 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | 100\% | $\begin{array}{r} 1 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 64 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 19 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 38 \\ 100.0 \% \end{array}$ | 23 $100 \%$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 9 \\ 100.0 \% \end{array}$ |
| No Answer | 9 | 2 | 3 | 7 | 1 | 4 | 2 |  | 4 | 2 | 2 | 1 | - | 5 | 1 | 1 | 4 | 2 | 2 | - | 1 | 1 | 3 |
| Well below average | 6 | 3 | 5 | 4 | - | 2 |  |  | - | 3 | 3 | - | - | 5 | - | - | 1 | 5 | 1 | - | 1 | 1 | 2 |
|  | 8.2\% | $\begin{array}{r} 37.5 \% \\ d \end{array}$ | 18.5\% | 7.0\% |  | 9.5\% | 11.1\% |  |  | 9.4\% | 13.0\% |  |  | 7.8\% |  |  | 5.3\% | 13.2\% | 4.3\% |  | 14.3\% | 16.7\% | 22.2\% |
| Somewhat below average | 13 | - | 7 | 8 | 5 | 4 | 2 |  | - | 10 | 2 | - | 1 | 11 | - | 1 | 6 | 6 | 4 | 5 | - | 1 | - |
|  | 17.8\% |  | 25.9\% | 14.0\% | 33.3\% | 19.0\% | 11.1\% |  |  | 31.38 | 8.7\% |  | 100.0\% | 17.2\% |  | 8.3\% | $31.6 \%$ | 15.8\% | 17.4\% | 25.0\% |  | 16.7\% |  |
| Average | 20 | 1 | 6 | 14 | 3 | 4 | 5 |  | 6 | 5 | 8 | 2 | - | 17 | - | 4 | 6 | 9 | 7 | 4 | 3 | 1 | 4 |
|  | 27.4\% | 12.5\% | 22.2\% | 24.6\% | 20.0\% | 19.0\% | 27.8\% |  | $40.0 \%$ | $15.6 \%$ | $34.8 \%$ | 50.0\% |  | 26.6\% |  | 33.3\% | 31.6\% | 23.7\% | 30.4\% | 20.0\% | 42.9\% | 16.7\% | 44.48 |
| Somewhat above average | 16 | - | 4 | 15 | 3 | 5 | 6 |  | 4 | 8 | 3 | 2 | - | 14 | 2 | 4 | 1 | 9 | 4 | 6 | 1 | 1 | 2 |
|  | $21.9 \%$ |  | 14.8\% | 26.3\% | 20.0\% | $23.8 \%$ | 33.3\% |  | 26.7\% | 25.0\% | 13.0\% | 50.0\% |  | 21.9\% | $\begin{gathered} 100 \% \\ \text { OPQ } \end{gathered}$ | 33.3\% | 5.3\% | 23.7\% | 17.4\% | 30.0\% | 14.3\% | 16.7\% | 22.2\% |
| Well above average | 18 | 4 | 5 | 16 | 4 | 6 |  |  | 5 | 5 | . | - | - | 17 | - | 3 | 5 | 9 | 7 | 5 | 2 | 2 | 1 |
|  | 24.7\% | 50.0\% | 18.5\% | 28.1\% | 26.7\% | $28.6 \%$ | 16.7\% |  | 33.3\% | 18.8\% | 30.4\% |  |  | 26.6\% |  | 25.0\% | 26.3\% | 23.7\% | 30.48 | 25.0\% | 28.6\% | 33.3\% | 11.1\% |
| Not Applicable | 4 | 1 | 2 | 4 | - | 1 | 1 |  | 2 | 1 | 1 | - | 1 | 2 | - | - | 3 | 1 | 2 | 1 | - | - | - |
| Summary Rate - Well above average/Somewhat above average | 34 | 4 | 9 | 31 |  | 11 | 9 |  | 9 | 14 | 10 | 2 | - | 31 | 2 | 7 | 6 | 18 | 11 | 11 | 3 | 3 | 3 |
|  | 46.6\% | 50.0\% | 33.3\% | 54.48 | 46.7\% | 52.4\% | 50.0\% |  | 60.0\% | 43.8\% | 43.5\% | 50.0\% |  | 48.4\% | 100\% | 58.3\% | 31.6\% | 47.4\% | 47.8\% | 55.0\% | 42.9\% | 50.0\% | 33.3\% |


|  |  |  | Area of |  | - Phys | sician | in |  | years |  | - | naged $C$ | Care |  | Survey | Responde |  |  | nsura | ce Part | cipati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry <br> Care | Spclty | $\begin{gathered} \mathrm{BH} \\ \mathrm{Clin} . \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 71 \\ 100.0 \% \end{array}$ | 100.0\% | $\begin{array}{r} 27 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 56 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 31 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 4 \\ 100 \% \end{array}$ | $\begin{array}{r} 1 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 63 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 19 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 37 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ |
| No Answer | 11 | 2 | 3 | 8 | 1 | 4 | 2 | 4 | 3 | 2 | 1 | - | 6 | 1 | 1 | 3 | 4 | 2 | - | 2 | - | 4 |
| Well below average | ${ }^{6}$ | 2 | 3 |  | - | 3 |  | - | ${ }^{4}$ |  | - | - | ${ }^{6}$ | - | - | 1 | 5 5 | 1 | - | ${ }^{1}$ | 3 | ${ }_{12}^{1}$ |
|  | 8.5\% | 25.0\% | 11.1\% | 5.4\% |  | 15.0\% | 11.1\% |  | 12.9\% | 8.7\% |  |  | 9.5\% |  |  | 5.3\% | 13.5\% | 4.3\% |  | 16.7\% | $\underset{R}{50.0 \%}$ | 12.5\% |
| Somewhat below average | 6 | - | 2 | 6 | 1 | 3 | 1 | - | 4 | 2 | - | 1 | 4 | - | - | 1 | 5 | 2 | 1 | - | - | - |
|  | 8.5\% |  | 7.48 | 10.7\% | 6.7\% | 15.0\% | 5.6\% |  | 12.9\% | 8.7\% |  | 100.0\% | 6.3\% |  |  | 5.3\% | 13.5\% | 8.7\% | 5.0\% |  |  |  |
| Average | 25 | 2 | 11 | 18 | 7 | 5 | 5 | 7 | 8 | 9 | 3 | - | 22 | - | 4 | 11 | 10 | 8 | 11 | 2 | - | $3{ }^{3}$ |
|  | 35.2\% | 25.0\% | 40.7\% | 32.1\% | 46.7\% | 25.0\% | 27.8\% | 46.7\% | 25.8\% | 39.1\% | $75.0 \%$ m |  | 34.9\% |  | 33.3\% | 57.9\% | 27.0\% | 34.8\% | 55.0\% | 33.38 |  | 37.5\% |
| Somewhat above average | 13 | 1 | 4 | 11 | 2 | 2 | 7 | 1 | 8 | 4 | 1 | - | 12 | - | 1 | 2 | 9 | 3 | 2 | 3 | 1 | 3 |
|  | 18.3\% | 12.5\% | 14.8\% | 19.6\% | 13.3\% | 10.0\% | $\underset{e F}{38.9 \%}$ | $6.7 \%$ | $\underset{h}{25.8 \%}$ | 17.4\% | 25.0\% |  | 19.0\% |  | 8.3\% | 10.5\% | 24.3\% | 13.0\% | 10.0\% | $\underset{\text { rs }}{50.0 \%}$ | 16.7\% | 37.5\% |
| Well above average | 21 | 3 | 7 | 18 | 5 | 7 | 3 | 7 | 7 | 6 | - | - | 19 | 2 | 7 | ${ }^{4}$ | 8 | 9 | 6 | - | 2 | 1 |
|  | 29.6\% | 37.5\% | 25.9\% | 32.1\% | 33.3\% | 35.0\% | 16.7\% | 46.7\% | 22.6\% | 26.1\% |  |  | 30.2\% | 100\% | 58.3\% | 21.1\% | 21.6\% | 39.1\% | 30.0\% |  | 33.3\% | 12.5\% |
| Not Applicable | 4 | 1 | 2 | 4 | - | 2 | 1 | 2 | 1 | 1 | - | 1 | 2 | - | - | 4 | - | 2 | 1 | - | 1 | - |
| Summary Rate - Well | 34 | 4 | 11 | 29 | 7 | 9 | 10 | 8 | 15 | 10 | 1 | - | 31 | 2 | 8 | 6 | 17 | 12 | 8 | 3 | 3 | 4 |
| above average/Somewhat | 47.9\% | 50.0\% | 40.7\% | 51.8\% | 46.7\% | 45.0\% | 55.6\% | 53.3\% | 48.4\% | 43.5\% | 25.0\% |  | 49.2\% | 100\% | 66.7\% | 31.6\% | 45.9\% | 52.2\% | 40.0\% | 50.0\% | 50.0\% | 50.0\% |




|  |  |  | Area of |  | - Phys | ysicia |  |  |  |  |  | naged | Care |  | urvey | Responde |  |  | nsur | Pa | ipat |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry <br> Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \text { yrs } \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 7 | 21 | 8 | 7 | 2 |
| Total Answering | $\begin{array}{r} 61 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 22 \\ 100.0 \% \end{array}$ | 50 | 16 $100 \%$ | $\begin{array}{rr} 60 \\ \% & 100 \% \end{array}$ | 11 $100 \%$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 27 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100 \% \end{array}$ | $\begin{array}{r} 4 \\ 100 \% \end{array}$ | $100.0 \%$ | $\begin{array}{r} 53 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 9 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 21 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 28 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 20 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ |
| No Answer | 14 | 3 | 5 | 9 | 9 - | 2 | 5 | 5 | 3 | 3 | 1 | - | 8 | 1 | 2 | 1 | 8 | 2 | 1 | 2 | 1 | 3 |
| Well below average | $\begin{array}{r} 1 \\ 1.6 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 2.0 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 5.0 \% \end{array}$ | - |  | $\begin{array}{r} 1 \\ 3.7 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 1.9 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ | - | - | - | - | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - |
| Somewhat below average | $\begin{array}{r} 7 \\ 11.5 \% \end{array}$ | - | $\begin{array}{r} 3 \\ 13.6 \% \end{array}$ | $12.0 \%$ | $\begin{array}{r} 1 \\ 6.3 \% \end{array}$ | $\begin{array}{rr} 1 \\ \% & 10.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 18.2 \% \end{array}$ |  | $\begin{array}{r} 6 \\ 22.2 \frac{6}{j} \end{array}$ | $\begin{array}{r} 1 \\ 5.6 \% \end{array}$ | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - | $\begin{array}{r} 5 \\ 9.4 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ | $\begin{array}{r} 6 \\ 21.4 \% \\ p \end{array}$ | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | 5.0\% ${ }^{1}$ | - | - | $\begin{array}{r} 1 \\ 12.5 \% \end{array}$ |
| Average | $\begin{array}{r} 24 \\ 39.38 \end{array}$ | 50.0\% | 12 54.58 d | 16 $32.0 \%$ | 43.8\% ${ }^{7}$ | 7 35.0 | 45.5\% | $40.0 \%$ | $\begin{array}{r} 10 \\ 37.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 44.4 \% \end{array}$ | 25.0\% ${ }^{1}$ | $\begin{array}{r} 1 \\ 100.0 \% \\ \mathrm{KM} \end{array}$ | $\begin{array}{r} 21 \\ 39.6 \% \end{array}$ | - | $\begin{array}{r} 4 \\ 44.4 \% \end{array}$ | $42.98$ | $\begin{array}{r} 11 \\ 39.3 \% \end{array}$ | $\begin{array}{r} 8 \\ 40.0 \% \end{array}$ | 40.0\% | $\begin{array}{r} 3 \\ 100.0 \% \\ \text { RSUV } \end{array}$ | $50 \begin{array}{r} 2 \\ 50.0 \% \end{array}$ | $25.0 \%$ |
| Somewhat above average | $\begin{array}{r} 16 \\ 26.2 \% \end{array}$ | 37.5\% ${ }^{3}$ | $\begin{array}{r} 4 \\ 18.2 \% \end{array}$ | $\begin{array}{r} 16 \\ 32.0 \% \end{array}$ | $\begin{array}{rr} 6 \\ \div & 31.3 \% \\ \hline \end{array}$ | $\begin{array}{r} 5 \\ \% \\ \% \\ \hline 80.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 27.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 26.7 \% \end{array}$ | $\begin{array}{r} 7 \\ 25.9 \% \end{array}$ | $\begin{array}{r} 5 \\ 27.8 \% \end{array}$ | $25.0 \frac{1}{2}$ | - | $\begin{array}{r} 14 \\ 26.4 \% \end{array}$ | $50.0 \frac{1}{2}$ | $22.2 \frac{2}{2}$ | 28.6\% ${ }^{6}$ | $21.4 \%$ | $25.0 \%$ | 30.0\% ${ }^{6}$ | - | - | $\begin{array}{r} 4 \\ 50.0 \% \end{array}$ |
| Well above average | $\begin{array}{r} 13 \\ 21.38 \end{array}$ | $\begin{array}{r} 1 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 3 \\ 13.6 \% \end{array}$ | $\begin{array}{r} 11 \\ 22.0 \% \end{array}$ | $\begin{array}{rr} 1 \\ \% & 18.8 \% \end{array}$ | $\begin{array}{rr} 3 & 4 \\ 8 & 20.0 \% \end{array}$ | $9.1 \frac{1}{2}$ | $\begin{array}{r} 5 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 3 \\ 11.1 \% \end{array}$ | $\begin{array}{r} 4 \\ 22.2 \% \end{array}$ | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - | $\begin{array}{r} 12 \\ 22.6 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 19.0 \% \end{array}$ | 17.9\% | $\begin{array}{r} 5 \\ 25.0 \% \end{array}$ | 25.0\% | - | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | 12.5\% |
| Not Applicable | 11 | - | 5 | 9 | 9 - | 4 | 5 | 1 | 5 | 5 | - | 1 | 10 | - | 2 | 4 | 5 | 5 | - | 3 | 2 | 1 |
| Summary Rate - Well above average/Somewhat above average | $\begin{array}{r} 29 \\ 47.5 \% \end{array}$ | $\begin{array}{r} 4 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 31.8 \% \end{array}$ | $\begin{array}{r} 27 \\ 54.0 \% \end{array}$ | $\begin{array}{r} 7 \\ \% \\ \hline 80.0 \% \end{array}$ | $\begin{array}{rr} 8 & 10 \\ \% & 50.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 36.4 \% \end{array}$ | $60.09$ | $\begin{array}{r} 10 \\ 37.0 \% \end{array}$ | $\begin{array}{r} 9 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 50.0 \% \end{array}$ | - | $\begin{array}{r} 26 \\ 49.1 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \\ \text { OPQ } \end{array}$ | $\begin{array}{r} 5 \\ 55.6 \% \end{array}$ | $\begin{array}{r} 10 \\ 47.6 \% \end{array}$ | $\begin{array}{r} 11 \\ 39.3 \% \end{array}$ | $\begin{array}{r} 10 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 11 \\ 55.0 \% \end{array}$ | - | $25.0 \frac{1}{2}$ | 62.5\% |



|  |  | ----- | ea of icine |  | - Phys | sician Practic | in |  | Years Practic |  | -- | naged volume | -- |  | ey | esponde |  |  | Insura | Par | ipat |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\stackrel{\text { BH }}{\text { Clin. }}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 68 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100.08 \end{array}$ | $\begin{array}{r} 56 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 29 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 4 \\ 100 \% \end{array}$ | $100.0 \frac{1}{8}$ | $\begin{array}{r} 60 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 31 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 100.0 \% \end{array}$ | $100.0 \frac{6}{8}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ |
| No Answer | 13 | 3 | 5 | 8 | - | 2 | 5 | 6 | 3 | 1 | 1 | - | 7 | 1 | 2 | 1 | 7 | 2 | 1 | 2 | 1 | 3 |
| Well below average | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Somewhat below average | $\begin{array}{r} 7 \\ 10.38 \end{array}$ | - | $\begin{array}{r} 2 \\ 8.7 \% \end{array}$ | $10.7{ }^{6}$ |  | $\begin{array}{r} 4 \\ 17.4 \% \end{array}$ | $\begin{array}{r} 1 \\ 6.7 \% \end{array}$ |  | $\begin{array}{r} 6 \\ 20.7 \frac{6}{5} \\ j \end{array}$ | $\begin{array}{r} 1 \\ 4.3 \% \end{array}$ |  |  | $\begin{array}{r} 7 \\ 11.7 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 9.1 \% \end{array}$ | 8.7\% | $12.98$ | $\begin{array}{r} 2 \\ 8.7 \% \end{array}$ | - | $40.02$ | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | - |
| Average | $\begin{array}{r} 29 \\ 42.6 \% \end{array}$ | 42.98 | 13 $56.5 \%$ d | 20 35.78 | 8 53.38 | $\begin{array}{r} 7 \\ 8 \\ 80 \end{array}$ | 53.38 ${ }^{8}$ | $\begin{array}{r} 6 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 13 \\ 44.8 \% \end{array}$ | 10 43.58 | 50.0\% ${ }^{2}$ | $\begin{array}{r} 1 \\ 100.0 \% \\ \mathrm{KM} \end{array}$ | $\begin{array}{r} 24 \\ 40.0 \% \end{array}$ | - | $\begin{array}{r} 4 \\ 36.4 \% \end{array}$ | $\begin{array}{r} 11 \\ 47.8 \% \end{array}$ | $\begin{array}{r} 14 \\ 45.2 \% \end{array}$ | $\begin{array}{r} 9 \\ 39.1 \% \end{array}$ | $\begin{array}{r} 10 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 57.1 \% \end{array}$ |
| Somewhat above average | $\begin{array}{r} 10 \\ 14.7 \% \end{array}$ | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 3 \\ 13.0 \% \end{array}$ | $\begin{array}{r} 10 \\ 17.9 \% \end{array}$ | 6.7\% | $\begin{array}{r} 6 \\ 26.1 \% \\ \text { eg } \end{array}$ | $\begin{array}{r} 1 \\ 6.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 6.9 \% \end{array}$ | $\begin{array}{r} 5 \\ 21.7 \% \end{array}$ | $25.0 \frac{1}{2}$ | - | $15.0 \%$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | - | $\begin{array}{r} 4 \\ 17.4 \% \end{array}$ | $\begin{array}{r} 4 \\ 12.9 \% \end{array}$ | $\begin{array}{r} 3 \\ 13.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 20.0 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ |
| Well above average | $\begin{array}{r} 22 \\ 32.4 \% \end{array}$ | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 5 \\ 21.7 \% \end{array}$ | $\begin{array}{r} 20 \\ 35.7 \% \end{array}$ | $40.0 \%$ | $\begin{array}{r} 6 \\ 26.1 \% \end{array}$ | $\begin{array}{r} 5 \\ 33.38 \end{array}$ | $\begin{array}{r} 6 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 27.6 \% \end{array}$ | $\begin{array}{r} 7 \\ 30.48 \end{array}$ | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - | $\begin{array}{r} 20 \\ 33.38 \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 54.5 \% \end{array}$ | $\begin{array}{r} 6 \\ 26.1 \% \end{array}$ | $\begin{array}{r} 9 \\ 29.0 \% \end{array}$ | $\begin{array}{r} 9 \\ 39.1 \% \end{array}$ | $30.0 \%$ | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ |
| Not Applicable | 5 | 1 | 4 | 4 | 1 | 1 | 1 | - | 3 | 2 | - | 1 | 4 | - | - | 2 | 3 | 2 | - | 1 | - | 2 |
| Summary Rate - Well <br> above average/Somewhat above average | $\begin{array}{r} 32 \\ 47.18 \end{array}$ | 57.1\% ${ }^{4}$ | $\begin{array}{r} 8 \\ 34.8 \% \end{array}$ | $\begin{array}{r} 30 \\ 53.6 \% \end{array}$ | 46.7\% | $\begin{array}{rr} 72 \\ 8 & 52.2 \% \end{array}$ | 40.0\% | $\begin{array}{r} 9 \\ 60.0 \% \\ i \end{array}$ | $\begin{array}{r} 10 \\ 34.5 \% \end{array}$ | $\begin{array}{r} 12 \\ 52.28 \end{array}$ | 50.0\% | - | $\begin{array}{r} 29 \\ 48.3 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \\ \text { OPQ } \end{array}$ | 54.5\% ${ }^{6}$ | $\begin{array}{r} 10 \\ 43.5 \% \end{array}$ | 13 $41.9 \%$ | 52.28 | $\begin{array}{r} 10 \\ 50.08 \end{array}$ | $40.0{ }^{2}$ | 50.0\% ${ }^{3}$ | 42.93 |




4A. The number of specialists in this health plan's provider network.


4B. The quality of specialists in this health plan's provider network.


Uppercase letters indicate significance at the $95 \%$ level.
Lowercase letters indicate significance at the $90 \%$ level
Note: When comparing groups the z -Test is only valid for large sample sizes (generally, n >=30)

|  |  |  | Area of dicine | -- | - Prys | ysicial |  |  |  | ars i actic | in |  | volu |  |  | vey |  |  |  | Insur | Par | cipati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 |  | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \text { yrs } \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) |  | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (8) | (R) | (S) | (T) | (U) | (V) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 |  | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | 56 | 100.0\% | 22 08 | 44 $100 \%$ | 14 $100 \%$ | 17 $100 \%$ |  | 12 $100 \%$ | 14 $100 \%$ | 24 $100 \%$ | 17 | 2 | 100. ${ }^{2}$ | 48 | 2 | 10 | 18 | 25 |  | $\begin{array}{r} 18 \\ 100.0 \% \end{array}$ | 100.0\% | 100.0\% | 100.0\% |
| No Answer | 14 | 4 | 5 | 10 | - | 4 | 4 | 4 | 4 | 5 | 3 | - | - | 10 | 1 | 2 | 3 | 6 | 3 | - | 2 | 1 | 4 |
| Well below average | $\begin{array}{r} 1 \\ 1.8 \% \end{array}$ | - | - | - | - - | - - | - | - |  | $\begin{array}{r} 1 \\ 4.2 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 2.1 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 4.0 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - | - |
| Somewhat below average | $10.7 \%$ | - | $\stackrel{2}{2}$ | $\begin{array}{r} 5 \\ 11.4 \% \end{array}$ |  | $\begin{array}{r} 4 \\ 23.5 \% \end{array}$ |  | - |  | $\begin{array}{r} 4 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 2 \\ 11.8 \% \end{array}$ | - | - | $\begin{array}{r} 6 \\ 12.5 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 10.0 \% \end{array}$ | 5. $6 \frac{1}{8}$ | $12.0 \frac{3}{3}$ | $\begin{array}{r} 2 \\ 11.8 \% \end{array}$ | 5. ${ }^{1}$ | $\begin{array}{r} 1 \\ 25.0 \% \end{array}$ | - | - |
| Average | $\begin{array}{r} 31 \\ 55.48 \end{array}$ | $\begin{array}{r} 3 \\ 50.08 \end{array}$ | $\begin{array}{r} 15 \\ 68.28 \end{array}$ | $\begin{array}{r} 22 \\ 50.0 \% \end{array}$ | $\begin{gathered} 2 \\ 8 \\ 80 \end{gathered} 50.08$ | $\begin{array}{rr} 7 \\ \div 8 & 47.1 \% \end{array}$ |  | $75.0 \frac{9}{8}$ | $\begin{array}{r} 6 \\ 42.9 \% \end{array}$ | $\begin{array}{r} 14 \\ 58.38 \end{array}$ | $\begin{array}{r} 11 \\ 64.7 \% \end{array}$ | 2 $100 \%$ $M$ | $\begin{array}{r} 2 \\ 100.0 \% \\ \mathrm{M} \end{array}$ | $\begin{array}{r} 25 \\ 52.1 \% \end{array}$ | - | $\begin{array}{r} 3 \\ 30.0 \% \end{array}$ | 11 61.18 0 | $\begin{array}{r} 17 \\ 68.0 \% \\ 0 \end{array}$ | 52.9\% | 12 $66.7 \%$ | 50.0\% | 60.0\% ${ }^{3}$ | $\begin{array}{r} 3 \\ 60.0 \% \end{array}$ |
| Somewhat above average | 12.5\% | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\stackrel{2}{9}$ | $\begin{array}{r} 7 \\ 15.9 \% \end{array}$ | $\begin{array}{r} 7 \\ \frac{3}{8} \\ 21.48 \end{array}$ | $\begin{array}{rr} 3 \\ 8 & 17.6 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 3 \\ 12.5 \% \end{array}$ | - | - | - | $\begin{array}{r} 7 \\ 14.6 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 10.0 \% \end{array}$ | 16.7\% ${ }^{3}$ | 8.0\% | $\begin{array}{r} 3 \\ 17.6 \% \end{array}$ | $\begin{array}{r} 2 \\ 11.1 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ |
| Well above average | $\begin{array}{r} 11 \\ 19.6 \% \end{array}$ | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 13.6 \% \end{array}$ | $\begin{array}{r} 10 \\ 22.7 \% \end{array}$ | $\begin{array}{rr} 4 \\ 0 & 28.6 \% \end{array}$ | $\begin{array}{lr} 4 & 2 \\ \% & 11.8 \% \end{array}$ |  | $\begin{array}{r} 2 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 4 \\ 28.6 \% \end{array}$ | $\begin{array}{r} 2 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 23.5 \% \end{array}$ | - | - | $\begin{array}{r} 9 \\ 18.8 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 50.0 \% \\ \mathrm{PQ} \end{array}$ | 16.7\% ${ }^{3}$ |  | $\begin{array}{r} 3 \\ 17.6 \% \end{array}$ | $\begin{array}{r} 3^{3} \\ 16.78 \end{array}$ | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ |
| Not Applicable | 16 | 1 | 5 | 14 | 2 | 5 |  | 5 | 3 | 6 | 6 | 3 | - | 13 | - | 1 | 5 | 10 | 7 | 3 | 2 | 1 | 3 |
| Summary Rate - Well <br> above average/Somewhat above average | $\begin{array}{r} 18 \\ 32.1 \% \end{array}$ | $\begin{array}{r} 3 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 22.7 \% \end{array}$ | $\begin{array}{r} 17 \\ 38.6 \% \end{array}$ | $\begin{aligned} & 7 \\ & \frac{7}{8} \\ & 50.0 \% \end{aligned}$ | $\begin{array}{rr} 7 \\ \% & 29.4 \% \end{array}$ |  | $\begin{array}{r} 3 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 57.1 \frac{1}{2} \\ \text { IJ } \end{array}$ | $\begin{array}{r} 5 \\ 20.8 \% \end{array}$ | $\begin{array}{r} 4 \\ 23.5 \% \end{array}$ | - | - | $\begin{array}{r} 16 \\ 33.38 \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \\ \text { OPQ } \end{array}$ | $\begin{array}{r} 6 \\ 60.0 \% \\ Q \end{array}$ | 33.3\% ${ }^{6}$ | $\begin{array}{r} 4 \\ 16.0 \% \end{array}$ | $35.38$ | $\begin{array}{r} 5 \\ 27.8 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ |

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& \& \& ea \& \& Phys \& sici \& in \& ---- Y \& Years \& - \& \& \& Care \& \& rvey R \& \& \& \& nsura \& Pa \& ipat \& \\
\hline \& \begin{tabular}{l}
Total \\
Answering
\end{tabular} \& Primry Care \& Spclty \& \[
\begin{gathered}
\text { BH } \\
\text { Clin. }
\end{gathered}
\] \& Solo \& 2-5 \& >5 \& \[
\begin{aligned}
\& <5 \\
\& \mathrm{yrs}
\end{aligned}
\] \& \[
\begin{gathered}
5-15 \\
\mathrm{yrs}
\end{gathered}
\] \& \[
\begin{aligned}
\& 16 \\
\& \text { yrst }
\end{aligned}
\] \& 0-10\% \& 11-20\% \& 21-100\% \& Phys. \& Behav Hlth. Clin. \& Office Mgr. \& Nurse/ Other staff \& \[
\begin{aligned}
\& 3 \text { or } \\
\& \text { fewer }
\end{aligned}
\] \& \[
\begin{gathered}
4 \text { to } \\
7
\end{gathered}
\] \& \[
\begin{gathered}
8 \text { to } \\
11
\end{gathered}
\] \& \[
\begin{gathered}
12 \text { to } \\
15
\end{gathered}
\] \& 15+ \\
\hline \& (A) \& (B) \& (C) \& (D) \& (E) \& (F) \& (G) \& (H) \& (I) \& (J) \& (K) \& (L) \& (M) \& (N) \& (0) \& (P) \& (2) \& (R) \& (S) \& (T) \& (U) \& (v) \\
\hline Total \& 86 \& 11 \& 32 \& 68 \& 16 \& - 26 \& 21 \& 21 \& 35 \& - 26 \& 5 \& 2 \& 71 \& 3 \& 13 \& 26 \& 41 \& 27 \& 21 \& 8 \& 7 \& 12 \\
\hline Total Answering \& \[
\begin{array}{r}
64 \\
100.0 \%
\end{array}
\] \& \[
100.0 \%
\] \& \[
\begin{array}{r}
22 \\
100.0 \%
\end{array}
\] \& \[
\begin{array}{r}
52 \\
100 \%
\end{array}
\] \& \[
\begin{array}{r}
15 \\
100 \%
\end{array}
\] \& \[
\begin{array}{rr}
5 \& 22 \\
\% \& 100 \%
\end{array}
\] \& \[
\begin{array}{r}
12 \\
100 \%
\end{array}
\] \& \[
\begin{array}{r}
14 \\
100 \%
\end{array}
\] \& \[
\begin{array}{r}
27 \\
100 \%
\end{array}
\] \& \[
\begin{array}{rr}
72 \\
\% \& 100 \%
\end{array}
\] \& \& \[
100.0 \frac{2}{8}
\] \& \[
\begin{array}{r}
55 \\
100.0 \%
\end{array}
\] \& \& \[
\begin{array}{r}
10 \\
100.0 \%
\end{array}
\] \& \[
\begin{array}{r}
23 \\
100.0 \%
\end{array}
\] \& \[
\begin{array}{r}
27 \\
100.0 \%
\end{array}
\] \& 21
\(100 \%\) \& \[
\begin{array}{r}
17 \\
100.0 \%
\end{array}
\] \& \[
100.0 \%
\] \& \[
100.0 \frac{5}{8}
\] \& \[
\begin{array}{r}
8 \\
100.0 \%
\end{array}
\] \\
\hline No Answer \& 14 \& 4 \& 7 \& 10 \& - \& 2 \& 6 \& 5 \& 4 \& 43 \& 1 \& - \& 9 \& 1 \& 3 \& 1 \& 8 \& 2 \& 2 \& 2 \& 2 \& 3 \\
\hline Well below average \& - \& - \& - \& - \& - \& - - \& - \& - \& - \& - - \& - \& - \& - \& - \& - \& - \& - \& - \& - \& - \& - \& - \\
\hline Somewhat below average \& 7.8\% \& \[
\begin{array}{r}
2 \\
28.6 \%
\end{array}
\] \& \[
\stackrel{2}{2}
\] \& \[
\begin{array}{r}
5 \\
9.6 \%
\end{array}
\] \& \[
\begin{array}{r}
1 \\
6.7 \%
\end{array}
\] \& \[
\begin{array}{lr}
1 \\
\% \& 13.6 \%
\end{array}
\] \& \[
\begin{array}{r}
1 \\
8.3 \%
\end{array}
\] \& \& \[
\begin{array}{r}
3 \\
11.1 \%
\end{array}
\] \& \[
\stackrel{2}{2}
\] \& \& \& \[
\begin{array}{r}
5 \\
9.1 \%
\end{array}
\] \& - \& - \& \[
\stackrel{1}{4.3 \%}
\] \& \[
\begin{array}{r}
4 \\
14.8 \%
\end{array}
\] \& - \& - \& - \& \[
\begin{array}{r}
1 \\
20.0 \%
\end{array}
\] \& \[
\begin{array}{r}
2 \\
25.0 \%
\end{array}
\] \\
\hline Average \& \[
\begin{array}{r}
23 \\
35.98
\end{array}
\] \& 42.9\% \& \[
\begin{array}{r}
10 \\
45.5 \%
\end{array}
\] \& \[
\begin{array}{r}
19 \\
36.5 \%
\end{array}
\] \& 13.3\% \({ }^{2}\) \& 2 40.98 \& 41.7\% \& 42.9\% \({ }^{6}\) \& \[
\begin{array}{r}
8 \\
29.6 \%
\end{array}
\] \& \[
\begin{array}{rr}
8 \& 8 \\
\% \& 36.4 \%
\end{array}
\] \& 66.7\% \({ }^{2}\) \& 100.0\% \({ }^{2}\) \& 16
\(29.1 \%\) \& \[
\begin{array}{r}
1 \\
50.0 \%
\end{array}
\] \& 40.0\% \& 26.1\% \& 11
\(40.7 \%\) \& 42.9\% \({ }^{9}\) \& 17.6\% \({ }^{3}\) \& 3
60.08
s \& 40.0\% \& 50.0\% \\
\hline Somewhat above average \& \[
\begin{array}{r}
21 \\
32.8 \%
\end{array}
\] \& 14.3\% \({ }^{1}\) \& 40.9\% \({ }^{9}\) \& 14
\(26.9 \%\) \& \[
\begin{array}{r}
7 \\
46.7 \% \\
f
\end{array}
\] \& \[
\begin{array}{rr}
7 \\
\% \& 48
\end{array}
\] \& 41.7\% \& 21.4\% \({ }^{3}\) \& \[
\begin{array}{r}
13 \\
48.1 \% \\
4 \mathrm{hj}
\end{array}
\] \& \% 22.78 \& - \& - \& \[
\begin{array}{r}
21 \\
38.2 \%
\end{array}
\] \& \[
50.0 \%
\] \& 20.0\% \& \[
\begin{array}{r}
10 \\
43.5 \%
\end{array}
\] \& 25.9\% \({ }^{7}\) \& \[
\begin{array}{r}
4 \\
19.0 \%
\end{array}
\] \& \[
\begin{array}{r}
12 \\
70.6 \% \\
\text { RV }
\end{array}
\] \& 40.0\% \& - \& \[
\begin{array}{r}
2 \\
25.0 \%
\end{array}
\] \\
\hline Well above average \& \[
\begin{array}{r}
15 \\
23.4 \%
\end{array}
\] \& \[
\begin{array}{r}
1 \\
14.3 \%
\end{array}
\] \& 1
\(4.5 \%\) \& \[
\begin{array}{r}
14 \\
26.98 \\
c
\end{array}
\] \& \[
\begin{array}{r}
4 \\
43.3 \% \\
\hline 8 \\
\hline
\end{array}
\] \& \[
\begin{array}{lr}
5 \& 6 \\
\% \& 27.3 \%
\end{array}
\] \& 8.38 \({ }^{1}\) \& \[
\begin{array}{r}
5 \\
35.7 \% \\
i
\end{array}
\] \& \[
\begin{array}{r}
3 \\
11.1 \%
\end{array}
\] \& \[
\begin{array}{lr}
3 \& 7 \\
\% \& 31.8 \% \\
\& \\
i
\end{array}
\] \& \[
\begin{array}{r}
1 \\
33.38
\end{array}
\] \& \& \[
\begin{array}{r}
13 \\
23.6 \%
\end{array}
\] \& - \& \[
\begin{array}{r}
4 \\
40.0 \%
\end{array}
\] \& 26.1\% \({ }^{6}\) \& 18.5\% \({ }^{5}\) \& \[
\begin{array}{r}
8 \\
38.1 \frac{8}{5} \\
\hline
\end{array}
\] \& 11.8\% \({ }^{2}\) \& - \& \[
\begin{array}{r}
2 \\
40.0 \%
\end{array}
\] \& \\
\hline Not Applicable \& 8 \& - \& 3 \& 6 \& - 1 \& 2 \& 3 \& 2 \& 4 \& 4 \& 1 \& - \& 7 \& - \& - \& 2 \& 6 \& 4 \& 2 \& 1 \& - \& 1 \\
\hline Summary Rate - Well above average/Somewhat above average \& \[
\begin{array}{r}
36 \\
56.3 \%
\end{array}
\] \& 28.6\% \& \[
\begin{array}{r}
10 \\
45.5 \%
\end{array}
\] \& \[
\begin{array}{r}
28 \\
53.8 \%
\end{array}
\] \& \[
\begin{array}{r}
12 \\
8 \\
80.0 \% \\
\\
\\
\\
\hline
\end{array}
\] \& \[
\begin{array}{rr}
2 \& 10 \\
\% \& 45.5 \%
\end{array}
\] \& 50.0\% \& \[
\begin{array}{r}
8 \\
57.1 \%
\end{array}
\] \& \[
\begin{array}{r}
16 \\
59.3 \%
\end{array}
\] \& \[
\begin{aligned}
\& 6 \\
\& \% 54.5 \% \\
\& \hline 54
\end{aligned}
\] \& \[
\begin{array}{r}
1 \\
33.38
\end{array}
\] \& \& \[
\begin{array}{r}
34 \\
61.8 \%
\end{array}
\] \& \[
\begin{array}{r}
1 \\
50.0 \%
\end{array}
\] \& 60.0\% \& 16
\(69.6 \%\)

9 \& $$
\begin{array}{r}
12 \\
44.4 \%
\end{array}
$$ \& 12

57.18

v \& $$
\begin{array}{r}
14 \\
82.48 \\
\text { rtuv }
\end{array}
$$ \& 40.0\% \& \[

$$
\begin{array}{r}
2 \\
40.0 \%
\end{array}
$$
\] \& 25.0\% <br>

\hline
\end{tabular}



|  |  |  | rea of dicine | $--$ | $\begin{aligned} & -\mathrm{P} \\ & \hline \end{aligned}$ | cian <br> ctic |  | in |  |  | Years <br> Practi | in -- | ---- | naged Volume | re -- |  | rvey | Responde | t ---- |  | Insura | Par | ipat |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | $\begin{aligned} & \text { Primry } \\ & \text { Care } \end{aligned}$ | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } . \end{gathered}$ | Solo | 2-5 |  | > |  | $\begin{aligned} & \text { yrs } \\ & \text { yr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $16$ yrs+ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) |  | (G) |  | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (8) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 |  | 21 |  | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| No Answer | 14 | 4 | 7 | 10 | - | 2 |  | 6 |  | 5 | 4 | 3 | 1 | - | 9 | 1 | 3 | 2 | 7 | 2 | 2 | 2 | 1 | 4 |
| Well below average | $\begin{array}{r} 1 \\ 1.6 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 2.0 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ |  | - |  |  | $\begin{array}{r} 1 \\ 3.7 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 1.8 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ | - | - | - | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | - |
| Somewhat below average | 8.1\% | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | $4.8 \frac{1}{8}$ | $\begin{array}{r} 5 \\ 10.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 6.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 14.3 \% \end{array}$ | 7. |  |  |  | $\begin{array}{r} 3 \\ 11.1 \% \end{array}$ | $10.0 \frac{2}{8}$ | - | - | $\begin{array}{r} 5 \\ 9.1 \% \end{array}$ | - | - | - | $\begin{array}{r} 5 \\ 17.9 \% \end{array}$ | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | - |
| Average | $\begin{array}{r} 21 \\ 33.9 \% \end{array}$ | $\begin{array}{r} 3 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 38.1 \% \end{array}$ | $\begin{array}{r} 17 \\ 34.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 13.3 \% \end{array}$ | $\begin{array}{r} 6 \\ 28.6 \% \end{array}$ |  | \% \% E |  |  | $\begin{array}{r} 8 \\ 29.6 \% \end{array}$ | $35.0 \%$ | $\begin{array}{r} 1 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 100.0 \% \\ \mathrm{KM} \end{array}$ | $\begin{array}{r} 18 \\ 32.7 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 44.48 \\ p \end{array}$ | 14.38 | $\begin{array}{r} 12 \\ 42.9 \% \\ P \end{array}$ | 30.0\% | 23.5\% | $\begin{array}{r} 4 \\ 80.08 \\ \text { RSU } \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 71.48 \\ \text { RSU } \end{array}$ |
| Somewhat above average | $\begin{array}{r} 17 \\ 27.48 \end{array}$ | 16.7\% ${ }^{1}$ | 38.18 | $\begin{array}{r} 11 \\ 22.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 40.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 19.0 \% \end{array}$ |  |  |  | 8. 6 | $\begin{array}{r} 11 \\ 40.7 \% \\ \mathrm{~J} \end{array}$ | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | - | - | $\begin{array}{r} 16 \\ 29.1 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 11.1 \% \end{array}$ | 38.18 | 21.4\% ${ }^{6}$ | 20.0\% | $\begin{array}{r} 10 \\ 58.8 \% \\ \mathrm{Rt} \end{array}$ | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | - | - |
| Well above average | $\begin{array}{r} 18 \\ 29.0 \% \end{array}$ | 16.7\% ${ }^{1}$ | 19.0\% ${ }^{4}$ | 16 $32.0 \%$ | $\begin{array}{r} 6 \\ 40.0 \frac{8}{G} \\ \hline \end{array}$ | $\begin{array}{r} 7 \\ 33.3 \frac{8}{6} \end{array}$ |  | 7. ${ }^{1}$ |  |  | $\begin{array}{r} 4 \\ 14.8 \% \end{array}$ | 45.0\% $\begin{array}{r}\text { I } \\ \text { I }\end{array}$ | 66.7\% | - | $\begin{array}{r} 15 \\ 27.38 \end{array}$ | - | $\begin{array}{r} 4 \\ 44.4 \% \end{array}$ | $\begin{array}{r} 9 \\ 42.9 \% \\ q \end{array}$ | 17.9\% | 40.0\% | [ $\begin{array}{r}3 \\ 17.68\end{array}$ | - | $40.0 \%$ | 28.6\% ${ }^{2}$ |
| Not Applicable | 10 | 1 | 4 | 8 | 1 | 3 |  | 2 |  | 2 | 4 | 3 | 1 | 1 | 7 | - | 1 | 3 | 6 | 5 | 2 | 1 | 1 | 1 |
| Summary Rate - Well above average/Somewhat above average | $\begin{array}{r} 35 \\ 56.5 \% \end{array}$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 12 \\ 57.1 \% \end{array}$ | $\begin{array}{r} 27 \\ 54.0 \% \end{array}$ | $\begin{array}{r} 12 \\ 80.0 \% \\ \text { fG } \end{array}$ | $\begin{array}{r} 11 \\ 52.4 \% \end{array}$ |  | 5 |  | 4.3\% | $\begin{array}{r} 15 \\ 55.6 \% \end{array}$ | $\begin{array}{r} 11 \\ 55.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 66.7 \% \end{array}$ | - | $\begin{array}{r} 31 \\ 56.4 \% \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | 55.6\% | 17 $81.0 \%$ 0 | 11 $39.3 \%$ | 12 $60.0 \%$ $t$ | $\begin{array}{r} 13 \\ 76.58 \\ \mathrm{TV} \end{array}$ | 20.0\% | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ | 28.6\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | <5 <br> yrs | 5-15 | 16 yrs+ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (1) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 68 \\ 100.0 \% \end{array}$ | 100.0\% | $\begin{array}{r} 23 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 55 \\ 100 \% \end{array}$ | $\begin{array}{r} 15 \\ 100 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 14 \\ 100 \% \end{array}$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 28 \\ 100 \% \end{array}$ | $\begin{array}{rr} 83 \\ 8 & 100 \% \\ \% & 10 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 59 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 10 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 24 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 30 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100.0 \% \end{array}$ | 100.0\% | $100.0 \%$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ |
| No Answer | 13 | 4 | 7 | 9 | - | 2 | 5 | 5 | 4 | 42 | 1 | - | 8 | 1 | 3 | 1 | 7 | 2 | 2 | 2 | 1 | 3 |
| Well below average | - | - | - | - | - | - | - | - | - | - - | - | - | - | - | - | - | - | - | - | - | - | - |
| Somewhat below average |  | 2 | 2 | 10.9 | - |  | 1 | - |  | $3{ }^{3}$ | - | 1 |  | - | - | 1 | 5 | - | 1 | - | 2 | 1 |
|  | 8.8\% | 28.6\% | 8.7\% | 10.9\% |  | 21.7\% | 7.1\% |  | 10.7\% | 13.0\% |  | 50.0\% | 8.5\% |  |  | 4.2\% | 16.7\% |  | 5.6\% |  | 33.3\% | 12.5\% |
| Average | 24 | 3 | 8 | 20 | 2 |  | 9 | 7 | 8 | 8 | 2 | 1 | 19 | - | 4 | 5 | 14 | 10 | 3 | 4 | 2 | 4 |
|  | 35.3\% | 42.9\% | 34.8\% | 36.4\% | 13.3\% | 26.1\% | $\begin{gathered} 64.3 \% \\ \mathrm{EF} \end{gathered}$ | 43.8\% | 28.6\% | 34.8\% | 66.7\% | 50.0\% | 32.2\% |  | 40.0\% | 20.8\% | 46.7\% | 43.5\% | 16.7\% | $80.0 \%$ rSu | 33.3\% | 50.0\% |
| Somewhat above average | 21 | 1 | 10 | 14 | 7 | 6 | 3 | 4 | 13 | 4 | - | - | 20 | 2 | 2 | 10 | 6 | 5 | 12 | 1 | - | 1 |
|  | 30.9\% | 14.3\% | 43.5\% ${ }_{\text {b }}$ | 25.5\% | 46.7\% | 26.1\% | 21.4\% | 25.0\% | 46.48 | J $17.4 \%$ |  |  | 33.9\% | $\begin{gathered} 100 \% \\ \text { OPQ } \end{gathered}$ | 20.0\% | $41.7 \%$ q | 20.0\% | 21.7\% | $\begin{array}{r} 66.7 \% \\ \text { RTV } \end{array}$ | 20.0\% |  | 12.5\% |
| Well above average | 17 | 1 | 3 | 15 | 6 | 6 | 1 | 5 | 4 | 48 | 1 | - | 15 | - | 4 | 8 | 5 | 8 | 2 | - | 2 | 2 |
|  | 25.0\% | 14.3\% | 13.0\% | 27.3\% | 40.0\% | 26.1\% | 7.1\% | 31.3\% | 14.3\% | 34.8\% | 33.3\% |  | 25.4\% |  | 40.0\% | 33.3\% | 16.7\% | 34.8\% | 11.1\% |  | 33.38 | 25.0\% |
| Not Applicable | 5 | - | 2 | 4 | 1 | 1 | 2 | - | 3 | 31 | 1 | - | 4 | - | - | 1 | 4 | 2 | 1 | 1 | - | 1 |
| Summary Rate - Well | 38 | 2 | 13 | 29 | 13 | 12 | 4 | 9 | 17 | 12 | 1 | - | 35 | 2 | 6 | 18 | 11 | 13 | 14 | 1 | 2 | 3 |
| above average/Somewhat | 55.9\% | 28.6\% | 56.5\% | 52.7\% | 86.78 | $52.2 \%$ | $28.6 \%$ | 56.3\% | 60.7\% | 52.2\% | 33.3\% |  | 59.38 | 100\% | 60.0\% | 75.0\% | 36.78 | 56.5\% | 77.88 | 20.0\% | 33.3\% | 37.5\% |
| above average |  |  |  |  | FG |  |  |  |  |  |  |  |  | OPQ |  | Q |  | $t$ | TUV |  |  |  |


|  |  |  | Area of dicine |  | - Phys | sicians | in - |  | Years <br> Practic |  | --- м | anaged | Care |  | Survey | Responde | t ---- |  | Insura | ce Part | cipati | ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 70 \\ 100.0 \% \end{array}$ | 100.0\% | $\begin{array}{r} 24 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 59 \\ 100 \% \end{array}$ | 13 $100 \%$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | 16 $100 \%$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 29 \\ 100 \% \end{array}$ | $\begin{array}{r} 22 \\ 100 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 61 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 22 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 33 \\ 100.08 \end{array}$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | $\begin{array}{r} 19 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 8 \\ 100.0 \% \end{array}$ |
| No Answer | 16 | 5 | 8 | 9 | 3 | 3 | 5 | 5 | 6 | 4 | 2 | - | 10 | 1 | 2 | 4 | 8 | 4 | 2 | 2 | 2 | 4 |
| Yes | 60 | 4 | 20 | 49 | 11 | 19 | 15 | 10 | 27 | 20 | 2 | 2 | 52 | 1 | 9 | 21 | 28 | 20 | 15 | 6 | 4 | 7 |
|  | 85.7\% | 66.7\% | 83.3\% | 83.1\% | 84.6\% | 82.6\% | 93.8\% | 62.5\% | $\underset{\mathrm{H}}{93.1 \%}$ | $90.9 \%$ | 66.7\% | $\underset{\mathrm{M}}{100.0 \%}$ | 85.2\% | 50.0\% | 81.8\% | 95.5\% | 84.8\% | 87.0\% | 78.9\% | $\underset{\mathrm{rS}}{100.0 \%}$ | 80.0\% | 87.5\% |
| No | 10 | 2 | 4 | 10 | 2 | 4 | 1 | 6 | 2 | 2 | 1 | - | 9 | 1 | 2 | 1 | 5 | 3 | 4 | - | 1 | 1 |
|  | 14.3\% | 33.3\% | 16.7\% | 16.9\% | 15.4\% | 17.4\% | 6.3\% | $\begin{gathered} 37.5 \% \\ \text { IJ } \end{gathered}$ | 6.9\% | 9.1\% | 33.3\% |  | 14.8\% | 50.0\% | 18.2\% | 4.5\% | 15.2\% | 13.0\% | 21.1\% |  | 20.0\% | 12.5\% |
| Summary Rate - Yes | 60 | 4 | 20 | 49 | 11 | 19 | 15 | 10 | 27 | 20 | 2 | 2 | 52 | 1 | 9 | 21 | 28 | 20 | 15 | 6 | 4 | 7 |
|  | 85.7\% | 66.7\% | 83.3\% | 83.1\% | 84.68 | 82.6\% | 93.8\% | 62.5\% | 93.18 | 90.9\% | 66.7\% | 100.0\% | 85.28 | 50.0\% | 81.8\% | 95.5\% | 84.88 | 87.0\% | 78.9\% | 100.0\% | 80.0\% | 87.5\% |



|  |  |  | Area of edicine |  | - Pr | sicians Practice |  | Y | Years Practic | $\begin{aligned} & \text { in }-- \\ & \text { co } \end{aligned}$ | --- | naged $C$ Volume |  |  | ey | Responden |  |  | $u$ | ce Par | ipat | n ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry <br> Care | Spclty | $\stackrel{\text { BH }}{\text { Blin. }}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | 67 | 6 | ${ }^{25}$ | 52 | 14 | 20 | 16 | 12 | 31 | 21 | 4 | 2 | 57 | 1 | ${ }^{11}$ | 20 | 33 | 24 | 19 | 6 | 4 | .$^{6}$ |
|  | 100.0\% | 100.0\% | 100.0\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| No Answer | 12 | 5 | 5 | 9 | - | 4 | 4 | 5 | 4 | 2 | - | - | 8 | 1 | 1 | 3 | 6 | 2 | - | 2 | 2 | 4 |
| Well below average | 8 | 2 | 3 | 7 | 1 | 4 | 1 | - | 6 | 2 | - | - | 7 | - | - | 2 | 6 | 1 | - | 1 | 2 | 1 |
|  | 11.9\% | 33.3\% | 12.0\% | 13.5\% | 7.1\% | 20.0\% | 6.3\% |  | 19.4\% | 9.5\% |  |  | 12.3\% |  |  | 10.0\% | 18.2\% | 4.2\% |  | 16.7\% | 50.0\% | 16.7\% |
| Somewhat below average | 6 | - | 2 | 5 | - | 2 | 1 | 1 | 2 | 3 | - | - | 6 | - | 1 | - | 4 | 1 | 2 | 2 | - |  |
|  | 9.0\% |  | 8.0\% | 9.6\% |  | 10.0\% | 6.3\% | 8.3\% | 6.5\% | 14.3\% |  |  | 10.5\% |  | 9.1\% |  | 12.1\% | 4.2\% | 10.5\% | 33.3\% |  | 16.7\% |
| Average | 22 | 1 | 8 | 18 | 2 | 5 | 10 | 3 | 11 | 7 | - | 2 | 19 | - | 2 | 7 | 12 | 8 | 6 | 2 | 1 |  |
|  | $32.8 \%$ | 16.7\% | 32.0\% | 34.6\% | 14.3\% | 25.0\% | ${ }_{\text {6F }}^{62.5}$ | 25.0\% | 35.5\% | 33.3\% |  | 100.0\% M | 33.3\% |  | 18.2\% | 35.0\% | 36.4\% | 33.3\% | 31.6\% | 33.3\% | 25.0\% | 33.3\% |
| Somewhat above average | 19 | 2 | 10 | 11 |  | 5 |  | 4 | 10 | 4 | 1 | - | 17 | - | 4 | ${ }^{7}$ | 8 | 7 | 8 | 1 | - |  |
|  | 28.4\% | 33.3\% | 40.0\% | 21.2\% | $\begin{array}{r} 50.0 \% \\ \hline \end{array}$ | $25.0 \%$ | 18.8\% | 33.3\% | 32.3\% | 19.0\% | 25.0\% |  | 29.8\% |  | 36.4\% | 35.0\% | 24.2\% | 29.2\% | 42.1\% | 16.7\% |  | 33.3\% |
| Well above average | 12 | 1 |  | 11 | 4 | 4 | 1 | 4 | 2 | 5 | 3 | - | 8 | 1 | 4 | ${ }^{4}$ | 3 | 7 | 3 | - | 1 |  |
|  | 17.9\% | 16.7\% | 8.0\% | 21.2\% | $28.6 \%$ | 20.0\% | 6.3\% | 33.3\% | 6.5\% | 23.8 \% | 75.0\% |  | 14.0\% | 100\% | 36.4\% | 20.0\% | 9.1\% | 29.2\% | 15.8\% |  | 25.0\% |  |
|  |  |  |  | c | 9 |  |  | i |  | i | M |  |  | OPQ | q |  |  |  |  |  |  |  |
| Not Applicable | 7 | - | 2 | 7 | 2 | 2 | 1 | 4 | - | 3 | 1 | - | 6 | 1 | 1 | 3 | 2 | 1 | 2 | - | 1 | 2 |
| Summary Rate - Well above average/Somewhat above average | 31 | 3 |  |  | 11 | 9 |  |  | 12 | 9 | 4 | - |  | 1 | 8 | 11 | 11 | 14 | 11 | 1 | 1 | 2 |
|  | 46.3\% | 50.0\% | 48.0\% | 42.3\% | 78.6\% | 45.0\% | 25.0\% | 66.7\% | 38.7\% | 42.9\% | 100\% |  | 43.9\% | 100\% | 72.7\% | 55.0\% | 33.3\% | 58.38 | 57.9\% | 16.7\% | 25.0\% | 33.3\% |
|  |  |  |  |  | FG |  |  | i |  |  | M |  |  | OPQ | Q |  |  | T | T |  |  |  |

6D. Quality of written communications, policy bulletins, and manuals


|  |  |  | Area of dicine |  | - Phy: | sicians | in |  | Years | in -- | --- Me | anaged | Care |  | Survey | Responde | t |  | Insuran | ce Part | cipati | ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } . \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 74 \\ 100.0 \% \end{array}$ | 100.0\% | $\begin{array}{r} 28 \\ 100.0 \% \end{array}$ | 60 $100 \%$ | 16 $100 \%$ | $\begin{array}{r} 23 \\ 100 \% \end{array}$ | 17 $100 \%$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | $\begin{array}{r} 31 \\ 100 \% \end{array}$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | 100\% | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 63 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 100 \% \end{array}$ | $\begin{array}{r} 11 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 25 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 35 \\ 100.0 \% \end{array}$ | 24 $100 \%$ | $\begin{array}{r} 21 \\ 100.08 \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 9 \\ 100.0 \% \end{array}$ |
| No Answer | 12 | 4 | 4 | 8 | - | 3 | 4 | 4 | 4 | 2 | - | - | 8 | 1 | 2 | 1 | 6 | 3 | - | 2 | 1 | 3 |
| Yes | 63 | 5 | 22 | 52 | 14 | 18 | 15 | 16 | 24 | 21 | 4 | 2 | 54 | 2 | 11 | 23 | 26 | 20 | 21 | 5 | 5 | 7 |
|  | 85.1\% | 71.4\% | 78.6\% | 86.7\% | 87.5\% | 78.3\% | 88.2\% | 94.1\% | 77.4\% | 87.5\% | 80.0\% | 100.0\% ${ }_{\text {M }}$ | 85.7\% | $100 \%$ 0 | $100.0 \%$ 8 | 92.0\% | 74.3\% | 83.3\% | $\underset{\mathrm{R}}{100.0 \%}$ | 83.3\% | 83.3\% | 77.8\% |
| No | 11 | 2 | 6 | 8 | 2 | 5 | 2 | 1 | 7 | 3 | 1 | - | 9 | - | - | 2 | 9 | 4 | - | 1 | 1 | 2 |
|  | 14.9\% | 28.6\% | 21.4\% | 13.3\% | 12.5\% | 21.7\% | 11.8\% | 5.9\% | 22.6\% | 12.5\% | 20.0\% |  | 14.3\% |  |  | 8.0\% | $25.7 \%$ $p$ | 16.7\% |  | 16.7\% | 16.7\% | 22.2\% |
| Summary Rate - Yes | 63 | 5 | 22 | 52 | 14 | 18 | 15 | 16 | 24 | 21 | 4 | 2 | 54 | 2 | 11 | 23 | 26 | 20 | 21 | 5 |  | 7 |
|  | 85.1\% | 71.4\% | 78.6\% | 86.7\% | 87.5\% | 78.3\% | 88.2\% | 94.18 | 77.4\% | 87.5\% | 80.0\% | 100.0\% | 85.7\% | 100\% | 100.0\% | $92.0 \%$ | 74.38 | 83.3\% | 100.0\% | 83.3\% | 83.3\% | 77.8\% |
|  |  |  |  |  |  |  |  | i |  |  |  | , |  | $\bigcirc$ | Q | q |  |  | R |  |  |  |


|  |  |  | Area of dicine | --- |  | sicians ractice | in - | ---- | Years Practic | $\begin{aligned} & \text { in --- } \\ & \text { ice --- } \end{aligned}$ | --- | naged C Volume | Jare -- |  | vey | Responden | t ---- |  | Insura | Part | ipat | ----- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | $\begin{aligned} & \text { Primry } \\ & \text { Care } \end{aligned}$ | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrst } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (s) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 75 \\ 100.0 \% \end{array}$ | 100.0\% $\begin{array}{r}7 \\ \hline\end{array}$ | $\begin{array}{r} 28 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 60 \\ 100 \% \end{array}$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | 31 $100 \%$ | $\begin{array}{r} 24 \\ 100 \% \end{array}$ | 100\% | $100.0 \frac{2}{8}$ | $\begin{array}{r} 64 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 25 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 33 \\ 100.0 \% \end{array}$ | 100\% | $\begin{array}{r} 21 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 100.0 \% \end{array}$ | $100.0 \frac{6}{8}$ | $\begin{array}{r} 9 \\ 100.0 \% \end{array}$ |
| No Answer | 11 | 4 | 4 | 8 | - | 2 | 4 | 4 | 4 | 2 | - | - - | 7 | - | 1 | 1 | 8 | 2 | - | 3 | 1 | 3 |
| Yes | 49 | 3 | 18 | 38 | 12 | 13 | 13 | 7 | 21 | 19 | 3 | 2 | 42 | - | 7 | 19 | 22 | 16 | 12 | ${ }^{4}$ | ${ }^{4}$ | 77 |
|  | 65.3\% | 42.9\% | 64.3\% | 63.3\% | 75.0\% | 54.2\% | 76.5\% | 41.2\% | 67.7\% | $79.2 \%$ | 60.0\% | $\begin{array}{r} 100.0 \% \\ \mathrm{kM} \end{array}$ | 65.6\% |  | 58.3\% | 76.0\% | 66.7\% | 64.0\% | 57.1\% | 80.0\% | 66.7\% | 77.8\% |
| No | 26 | 4 | 10 | 22 | 4 | 11 | 4 | 10 | 10 | 5 | 2 | - | 22 | 3 | 5 | 6 | 11 | 9 | 9 | 1 | 2 | 2 |
|  | 34.7\% | 57.1\% | 35.7\% | 36.7\% | 25.0\% | 45.8\% | 23.5\% | 58.8\% | 32.3\% | 20.8\% | 40.0\% |  | 34.4\% | $\begin{gathered} 100 \% \\ \text { OPQ } \end{gathered}$ | 41.7\% | 24.0\% | 33.3\% | 36.0\% | 42.9\% | 20.0\% | 33.3\% | 22.2\% |
| Summary Rate - Yes | 49 | 3 | 18 | 38 | 12 | 13 | 13 | 7 | 21 | 19 | 3 | 3 | 42 | - | 7 | 19 | 22 | 16 | 12 | 4 | 4 | 7 |
|  | 65.3\% | 42.9\% | 64.3\% | 63.3\% | 75.0\% | 54.2\% | 76.5\% | 41.2\% | 67.7\% | 79.2\% | 60.0\% | 100.0\% | 65.6\% |  | 58.3\% | 76.0\% | 66.7\% | 64.0\% | 57.1\% | 80.0\% | 66.7\% | 77.8\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | $\begin{aligned} & \text { Primry } \\ & \text { Care } \end{aligned}$ | Spclty | $\begin{gathered} \text { BH } \\ \text { y Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \text { yrs } \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (S) | (T) | (U) | (V) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 49 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 18 \\ 100.0 \% \end{array}$ | 38 $100 \%$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 13 \\ 100 \% \end{array}$ | $\begin{array}{r} 13 \\ 100 \% \end{array}$ | $\begin{array}{r} 7 \\ 100 \% \end{array}$ | $\begin{array}{r} 21 \\ 100 \% \end{array}$ | $\begin{array}{r} 19 \\ 100 \% \end{array}$ | 100\% | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 42 \\ 100.0 \% \end{array}$ | - | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 19 \\ 100.08 \end{array}$ | $\begin{array}{r} 22 \\ 100.0 \% \end{array}$ | 16 $100 \%$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ |
| No Answer | 37 | 8 | 14 | 30 | 4 | 13 | 8 | 14 | 14 | 7 | 2 | - | 29 | 3 | 6 | 7 | 19 | 11 | 9 | 4 | 3 | 5 |
| Completely dissatisfied | $\begin{array}{r} 1 \\ 2.0 \% \end{array}$ | - | $\begin{gathered} 1 \\ 5.6 \% \end{gathered}$ | $\begin{array}{r} 1 \\ 2.6 \% \end{array}$ |  | - | - | - | - | $\begin{array}{r} 1 \\ 5.3 \% \end{array}$ | - | - | - | - | - | $\begin{array}{r} 1 \\ 5.3 \% \end{array}$ | - | - | - | - | - | - |
| Somewhat dissatisfied | $\begin{array}{r} 1 \\ 2.0 \% \end{array}$ | - |  | $\begin{array}{r} 1 \\ 2.6 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 7.7 \% \end{array}$ | - |  | $\begin{array}{r} 1 \\ 4.8 \% \end{array}$ | - | - | - | $\begin{array}{r} 1 \\ 2.4 \% \end{array}$ | - | - | $\begin{array}{r} 1 \\ 5.3 \% \end{array}$ | - | - | - | - | $25.0 \%$ | - |
| Neither dissatisfied nor satisfied | 16.38 | 33.3\% | $\begin{array}{r} 3 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 7 \\ 18.4 \% \end{array}$ | $\begin{array}{r} 1 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 30.8 \% \end{array}$ | $\begin{array}{r} 1 \\ 7.7 \% \end{array}$ |  | $\begin{array}{r} 7 \\ 33.3 \% \\ J \end{array}$ | $\begin{array}{r} 1 \\ 5.3 \% \end{array}$ | - | - | $\begin{array}{r} 8 \\ 19.0 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | 10.5\% | $\begin{array}{r} 5 \\ 22.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 18.8 \% \end{array}$ | - | - | - | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ |
| Somewhat satisfied | 26 53.18 | 33.3\% | 11 61.18 | 18 47.48 | 50.0\% ${ }^{6}$ | $\begin{array}{r} 6 \\ 46.2 \% \end{array}$ | 61.5\% ${ }^{8}$ | 57.1\% | $\begin{array}{r} 11 \\ 52.4 \% \end{array}$ | 10 $52.6 \%$ | $66.7{ }^{2}$ | $\begin{array}{r} 2 \\ 100.0 \frac{2}{\mathrm{M}} \end{array}$ | 22 52.48 | - | 28.6\% | 42.1\% | 15 68.28 Op | $56.3{ }^{9}$ | 75.08 U | 75.0\% | 25.0\% | 42.93 |
| Completely satisfied | $\begin{array}{r} 13 \\ 26.5 \% \end{array}$ | 33. ${ }^{1}$ | 16.7\% ${ }^{3}$ | $\begin{array}{r} 11 \\ 28.98 \end{array}$ | 41.7\% | $\begin{array}{r} 2 \\ 15.48 \end{array}$ | 30.8\% | $\begin{array}{r} 3 \\ 42.90 \\ i \end{array}$ | 9.5\% | $\begin{array}{r} 7 \\ 36.8 \frac{8}{1} \end{array}$ | 33.3\% | - | 11 $26.2 \%$ | - | $\begin{array}{r} 4 \\ 57.1 \% \\ 9 \end{array}$ | \% $36.8 \%$ 8 | 9.1\% | 25.0\% | 25.0\% | 25.0\% | 50.0\% | 28.6\% |
| Summary Rate - <br> Completely satisfied/ <br> Somewhat satisfied | 39 $79.6 \%$ | 66.7\% ${ }^{2}$ | 14 $77.8 \%$ | 29 $76.3 \%$ | 11 91.78 f | 61.5\% | 12 92.38 F | 7 $100 \%$ I | 13 $61.9 \%$ | 17 89. 5\% I | 3 $100 \%$ $M$ | $\begin{array}{r} 2 \\ 100.0 \% \end{array}$ | 33 $78.6 \%$ | - | $85.7{ }^{6}$ | 15 78.98 | 17 77.38 | 13 81.38 | $\begin{array}{r} 12 \\ 100.0 \% \\ \mathrm{rv} \end{array}$ | $\begin{array}{r} 4 \\ 100.0 \% \\ \mathrm{rv} \end{array}$ | 75.0\% | 71.4\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | vey |  |  |  |  | Pa | ipati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrr } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ <br> Other <br> staff | $3 \text { or }$ fewer | $\begin{aligned} & 4 \text { to } \\ & 7 \end{aligned}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (2) | (R) | (S) | (T) | (U) | (v) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 12 |
| Total Answering | $\begin{array}{r} 46 \\ 100.0 \% \end{array}$ | $100.0 \begin{array}{r} 3 \\ \hline \end{array}$ | $\begin{array}{r} 16 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 35 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 6 \\ 100 \% \end{array}$ | $\begin{array}{r} 20 \\ 100 \% \end{array}$ | $\begin{array}{r} 18 \\ 100 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 1 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 40 \\ 100.0 \% \end{array}$ | - | $\begin{array}{r} 7 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 16 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 22 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 14 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $100.0 \frac{4}{8}$ | $100.0 \frac{4}{8}$ | $100.0 \%$ |
| No Answer | 40 | 8 | 16 | 33 | 4 | 14 | 9 | 15 | 15 | 8 | 2 | 1 | 31 | 3 | 6 | 10 | 19 | 13 | 9 | 4 | 3 | 6 |
| Completely dissatisfied | $\begin{array}{r} 1 \\ 2.2 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 6.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 2.9 \% \end{array}$ |  |  | - |  | - | $\begin{array}{r} 1 \\ 5.6 \% \end{array}$ | - | - | - | - | - | $\begin{array}{r} 1 \\ 6.3 \% \end{array}$ | - | - | - | - | - | - |
| Somewhat dissatisfied | $\begin{array}{r} 6 \\ 13.0 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 6.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 11.4 \% \end{array}$ | $\begin{array}{r} 2 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 4 \\ 33.3 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | $\begin{array}{r} 3 \\ 15.08 \end{array}$ | $\begin{array}{r} 2 \\ 11.1 \% \end{array}$ | - | - | $15.0{ }^{6}$ | - | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | - | $\begin{array}{r} 5 \\ 22.7 \% \end{array}$ | $\begin{array}{r} 2 \\ 14.3 \% \end{array}$ | - | $50 \begin{array}{r} 2 \\ 50.0 \% \end{array}$ | - | - |
| Neither dissatisfied nor satisfied | 19.6\% ${ }^{9}$ | $\begin{array}{r} 2 \\ 66.7 \% \\ d \end{array}$ | $\begin{array}{r} 4 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 7 \\ 20.0 \% \end{array}$ |  | $\begin{array}{r} 3 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 41.7 \% \end{array}$ |  | $\begin{array}{r} 6 \\ 30.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 16.7 \% \end{array}$ | - | - | $\begin{array}{r} 9 \\ 22.58 \end{array}$ | - | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | 6. ${ }^{1}$ | $\begin{array}{r} 7 \\ 31.8 \% \\ P \end{array}$ | 28.6\% | 8. ${ }^{1}$ | 25.0\% | $25.0 \%$ | $\begin{array}{r} 2 \\ 33.3 \% \end{array}$ |
| Somewhat satisfied | $\begin{array}{r} 19 \\ 41.38 \end{array}$ | 33.3\% | 50.0\% | $\begin{array}{r} 13 \\ 37.1 \% \end{array}$ | 41.7\% | $\begin{array}{r} 3 \\ 25.0 \% \end{array}$ | $\begin{array}{rr} 3 \\ \% & 41.7 \% \end{array}$ | $\begin{array}{r} 4 \\ 66.7 \frac{0}{5} \\ j \end{array}$ | 40.0\% | 27.8\% | 66.7\% ${ }^{2}$ | $\begin{array}{r} 1 \\ 100.0 \% \\ \mathrm{M} \end{array}$ | 15 $37.5 \%$ | - | $\begin{array}{r} 2 \\ 28.6 \% \end{array}$ | 43.8\% ${ }^{7}$ | 40.9\% | 28.6\% | 9 75 RU R | - | $25.0 \frac{1}{2}$ | 50.0\% |
| Completely satisfied | $\begin{array}{r} 11 \\ 23.9 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 10 \\ 28.6 \% \end{array}$ | 41.7\% | $\begin{array}{r} 2 \\ 16.7 \% \end{array}$ | $\begin{array}{rr} 2 \\ \% & 16.7 \% \end{array}$ | $\begin{array}{r} 1 \\ 16.7 \% \end{array}$ | 15.0\% | $\begin{array}{r} 7 \\ 38.9 \% \\ i \end{array}$ | 33.3\% | - | $\begin{array}{r} 10 \\ 25.0 \% \end{array}$ | - | $\begin{array}{r} 3 \\ 42.9 \% \\ 8 \end{array}$ | 7 $43.8 \%$ 8 | 4.5\% | 28.6\% | 16.7\% ${ }^{2}$ | 25.0\% | 50.0\% ${ }^{2}$ | 16.7\% |
| Summary Rate Completely satisfied/ Somewhat satisfied | 30 $65.2 \%$ | 33.3\% ${ }^{1}$ | 10 $62.5 \%$ | 23 $65.7 \%$ | 10 83.38 F | 41.7\% | 58.3\% | 83.3\% | 11 $55.0 \%$ | 12 $66.7 \%$ | 3 $100 \%$ $M$ | $\begin{array}{r} 1 \\ 100.0 \frac{0}{\mathrm{M}} \end{array}$ | 25 $62.5 \%$ | - | 71.4\% | 14 87.58 8 | 10 $45.5 \%$ | 57.1\% ${ }^{8}$ | 11 91.78 RT | 25.0\% | 75.0\% ${ }^{3}$ | 66.7\% ${ }^{\text {a }}$ |




|  |  |  | ea of icine | ----- | $\begin{aligned} -\mathrm{Phys} \\ --\mathrm{Pr} \end{aligned}$ | sicians ractic | ns in |  | $\begin{aligned} & \text { Years } \\ & \text { Practj } \end{aligned}$ | $\begin{aligned} & \text { in }--- \\ & \text { ce } \end{aligned}$ |  |  | e |  |  |  |  |  |  | Pa | ati |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Answering | Primry Care | Spclty | $\begin{gathered} \text { BH } \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \mathrm{yrs} \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. Hlth. Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (S) | (T) | (U) | (V) |
| Total | 86 | 11 | 32 | 68 | 16 | 26 | 21 | 21 | 35 | 26 | 5 | 2 | 71 | 3 | 13 | 26 | 41 | 27 | 21 | 8 | 7 | 2 |
| Total Answering | $\begin{array}{r} 42 \\ 100.0 \% \end{array}$ | $100.0 \frac{2}{2}$ | $\begin{array}{r} 13 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 32 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 11 \\ 100 \% \end{array}$ | $\begin{array}{r} 11 \\ 100 \% \end{array}$ | $\begin{array}{r} 7 \\ 100 \% \end{array}$ | $\begin{array}{r} 17 \\ 100 \% \end{array}$ | $\begin{array}{r} 16 \\ 100 \% \end{array}$ | $\begin{array}{r} 3 \\ 100 \% \end{array}$ | $\begin{array}{r} 1 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 36 \\ 100.0 \% \end{array}$ | - | $100.0 \frac{5}{5}$ | $\begin{array}{r} 16 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 20 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 12 \\ 100 \% \end{array}$ | $\begin{array}{r} 12 \\ 100.0 \% \end{array}$ | $100.0 \frac{4}{8}$ | $\begin{array}{r} 3 \\ 100.0 \% \end{array}$ | $\begin{array}{r} 5 \\ 100.0 \% \end{array}$ |
| No Answer | 44 | 9 | 19 | 36 | 4 | 15 | 10 | 14 | 18 | 10 | 2 | 1 | 35 | 3 | 8 | 10 | 21 | 15 | 9 | 4 | 4 | 7 |
| Completely dissatisfied | - | - | - | - | - - | - | - - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Somewhat dissatisfied | $\begin{array}{r} 5 \\ 11.9 \% \end{array}$ | - | $\begin{array}{r} 2 \\ 15.4 \% \end{array}$ | $\begin{array}{r} 3 \\ 9.4 \% \end{array}$ | $\begin{array}{r} 1 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 3 \\ 27.3 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 14.3 \% \end{array}$ | $\begin{array}{r} 1 \\ 5.9 \% \end{array}$ | $18.8 \%$ | - | - | $\begin{array}{r} 4 \\ 11.1 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 12.5 \% \end{array}$ | $\begin{array}{r} 2 \\ 10.0 \% \end{array}$ | $8.3 \%$ | - | $\begin{array}{r} 2 \\ 50.0 \% \end{array}$ | $33.3 \%$ | - |
| Neither dissatisfied nor satisfied | $\begin{array}{r} 17 \\ 40.58 \end{array}$ | $\begin{array}{r} 1 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 6 \\ 46.2 \% \end{array}$ | $\begin{array}{r} 12 \\ 37.5 \% \end{array}$ | $\begin{array}{rr} 2 \\ 8 & 58.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 36.4 \% \end{array}$ | $\begin{array}{lr} 4 \\ \% & 45.5 \% \end{array}$ |  | $\begin{array}{r} 11 \\ 64.7 \% \end{array}$ | $\begin{array}{r} 6 \\ 37.5 \% \end{array}$ |  | $\begin{array}{r} 1 \\ 100.0 \frac{8}{\mathrm{M}} \end{array}$ | $\begin{array}{r} 16 \\ 44.4 \% \end{array}$ | - | - | $\begin{array}{r} 8 \\ 50.0 \% \end{array}$ | $\begin{array}{r} 9 \\ 45.0 \% \end{array}$ | $\begin{array}{r} 4 \\ 33.3 \% \end{array}$ | 50.0\% | 25.0\% ${ }^{1}$ | $\begin{array}{r} 1 \\ 33.3 \% \end{array}$ | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ |
| Somewhat satisfied | $\begin{array}{r} 11 \\ 26.2 \% \end{array}$ | $50.0 \frac{1}{2}$ | $\begin{array}{r} 2 \\ 15.4 \% \end{array}$ | $\begin{array}{r} 9 \\ 28.1 \% \end{array}$ | $\begin{array}{r} 1 \\ 8.3 \% \end{array}$ | $\begin{array}{r} 2 \\ 18.2 \% \end{array}$ | $\begin{array}{rr} 2 & 4 \\ \circ & 36.4 \% \\ 0 & \end{array}$ | $\begin{array}{r} 3 \\ 42.9 \% \end{array}$ | $\begin{array}{r} 3 \\ 17.6 \% \end{array}$ | $\begin{array}{r} 3 \\ 18.8 \% \end{array}$ | $\begin{array}{r} 2 \\ 66.7 \% \end{array}$ |  | $\begin{array}{r} 8 \\ 22.2 \% \end{array}$ | - | $\begin{array}{r} 1 \\ 20.0 \% \end{array}$ | 6. ${ }^{1}$ | $\begin{array}{r} 8 \\ 40.0 \% \\ P \end{array}$ | $\begin{array}{r} 2 \\ 16.7 \% \end{array}$ | 41.7\% | - | - | $\begin{array}{r} 2 \\ 40.0 \% \end{array}$ |
| Completely satisfied | $\begin{array}{r} 9 \\ 21.4 \% \end{array}$ | - | $\begin{array}{r} 3 \\ 23.1 \% \end{array}$ | $\begin{array}{r} 8 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 3 \\ 8 \\ 8 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 2 \\ 18.2 \% \end{array}$ | $\begin{aligned} & 2 \\ & \% \\ & \% \\ & 18.2 \% \end{aligned}$ | $\begin{array}{r} 3 \\ 42.9 \% \end{array}$ | $\begin{array}{r} 2 \\ 11.8 \% \end{array}$ | $\begin{array}{r} 4 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 1 \\ 33.3 \% \end{array}$ |  | $\begin{array}{r} 8 \\ 22.2 \% \end{array}$ | - | $\begin{array}{r} 3 \\ 60.0 \% \\ 0 \end{array}$ | $\begin{array}{r} 5 \\ 31.38 \\ 9 \end{array}$ | 1 $5.0 \%$ | $\begin{array}{r} 5 \\ 41.7 \% \\ 5 \end{array}$ | 8. ${ }^{1}$ | 25.0\% | 33.3\% | 20.0\% |
| Summary Rate Completely satisfied/ Somewhat satisfied | 20 $47.6 \%$ | 50.0\% | 38.5\% | $\begin{array}{r} 17 \\ 53.1 \% \end{array}$ | $\begin{array}{rr} 7 \\ 7 & 33.3 \% \end{array}$ | $\begin{array}{r} 4 \\ 36.4 \% \end{array}$ | 4 $54.5 \%$ | 85 8 IJ IJ | 29.4\% | $\begin{array}{r} 7 \\ 43.8 \% \end{array}$ | 3 $100 \%$ $M$ |  | $\begin{array}{r} 16 \\ 44.4 \% \end{array}$ | - | $\begin{array}{r} 4 \\ 80.0 \frac{8}{P q} \end{array}$ | 37.5\% | 45.0\% | 7 $58.3 \%$ | 50.0\% | 25.0\% | 33.3\% ${ }^{1}$ | 60.0\% |

## Mercy Maricopa Integrated Care

 Provider Satisfaction Survey (9116143)9H. What number would you use to rate your overall experience with the Provider Portal?


9H. What number would you use to rate your overall experience with the Provider Portal?

| Total <br> Answering | Primry <br> Care | Spclty | $\begin{gathered} \mathrm{BH} \\ \text { Clin. } \end{gathered}$ | Solo | 2-5 | >5 | $\begin{aligned} & <5 \\ & \text { yrs } \end{aligned}$ | $\begin{gathered} 5-15 \\ \mathrm{yrs} \end{gathered}$ | $\begin{aligned} & 16 \\ & \text { yrs+ } \end{aligned}$ | 0-10\% | 11-20\% | 21-100\% | Phys. | Behav. <br> Hlth. <br> Clin. | Office Mgr. | Nurse/ Other staff | $\begin{aligned} & 3 \text { or } \\ & \text { fewer } \end{aligned}$ | $\begin{gathered} 4 \text { to } \\ 7 \end{gathered}$ | $\begin{gathered} 8 \text { to } \\ 11 \end{gathered}$ | $\begin{gathered} 12 \text { to } \\ 15 \end{gathered}$ | 15+ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) | (I) | (J) | (K) | (L) | (M) | (N) | (0) | (P) | (Q) | (R) | (S) | (T) | (U) | (V) |
| 20 | 1 | 5 | 17 | 6 | 2 | 5 | 4 | 4 | 10 | 2 | - | 17 | - | 5 | 8 | 6 | 8 | 5 | 1 | 2 | 3 |
| 41.7\% | 50.0\% | 29.4\% | 45.9\% | 50.0\% | 15.4\% | 41.7\% | 57.1\% | 19.0\% | 55.6\% | 66.7\% |  | 41.5\% |  | $71.4 \%$ 0 | 42.1\% | 28.6\% | 50.0\% | 41.7\% | 25.0\% | 50.0\% | 50.0\% |

## 11. Glossary of Terms

Attributes are the individual questions that relate to specific characteristics of the health plan.

Composites are the mean of the Summary Rates of attributes with similar question topics.

Summary Rates are single statistics generated for a survey question. Summary Rates represent the percentage of respondents who chose the most favorable response option(s) ('Well above average' or 'Somewhat above average;' 'Yes;' 'Completely satisfied' or 'Somewhat satisfied;' and ' 8 ' ' 9 ' or ' 10 ').

## SPH Analytics Aggregate Book of Business (2015)

The 2015 SPH Analytics Aggregate Book of Business is a benchmark containing data from 55 plans representing 17,370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

## SPH Analytics Medicaid Book of Business (2015)

The 2015 SPH Analytics Medicaid Book of Business is a benchmark containing data from 46 plans representing 13,436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

## 12. Appendix A: Question Summaries

The proportion of respondents who fall into each response category for all questions is shown beginning on page A.1. Each question addresses the provider's rating of Mercy Maricopa Integrated Care. The Question Summary pages are broken down into several sections, which are described below.

## Valid n \& Category Responses

The Valid n column shows the number of respondents who chose to answer the question. This number may be lower than the total number of respondents who completed the survey because respondents either chose not to answer the question (left the question blank on the survey tool) or selected 'Not Applicable.' The Category Responses section provides the percentage of respondents who selected each response option.

## Summary Rates

The Summary Rates section provides trend (if applicable) and benchmark comparisons of Mercy Maricopa Integrated Care's Summary Rates. The Summary Rate is the proportion of respondents choosing the most positive response option(s) for each question. Typically, it is the sum of the proportion of respondents who selected 'Well above average' or 'Somewhat above average.' For all other questions, the Summary Rate is the sum of the bold category responses.

## Mean Scores

The Mean Scores section provides further analysis of your results. While Summary Rates are very helpful in that they highlight areas where your plan scores well, they are not a complete indication of performance.

Mean Scores provide an average of responses. The score is calculated by assigning a value of one to five to each response option. For example, 'Well above average' receives a score of 5 , while 'Well below average' receives a score of 1 . Therefore, higher Mean Scores indicate more favorable responses, while lower Mean Scores indicate unfavorable responses.

For example, the Mean Score for Mercy Maricopa Integrated Care in the example below is 3.78 , meaning that the average response option chosen is between 'Average' and 'Somewhat above average.'

| Question | Plan | Plan <br> Mean | 2015 SPHA <br> B.o.B Mean |
| :--- | :---: | :---: | :---: |
| 2A. Consistency of reimbursement fees with your <br> contract rates. | Mercy Maricopa | 3.78 | 3.19 |

Charts A. 1 - A. 10

Question Summaries


Note: The sum of responses for Area of Medicine may be greater than $100 \%$ as respondents are able to choose multiple response options.

| This first question asks you to think about Mercy Maricopa Integrated Care in comparison to all of the other health plans that you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | Well above average | Somewhat above average | Average | Somewhat belowaverage | Well below average | Not Applicable | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 1A. How would you rate Mercy Maricopa Integrated Care compared to all other health plans you contract with? | 81 | 32.1\% | 23.5\% | 37.0\% | 3.7\% | 3.7\% | $\mathrm{n}=1$ | 55.6\% |  |  | 35.9\% | 3.77 | 3.33 |

* Summary Rate Scores represent the most favorable response options ("Well above average" \& "Somewhat above average").
** Mean scores are the average of all responses.
${ }^{* * *}$ B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians

 performed at the $95 \%$ significance level.

Question Summaries
Mercy Maricopa Integrated Care
Finance Issues
Provider Satisfaction Survey

| These questions ask about Finance Issues. Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | $\frac{\text { Well above }}{\text { average }}$ | Somewhat above average | Average | Somewhat below average | $\frac{\text { Well below }}{\text { average }}$ | Not Applicable | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 2A. Consistency of reimbursement fees with your contract rates. | 73 | 39.7\% | 19.2\% | 24.7\% | 12.3\% | 4.1\% | $\mathrm{n}=4$ | 58.9\% |  |  | 30.5\% | 3.78 | 3.19 |
| 2B. Accuracy of claims processing. | 73 | 24.7\% | 21.9\% | 27.4\% | 17.8\% | 8.2\% | $\mathrm{n}=4$ | 46.6\% |  |  | 35.1\% | 3.37 | 3.34 |
| 2C. Timeliness of claims processing. | 71 | 29.6\% | 18.3\% | 35.2\% | 8.5\% | 8.5\% | $\mathrm{n}=4$ | 47.9\% |  |  | 35.1\% | 3.52 | 3.36 |
| 2D. Resolution of claims payment problems or disputes. | 71 | 33.8\% | 18.3\% | 19.7\% | 19.7\% | 8.5\% | $\mathrm{n}=3$ | 52.1\% |  |  | 30.0\% | 3.49 | 3.18 |

* Summary Rate Scores represent the most favorable response options ("Well above average" \& "Somewhat above average").
** Mean scores are the average of all responses.
** B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians.

 performed at the $95 \%$ significance level.

| These questions ask about Utilization and Quality Management. Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | $\frac{\text { well above }}{\text { average }}$ | Somewhat above average | Average | Somewhat <br> below average | $\begin{aligned} & \text { Well below } \\ & \text { average } \end{aligned}$ | Not Applicable | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 3A. Access to knowledgeable UM staff. | 72 | 26.4\% | 25.0\% | 33.3\% | 15.3\% | 0.0\% | $\mathrm{n}=2$ | 51.4\% |  |  | 30.9\% | 3.63 | 3.30 |
| 3B. Procedures for obtaining precertification/referral/authorization information. | 61 | 21.3\% | 26.2\% | 39.3\% | 11.5\% | 1.6\% | $\mathrm{n}=11$ | 47.5\% |  |  | 31.5\% | 3.54 | 3.25 |
| 3C. Timeliness of obtaining precertification/referral/authorization information. | 59 | 16.9\% | 28.8\% | 37.3\% | 16.9\% | 0.0\% | $\mathrm{n}=13$ | 45.8\% |  |  | 32.0\% | 3.46 | 3.27 |
| 3D. The health plan's facilitation/support of appropriate clinical care for patients. | 68 | 32.4\% | 14.7\% | 42.6\% | 10.3\% | 0.0\% | $\mathrm{n}=5$ | 47.1\% |  |  | 31.1\% | 3.69 | 3.32 |
| 3E. Access to Case/Care Managers from this health plan. | 67 | 32.8\% | 16.4\% | 34.3\% | 16.4\% | 0.0\% | $\mathrm{n}=8$ | 49.3\% |  |  | 30.8\% | 3.66 | 3.30 |
| 3F. Degree to which the plan covers and encourages preventive care and wellness. | 66 | 30.3\% | 21.2\% | 36.4\% | 1.5\% | 10.6\% | $\mathrm{n}=8$ | 51.5\% |  |  | 39.6\% | 3.59 | 3.48 |

* Summary Rate Scores represent the most favorable response options ("Well above average" \& "Somewhat above average").
** Mean scores are the average of all responses
*** B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians

 performed at the $95 \%$ significance level

| These questions ask about Mercy Maricopa Integrated Care's network providers. Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | Well above average | Somewhat above average | Average | Somewhat belowaverage | Well below average | Not Applicable | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 4A. The number of specialists in this health plan's provider network. | 59 | 22.0\% | 22.0\% | 47.5\% | 8.5\% | 0.0\% | $\mathrm{n}=12$ | 44.1\% |  |  | 27.0\% | 3.58 | 3.10 |
| 4B. The quality of specialists in this health plan's provider network. | 59 | 20.3\% | 18.6\% | 50.8\% | 8.5\% | 1.7\% | $\mathrm{n}=13$ | 39.0\% |  |  | 32.9\% | 3.47 | 3.34 |
| 4C. The timeliness of feedback/reports from specialists in this health plan's provider network. | 56 | 19.6\% | 12.5\% | 55.4\% | 10.7\% | 1.8\% | $\mathrm{n}=16$ | 32.1\% |  |  | 27.0\% | 3.38 | 3.26 |

* Summary Rate Scores represent the most favorable response options ("Well above average" \& "Somewhat above average").
** Mean scores are the average of all responses.
*** B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians

 performed at the $95 \%$ significance level

| These questions ask about your experiences when calling Mercy Maricopa Integrated Care's call center. Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | Well above average | Somewhat above average | Average | Somewhat below average | Well below average | Not Applicable | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 5A. Ease of reaching health plan call center staff over the phone. | 64 | 23.4\% | 32.8\% | 35.9\% | 7.8\% | 0.0\% | $\mathrm{n}=8$ | 56.3\% |  |  | 38.7\% | 3.72 | 3.40 |
| 5B. Process of obtaining member information (eligibility, benefit coverage, co-pay amounts). | 64 | 34.4\% | 23.4\% | 34.4\% | 6.3\% | 1.6\% | $\mathrm{n}=9$ | 57.8\% |  |  | 43.4\% | 3.83 | 3.55 |
| 5C. Helpfulness of health plan call center staff in obtaining referrals for patients in your care. | 62 | 29.0\% | 27.4\% | 33.9\% | 8.1\% | 1.6\% | $\mathrm{n}=10$ | 56.5\% |  |  | 38.2\% | 3.74 | 3.42 |
| 5D. Overall satisfaction with health plan's call center service. | 68 | 25.0\% | 30.9\% | 35.3\% | 8.8\% | 0.0\% | $\mathrm{n}=5$ | 55.9\% |  |  | 41.0\% | 3.72 | 3.47 |

* Summary Rate Scores represent the most favorable response options ("Well above average" \& "Somewhat above average").
** Mean scores are the average of all responses.
${ }^{* * *}$ B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians.

 performed at the $95 \%$ significance level.

| These questions ask about your experiences with Mercy Maricopa Integrated Care's Provider Relations department. Please rate Mercy Maricopa Integrated Care in the following service areas when compared to your experience with other health plans you work with. |  | Category Responses |  |  |  |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | Yes | № |  |  |  |  | 2016 | 2015 | 2014 | Medicaid <br> BoB*** | 2016 | Medicaid BoB*** |
| 6A. Do you have a Provider Relations representative from this health plan assigned to your practice? | 70 | 85.7\% | 14.3\% |  |  |  |  | 85.7\% |  |  | 53.1\% | NA | NA |
| Survey Item | Valid n | Well above average | Somewhat above average | Average | Somewhat <br> below average | Well below average | Not Applicable | 2016 | 2015 | 2014 | Medicaid <br> BoB*** | 2016 | Medicaid BoB*** |
| 6B. Provider Relations representative's ability to answer questions and resolve problems. | 58 | 27.6\% | 22.4\% | 29.3\% | 13.8\% | 6.9\% | $\mathrm{n}=0$ | 50.0\% |  |  | 49.9\% | 3.50 | 3.58 |
| 6C. Quality of provider orientation process. | 67 | 17.9\% | 28.4\% | 32.8\% | 9.0\% | 11.9\% | $\mathrm{n}=7$ | 46.3\% |  |  | 30.1\% | 3.31 | 3.24 |
| 6D. Quality of written communications, policy bulletins, and manuals. | 76 | 27.6\% | 32.9\% | 31.6\% | 2.6\% | 5.3\% | $\mathrm{n}=0$ | 60.5\% |  |  | 33.2\% | 3.75 | 3.35 |

* Summary Rate Scores represent the most favorable response options ("Yes;" "Well above average" \& "Somewhat above average")
** Mean scores are the average of all responses.
*** B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians

 performed at the $95 \%$ significance level

* Summary Rate Scores represent the most favorable response options ("Yes").
** Mean scores are the average of all responses.
*** B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians.

 performed at the $95 \%$ significance level.


[^16]Provider Portal Continued

|  |  | Category Responses |  |  | Summary Rate Scores* |  |  |  | Mean Scores** |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Item | Valid n | 0-3 | 4-7 | 8-10 | 2016 | 2015 | 2014 | Medicaid BoB*** | 2016 | Medicaid BoB*** |
| 9H. What number would you use to rate your overall experience with the Provider Portal? | 48 | 4.2\% | 54.2\% | 41.7\% | 41.7\% |  |  | NA | NA | NA |

* Summary Rate Scores represent the most favorable response options ("8-10").
** Mean scores are the average of all responses.


# Consulting Services 

## SPH Analytics Can Help You Identify Opportunities to Improve Performance

SPH Analytics (SPHA) Consulting Services help evaluate initiatives for potential improvement based on the data provided and best industry practices through consultation with your organization's team members. An in-depth analysis can help organizations identify strengths and weaknesses to improve performance.

## Harnessing the Power of Information

SPHA Consulting Services help organizations develop initiatives and solutions for improved performance, patient/ member satisfaction, and improvement in scores and ratings.

## Action Plans for Improvement

SPHA consultants work with you to develop action plans for improvement. Our experienced consultants have extensive backgrounds in quality improvement, healthcare research, and program evaluation and development. Consultants have worked with and for leading healthcare organizations to implement process improvements and strategic initiatives.


## Stars/Scores Improvement

We understand Star Ratings and scores improvement is important to your organization. As a leader in healthcare transformation, SPHA helps you evaluate your organization's performance to develop a realistic plan for improvement. SPHA looks beyond typical measures to help you gain a more meaningful understanding of patient and member sentiment. SPHA consultants help guide your performance improvement initiatives.

The answers are not always easy to find. However, there are steps you can take to bring you closer to your goals. SPHA's knowledgeable consultants help you develop plans that empower long-term success in the rapidly changing healthcare environment.

## Benefits of SPHA's Consulting Services:

- Gain insight and information based on overall findings
- Examine organizational strengths and weaknesses and their impact on performance
- Identify common themes, best practices, and calls to action
- Develop action plans for improvement
- Improve ratings and scores

MEASURE


[^0]:    * The Valid n represents the number of responses to the question. Summary Rate Scores (SRS) represent the top two response percentages ("Well above average" and "Somewhat above average;" "Yes;" and "Completely satisfied" and "Somewhat satisfied").
    ** Mean scores are the average of all responses. SPHA B.o.B. is represented by the Medicaid Book of Business.
    *** SPH Analytics's 2015 Medicaid Book of Business benchmark consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business benchmark consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.
    **** A correlation coefficient approaching a value of 1.000 represents an increasing association of the composite with overall satisfaction.
    Note: Significance Testing - Cells highlighted irred denote current year plan percentage is significantly lower when compared to benchmark data; cells highlighted gineen denote current year plan percentage is significantly higher when compared to benchmark data; no shading denotes that there was no significant difference between the percentages, there is no comparable data, or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^1]:    ${ }^{1}$ Both waves of mail included the web address, along with a user ID and password, to complete the survey online.
    ${ }^{2}$ The Summary Rate represents the most favorable response percentage(s).
    ${ }^{3}$ SPH Analytics' 2015 Medicaid Book of Business consists of data from 46 plans representing 13,436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine.

[^2]:    ${ }^{4}$ Both waves of mail included the web address, along with a user ID and password, to complete the survey online.

[^3]:    Note: The sum of responses for Area of Medicine may be greater than $100 \%$ as respondents are able to choose multiple response options.

[^4]:    Note: The sum of responses for Area of Medicine may be greater than $100 \%$ as respondents are able to choose multiple response options

[^5]:    * SPH Analytics's 2015 Medicaid Book of Business (B.o.B.) consists of data from 46 plans representing 13436 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information.
    ** Significance Testing - $\downarrow$ denotes plan percentage is significantly lower when compared to benchmark; $\uparrow$ denotes plan percentage is significantly higher when compared to benchmark; $\leftrightarrow$ denotes that there was no significant difference between the percentages; - denotes that there was insufficient sample size to conduct the statistical test or there is no benchmark. Al significance testing is performed at the $95 \%$ significance level.
    Note: The sum of responses for Area of Medicine may be greater than $100 \%$ as respondents are able to choose multiple response options.

[^6]:    * Top Box Scores represent the top response percentage ("Well above average"). Summary Rate Scores represent the top two response percentages ("Well above average" and "Somewhat above average").
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information
    Note: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^7]:    * Top Box Scores represent the top response percentage ("Well above average"). Summary Rate Scores represent the top two response percentages ("Well above average" and "Somewhat above average").
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information.
    Note: Significance Testing-Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^8]:    * Top Box Scores represent the top response percentage ("Well above average"). Summary Rate Scores represent the top two response percentages ("Well above average" and "Somewhat above average").
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information
    Note: Significance Testing-Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^9]:    Top Box Scores represent the top response percentage ("Well above average"). Summary Rate Scores represent the top two response percentages ("Well above average" and "Somewhat above average")
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information.
    Note: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^10]:    * Top Box Scores represent the top response percentage ("Well above average"). Summary Rate Scores represent the top two response percentages ("Well above average" and "Somewhat above average").
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information
    Note: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.

[^11]:    * Top Box Scores represent the top response percentage ("Yes;" "Well above average"). Summary Rate Scores represent the top two response percentages ("Yes;" "Well above average" and "Somewhat above average").
    ** SPH Analytics's 2015 Medicaid Book of Business consists of data from 46 plans representing 13436 respondents, while the Aggregate Book of Business consists of data from 55 plans representing 17370 respondents in Primary Care, Specialty, and Behavioral Health areas of medicine. See Technical Notes for more information.
    Note 1: Significance Testing - Cells highlighted in red denote current year plan percentage is significantly lower when compared to trend or benchmark data; cells highlighted in green denote current year plan percentage is significantly higher when compared to trend or benchmark data; no shading denotes that there was no significant difference between the percentages or that there was insufficient sample size to conduct the statistical test. All significance testing is performed at the $95 \%$ significance level.
    Note 2: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

[^12]:    ${ }^{5}$ Response distributions are also provided in the Question Summaries, which are located in section 15 , Appendix $A$.

[^13]:    Note: Percentages may not add to $100 \%$ due to rounding.

[^14]:    Note: Percentages may not add to $100 \%$ due to rounding.

[^15]:    * Range is the difference between Summary Rates shown. Due to the small sample size of these segments, range calculations are not included
    ** Valid $n$ refers to the total number of respondents answering the item within the subgroup under the column heading. Note 1: The Provider Relations composite is the average of 6B through 6D. It does not include 6A.

[^16]:    * Summary Rate Scores represent the most favorable response options ("Yes;" "Completely satisfied" \& "Somewhat satisfied").
    ** Mean scores are the average of all responses.
    ${ }^{* * *}$ B.o.B. represents the 2015 SPH Analytics Medicaid Book of Business Benchmark, which consists of Primary Care Physicians, Specialists, and Behavioral Health Clinicians.

